

Feuding blights Turkish coalition

Ferocious disputes between the party leaders have raised doubts about how long the government can survive, writes John Barham

Turkey's conservative coalition, born amid great optimism less than three months ago, appears to be in its death throes.

Its sickly state has dashed hopes that it could deal with the country's economic problems through free market reforms and, above all, that it could hold the line against the advance of radical Islam.

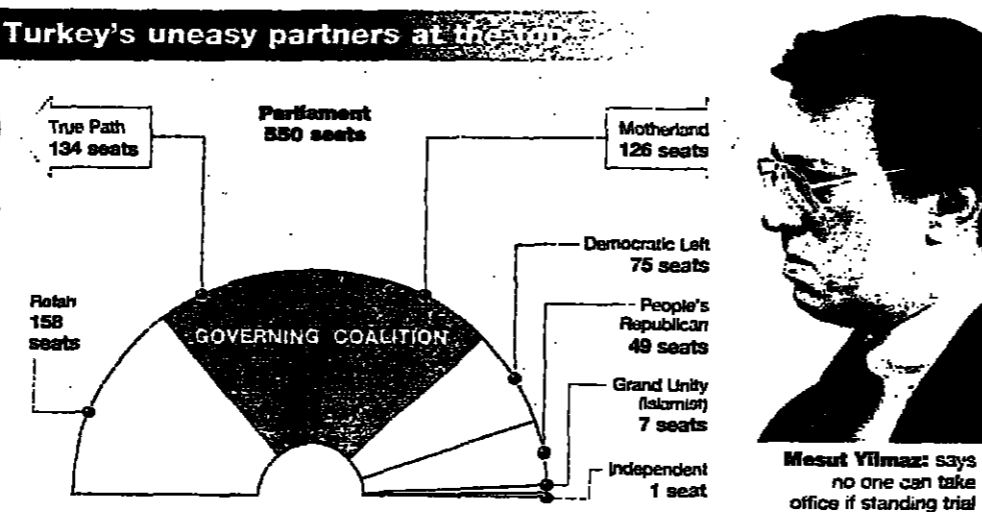
Mr Erol Sabanci, head of Akbank, the country's largest private bank, said: "Public opinion favours a strong centre-right government, but today I doubt the centre-right could get more than 40 per cent of votes in an election because of the performance of the government. The business community does not have any confidence in how long this government will last."

Even hardened political observers are surprised by the ferocity of the feuding between the coalition's two partners - the Motherland party of Mr Mesut Yilmaz, the prime minister, and Mrs Tansu Ciller's True Path party. Fewer and fewer MPs from both coalition parties think the government can survive until December.

Motherland MPs are supporting demands by Refah, the Islamist opposition party, to set up parliamentary committees to investigate corruption allegations against Mrs Ciller, with the declared aim of bringing down the government.



Tansu Ciller faces a possible corruption trial in the high court



Mesut Yilmaz says no one can take office if standing trial

office as prime minister if he or she is on trial.

Mrs Ciller could lose her chance of becoming prime minister again on January 1, as required under the Motherland-True Path power-sharing formula, because the process would take several months.

Motherland MPs hope Mr Yilmaz would then become undisputed leader of the centre-right.

Mr Sedat Ergin, Ankara bureau chief of the newspaper *Hürriyet*, said Mrs Ciller "is a survivor, she always finds ways to break out of the siege. But this time the siege is stronger than ever and she does not have enough strength to break the siege."

Pundits are divided over what happens next. A dwindling number believe that the government can muddle on and that a formula will be found to allow Mrs Ciller to take office again for two years as planned. With luck, Motherland and True Path would start co-operating and could even merge later.

However, many more believe Mr Bulent Ecevit, a prime minister in the 1970s and now leader of the moderate Democratic Left party, will head an anti-Islamist coalition.

The military, as politically powerful as ever, favours Mr Ecevit because of his staunchly secularist views. His honesty makes him Turkey's most popular politician.

The other alternative is a Refah-Motherland coalition. Supported by western governments, the secularist elite - the military, media, big business - blocked attempts to form such a government after last December's inconclusive general elections, when Refah took the most votes but no single party won a mandate to govern.

Local elections are due on June 2 and polls indicate Refah should win the most votes, followed by the Democratic Left.

The discredited Motherland and True Path would continue losing ground. Few MPs want fresh general elections, since Refah could win a parliamentary majority.

Many business leaders believe Turkey's dire economic situation leaves Mr Ecevit or

Mr Necmettin Erbakan, Refah's leader, no other choice but to adopt tough economic policies even though both are populists. Some senior executives privately support a Refah-led government, believing it would allow Motherland's strong economic team to run the economy.

Inflation is running at 81 per cent a year. Real yields on treasury bills are close to 40 per

cent. Interest payments are now the largest item in the government budget.

Without some structural reforms to control the budget deficit, forecast at \$11.6bn or 7 per cent of gross domestic product this year, interest rates could rise steeply in the autumn, deepening economic instability.

There is a small but growing number of pessimists who

expect some serious unrest.

"They see no chance of the centre-right uniting. They think an Ecevit or Erbakan government would fail.

An Istanbul-based US businessman, until recently an optimist, said: "I see chronic economic disruption and political polarisation. There is no leadership, nobody has the strength to impose a sensible solution."

either, Mr Rusche said. "Since antiquity the rule has always been that the seller had to be at the market at a time nominated by the buyer. This is clearly something that has escaped German retailers."

The IMG comparative figures - the association includes among its members shops like Simpsons of Piccadilly in the UK and Old England in Italy - come just as a law to liberalise Germany's restrictive shopping hours finally received its first reading last week in the Bundestag, the lower house of parliament.

There is, however, still a good deal of disquiet about any liberalisation - even among the ranks of Chancellor Helmut Kohl's Christian Democratic Union.

Some CDU deputies fear that shop assistants will have to work longer hours and that the changes will result in an influx of cheaper labour enjoying fewer of the generous social benefits which are standard in Germany.

Significantly, Mr Norbert Blum, the labour minister who heads the left-leaning faction within the party, has finally thrown his weight behind the liberalisation measures.

Others have vowed to continue their battle against more flexible shopping hours. Mr Julius Louven, the CDU's social affairs spokesman, warned last week that he would try to force some changes to the government's proposals. "Until we finally decide, there is still a need to settle a number of issues," Mr Louven said.

Mr Rusche admitted that while the IMG figures were restricted to quality menswear shops, the German figures included a broad range of retailers. "But even among the top-of-the-range retailers I know of nobody who can generate sales of more than DM350,000," he said.

'Service with a yawn' in Germany's shops

By Michael Lindemann in Bonn

German shoppers are not receiving the service they should, because sales assistants spend too much time reading and even yawning, instead of focusing on clients' needs, according to an international retailers' survey.

The International Menswear Group (IMG), an association of menswear retailers in 12 countries with combined sales of about DM500m (\$330m), said German sales assistants were ringing up sales worth only DM230,000 per year, while their international counterparts can manage twice as much - up to DM460,000.

During the IMG's annual meeting, held in Germany last week, members visited a number of shopping areas which, according to Mr Heinrich Thomas Rusche, IMG's German representative, did not impress the visitors.

"I took my colleagues from the US and Australia up and down high streets in Frankfurt and Berlin and they were horrified," Mr Rusche said. "Sales assistants were sitting down, they were reading - some were even yawning. Basically, the message the shopper got is 'What do you want here?'"

Mr Rusche said the poor turnover figures were exacerbated by the fact that Germans generally have little regard for people working in the retail trade.

"The service mentality is simply underdeveloped and now, at a time when we are in a retail crisis, savings are being made at the wrong end, by reducing the number of staff, by neglecting their training. The readiness of a sales assistant to provide a service sinks even further."

Germany's rigid shop opening hours did not help build proper relationships with clients

either, Mr Rusche said. "Since antiquity the rule has always been that the seller had to be at the market at a time nominated by the buyer. This is clearly something that has escaped German retailers."

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Turkey's strong Islamist opposition yesterday stepped up pressure on the conservative coalition to quit after a court ruling cast doubt on the government's constitutional right to its hold on power, Reuters reports.

"Work on forming a new government should begin without wasting any time," said Mr Musa Demirel, deputy head of the Islam-based Refah party.

Mr Mesut Yilmaz's coalition partner, Mrs Tansu Ciller, said a new confidence vote was needed in the government after the constitutional court ruled its original March vote was illegal.

Mr Necmettin Erbakan, Refah's leader, said the government was illegal and urged the battered secularist parties to join him in a new ruling alliance.

In April, MPs voted to form a committee to investigate whether she failed to prevent \$47m in losses in tenders by Tedaş, the state-owned electricity distributor.

Earlier this month they approved, by an even larger majority, Refah's proposal to investigate allegations first put forward by Mr Yilmaz that she interfered in the privatisation of Tofaş, Turkey's biggest car-maker, to favour a friend.

Next, Refah will demand an investigation into the source of Mrs Ciller's considerable wealth.

If parliament approves the committees' findings they must report within four months of starting work - then Mrs Ciller must stand trial at the high court.

Mr Yilmaz has already warned that nobody can take

only 19 per cent for the CSSD. But Northern Moravia, where Mr Klaus and CSSD leader Mr Milos Zeman are running head-to-head, proved to be ODS's weakest region, where it narrowly leads with 29.5 per cent to CSSD's 25.6 per cent.

Overall, ODS remained comfortably ahead of CSSD with 28.1 per cent support compared to 20.4 per cent.

The poll also showed that the current governing coalition, led by ODS, is strongest in Prague, with the support of 55.5 per cent of the electorate, while its weakest position is in western Bohemia, where it has only a 39 per cent rating. Left-wing parties fared best in western Bohemia, with the Communist party (KSCM) gaining 16 per cent support.

The junior ruling coalition partner Christian Democratic Union (KDU-CSL) of vice-premier Mr Josef Lux finds its support mainly in southern Moravia, a largely rural area, where the party polled 14 per cent, the poll showed.

Another junior governing partner, the Civic Democratic Alliance (ODA), received its largest support base in Prague with 11 per cent.

The ultra-right Republican party has its largest support in south Bohemia, central Bohemia and northern Moravia, with 11-12 per cent of respondents in these areas saying they would vote Republican.

Czech political leaders launch poll campaigns

Mr Vaclav Klaus, the Czech prime minister, and other political leaders hit the campaign trail yesterday, on the first official day of campaigning for parliamentary elections that the current premier is considered likely to win, AP reports from Prague.

"We offer you liberty and prosperity," Mr Klaus told about 1,000 supporters on Prague's Old Town Square.

Most opinion polls suggest Mr Klaus's governing coalition will continue in office, largely because he helped steer the Czech economy on a free-market course without many of the hardships suffered by other post-Communist countries.

In the west, the Klaus government is given high ratings for fostering political stability and economic reform. This has made the Czech Republic the frontrunner among candidates for European Union and Nato membership.

Sixteen parties will compete in the May 31-June 1 ballot, but only six stand a chance of being represented in the 200-seat parliament.

Mr Klaus's Civic Democratic party (ODS) is leading in all eight of the country's regions, a poll released yesterday showed.

ODS has its largest lead over the main opposition party, the Social Democrats (CSSD), in Prague, where it has the support of 38 per cent of voters to

only 19 per cent for the CSSD. But Northern Moravia, where Mr Klaus and CSSD leader Mr Milos Zeman are running head-to-head, proved to be ODS's weakest region, where it narrowly leads with 29.5 per cent to CSSD's 25.6 per cent.

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Apprehension in corporate circles as threat of US-China trade war looms

US big business fears sanctions

By Richard Waters in New York

With some of the biggest US manufacturers bracing themselves yesterday for retaliation from China in the latest trade dispute between the two nations, the thinly-disguised disagreement in business circles over Washington's handling of the situation threatened to break out in public.

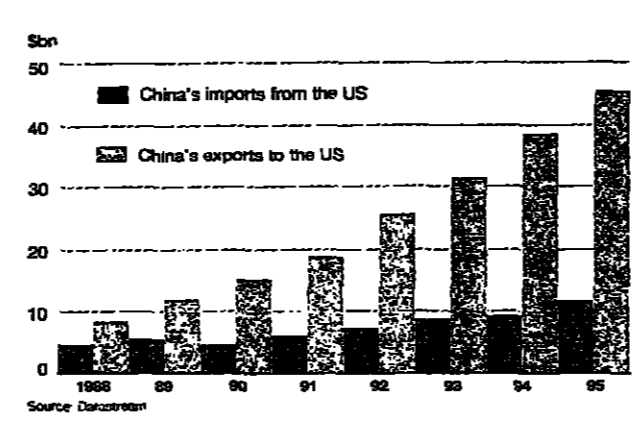
Big aerospace and automobile companies, in particular, fear they will suffer most from the latest round of sabre-rattling, while executives in the software and entertainment industries, traditional supporters of President Clinton, lined up yesterday to support the US administration's hard line on trade.

In a statement that made little attempt to veil his company's concern about the tough US stance, Mr Wayne Booker, executive vice-president of Ford Motor, said: "We do not believe unilateral sanctions by either country are constructive or likely to lead to a solution."

His concerns were echoed in a more tempered response from the Emergency Committee for American Trade, a group of exporting companies. Its chairman, Mr Duane Burnham, chief executive of Abbott Laboratories, said members "strongly support expansion of US-China trade ties, including the extension of China's most-

Category	Value
China's imports from the US	\$750m
China's exports to the US	\$625m
Other textile fibres	\$470m
Consumer electronics such as answering & fax machines & cellular phones	\$204m
Other goods such as gift goods and gymnasium equipment	\$500m

US and China on the warpath: the hit lists



China threatens to put special tariffs on US goods such as:

- Agricultural and husbandry products
 - Vegetable oils & fats
 - Vehicles & spare parts
 - Telecommunications equipment
 - Cameras, tobacco & alcoholic drinks
 - Imports of audio-visual products
- And to suspend:
- Approval of some joint-ventures, including tourism & commerce

Concern growing in Hong Kong

By John Riddling in Hong Kong

Hong Kong is viewing the escalating dispute between its two largest trading partners with concern, but not yet alarm.

"We are always worried when relations between any of our major trading partners are bad because we are the piggy in the middle," says Mr Tony Miller, director general of Hong Kong's trade department.

For the moment, however, the Sino-US row has not shaken business and investors. The stock market continued its rally yesterday, with the Hang Seng index gaining 48 points to close at 10,883 before the sanctions announcements.

The initial impact of \$2bn to \$3bn of US sanctions was seen as limited. "Even if you take a port operator such as Hutchison or MTL, then the ultimate effect on trade going through their Hong Kong berths is not too significant," said one freight executive.

favoured-nation trading status.

These and other reactions yesterday pointed to growing fears among some US executives that the festering dispute over trade and human rights have cost American companies business in China.

Several big contracts awarded to European companies in the past year have provoked accusations of political preference in the US. A month ago, China passed over Boeing and McDonnell Douglas in favour of Airbus, the consortium of European aircraft makers, when placing a \$1.5bn order for 30 new jets. Last year, a big car project went to

Mercedes-Benz rather than Chrysler. "We never know for sure" if such contracts are awarded on political grounds, said one US car industry executive. "For us, it's a secondary effect."

The outbreak of concern also reflects a fear the Chinese will use recently agreed, but not yet confirmed, orders and contracts as leverage in the dispute. Threatening to withhold final agreements, or cancelling them, would bring the most direct leverage.

General Motors says it expects to invest \$2bn in a range of ventures in China "over the next couple of years". Half of that is ear-

marked for a new mid-sized car plant in Shanghai that, though agreed in principle, has yet to receive formal approval. Boeing and McDonnell Douglas are awaiting confirmation of orders for new aircraft.

Among supporters for the US stance yesterday, Mr Gerald Levin, Time Warner chairman, said: "I congratulate the Clinton administration and congressional leaders on their resolve to demand fair and open markets for US intellectual property products in China."

Separately, Chrysler said it was seeking agreement to build a small car for the Chinese mass market, writes Tony

Walker in Beijing. Chrysler has submitted an application to the Ministry of Machinery Industry. Mr Thomas Gale, Chrysler executive vice-president, said: "Our eyes are open to all possibilities in the Chinese car market."

The US company produces its Jeep Cherokee in partnership with Beijing Auto Works and plans to lift production from 80,000 to 150,000 units a year by 2000. China has placed a freeze on new entrants to car manufacturing until the end of this year while it consolidates a rapidly growing industry. Among foreign manufacturers in China are Volkswagen, Peugeot, Citroen and Daihatsu.

Unctad bounces back with a new lease of life

The agency's conference in South Africa showed the threat of abolition has gone, writes Mark Ashurst

Mr Rubens Ricupero, secretary-general of the United Nations Conference on Trade and Development, believes the 32-year-old body is embarking on a renaissance.

Amid allegations that its role has been sidelined by the growing influence of the World Trade Organisation (WTO), Unctad's ninth quadrennial conference has revitalised its mission: to champion the interests of developing countries on the world trade agenda.

"Unctad will provide a comprehensive view of the world economy, including relations between trade, investment, technology and finances, and always with a development perspective, looking for more justice, more fairness, and complementing the logic of competition with the logic of solidarity," said Mr Ricupero.

A former Brazilian finance minister and trade envoy, Mr Ricupero was recruited to Unctad last year by UN secretary-general Boutros Boutros Ghali to bring new focus to Unctad's work.

In the wake of a 10 per cent cut in jobs, the conference agreed to streamline its activities by scrapping one of its two annual executive meetings and reducing the number of subsidiary commissions from seven to three.

These will deal with trade in goods, services and commodities; investment, technology and finance; and enterprise, business facilitation and development.

But there is scant evidence that a more efficient Unctad will become more effective. It has often been described as "the conscience of the UN" because of its ties with developing countries marginalised by world trade.

Neither the UN nor the WTO is bound by Unctad's recommendations, and its influence is no less questionable among poor countries than it is among developed ones.

For example, though compensation for the poorest countries was agreed at the Uruguay Round trade talks, Unctad has little say in refining the terms of that agreement.

"Unctad has never been a forum for debt negotiations. Its role is to provide analytical information and proposals on problems relating to debt," explains Mr Ricupero.

Its achievements, too, are marred by an overlap with initiatives from other organisations. A resolution to explore options for a multilateral framework on foreign direct investment in developing countries followed similar proposals in the OECD.

However, Unctad's survival has revived hopes of improved co-operation between the developed world and the Group of 77 nations, which represents 132 of the least developed countries.

"IN THE NAME OF GOD"

Ministry of Energy, Water & Power Resources Development Co.

INVITATION PREQUALIFICATION OF APPLICANTS FOR 2 X 125 MW SAZBON HYDROELECTRIC POWER PLANT

Iran Water & Power Resources Development Company (IWPC) invites applicants to provide information for prequalification of the following parts of the 2 x 125 MW SAZBON HYDROELECTRIC POWER PLANT in Ilam province of the ISLAMIC REPUBLIC OF IRAN.

1. Project management, supply of auxiliary electrical & mechanical equipment and erection of all main & auxiliary electrical & mechanical equipment (Lot 3).
2. Supply and supervision of erection of 2 No. vertical shaft Francis turbines (net head of 130 m) complete with governors and 2 No. butterfly valves (Lot 4).
3. Supply and supervision of erection of 2 No. vertical synchronous generators complete with excitation systems and switchgear (Lot 5).
4. Supply and supervision of erection of I & C and protection systems (Lot 6).

Each lot shall be financed by the tenderers independently, and separate prequalification documents are to be submitted for each lot.

The applicants themselves or their authorized representatives may obtain prequalification documents from June 9, 1996, onwards and are required to submit completed prequalification documents before 12.00 hours on July 10, 1996 at the following address:

Iran Water & Power Resources Development Company
Electrical & Mechanical Department (Mr. Kiani)
Building No. 1, sixth Floor,
No. 212 Nejatollahi Street,
Tehran - IRAN
Tel. (+98) 21 8801038-9
Fax (+98) 21 897635

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INVITATION PREQUALIFICATION OF APPLICANTS FOR 2 X 160 MW HINI MINI HYDROELECTRIC POWER PLANT

Iran Water & Power Resources Development Company (IWPC) invites applicants to provide information for prequalification of the following parts of the 2 x 160 MW HINI MINI HYDROELECTRIC POWER PLANT in Ilam province of the ISLAMIC REPUBLIC OF IRAN.

1. Project management, supply of auxiliary electrical & mechanical equipment and erection of all main & auxiliary electrical & mechanical equipment (Lot 3).
2. Supply and supervision of erection of 2 No. vertical shaft Francis turbines (net head of 114 m) complete with governors and 2 No. butterfly valves (Lot 4).
3. Supply and supervision of erection of 2 No. vertical synchronous generators complete with excitation systems and switchgear (Lot 5).
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INVITATION PREQUALIFICATION OF APPLICANTS FOR 3 X 250 MW KARUN 4 HYDROELECTRIC POWER PLANT

Iran Water & Power Resources Development Company (IWPC) invites applicants to provide information for prequalification of the following parts of the 3 x 250 MW KARUN 4 HYDROELECTRIC POWER PLANT in Khuzestan province of the ISLAMIC REPUBLIC OF IRAN.

1. Project management, supply of auxiliary electrical & mechanical equipment and erection of all main & auxiliary electrical & mechanical equipment (Lot 3).
2. Supply and supervision of erection of 3 No. vertical shaft Francis turbines (net head of 147 m) complete with governors and 3 No. butterfly valves (Lot 4).
3. Supply and supervision of erection of 3 No. vertical synchronous generators complete with excitation systems and switchgear (Lot 5).
4. Supply and supervision of erection of I & C and protection systems (Lot 6).

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Min. of Energy, Water & Power Resources Development Co.

INVITATION PREQUALIFICATION OF APPLICANTS FOR 4 X 250 MW UPPER GOTVAND HYDROELECTRIC POWER PLANT

Iran Water & Power Resources Development Company (IWPC) invites applicants to provide information for prequalification of the following parts of the 4 x 250 MW UPPER GOTVAND HYDROELECTRIC POWER PLANT in Khuzestan province of the ISLAMIC REPUBLIC OF IRAN.

1. Project management, supply of auxiliary electrical & mechanical equipment and erection of all main & auxiliary electrical & mechanical equipment (Lot 3).
2. Supply and supervision of erection of 4 No. vertical shaft Francis turbines (net head of 112m to 139m) complete with governors and 4 No. butterfly valves (Lot 4).
3. Supply and supervision of erection of 4 No. vertical synchronous generators complete with excitation systems and switchgear (Lot 5).
4. Supply and supervision of erection of I & C and protection systems (Lot 6).

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WORLD TRADE NEWS DIGEST

Korea Telecom in Hanoi deal

Korea Telecom, the state-run South Korean telecoms company, said yesterday Hanoi had approved a \$40m project to install and operate telephone lines in three provinces in northern Vietnam. Mr Kyum-Chul Park, managing director of Korea Telecom's Hanoi office, said the work would be carried out under a "business co-operation contract" (BCC) with Vietnam Posts and Telecommunications (VNPT), the state telecoms monopoly.

Vietnam plans to increase telephone penetration to 5 lines per 100 people by 2000, from one per 100 people now. Once the lines are installed, Korea Telecom would share call revenue with VNPT for seven years, Mr Park said. However he declined to say how the revenue would be split.

Revenue-sharing has been a sore point in talks between VNPT and four other foreign telecoms companies also seeking BCCs with VNPT. The four - Cable & Wireless of Britain, Telstra of Australia, NTT International of Japan and France Telecom - have been discussing possible terms with VNPT for over a year.

UK and Japan in joint aid plan

The UK and Japan are to carry out a \$3.75m (\$5.7m) joint aid project in Bosnia, their most important such venture since London and Tokyo agreed to co-operate on foreign aid 18 months ago. While the aid is small, Japanese foreign ministry officials say the project is diplomatically important as the first joint venture with the UK in Bosnia. The aid, which is untied, will be used to repair two electrical power lines over the next few months.

The UK and Japan have already joined forces to provide technical assistance and aid in Zambia, have co-ordinated their aid policies on South Africa and have provided technical assistance in Tanzania and Kenya.

Japan also holds regular consultations on aid policies with other leading donors such as France and Germany. Japanese officials are keen to extend aid joint ventures because of their lack of experience in developing countries outside Asia, which receives 60 per cent of Japanese aid.

EBRD takes Latvia bank stake

The European Bank for Reconstruction and Development is to take a 23 per cent stake in Latvijas Unibanka, Latvia's largest commercial bank, with an investment of about \$10m. The Latvian government stake will be reduced from around 47 per cent to 26 per cent, while another foreign investor is to inject around \$5m to acquire a stake of 11 per cent.

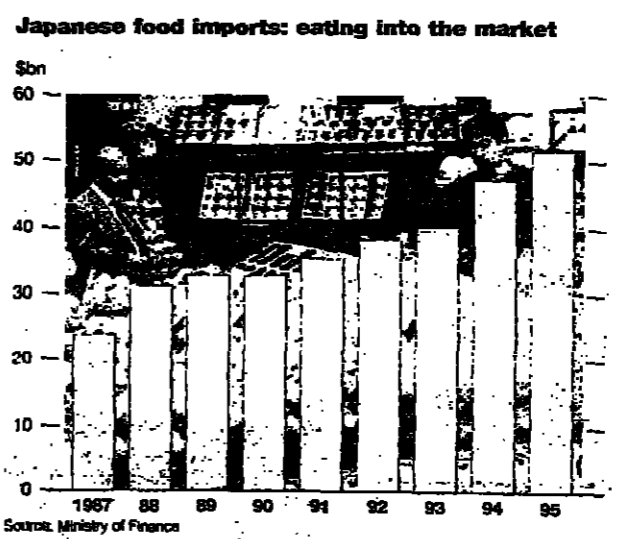
The EBRD equity stake follows its provision of a Eurifam (\$19.8m) line of credit to the bank last December.

Mr David Hexter, EBRD deputy vice president, said the injection of new equity would enable Latvijas Unibanka to serve its customers more effectively as Latvia moved towards a market-oriented economy and would help it to expand its corporate lending.

Imported US apples fail to grab big slice of Japanese pie

Worries about food preservatives and fierce competition from local produce have taken much of the shine off US exporters' hopes

Imported US apples which arrived in Japanese shops amid much fanfare in the winter of 1994 have all but disappeared from Japan in their second season.



Source: Ministry of Finance

In the first year after intense US government pressure opened Japan's doors to Golden Delicious and Red Delicious apples from the US, nearly 8,500 tonnes were imported. Since then sales have plunged to 803 tonnes, less than a tenth of a comparison Japan's apple harvest last year was 963,370 tons.

Jusco, a leading supermarket chain, did not stock any US apples this year while Ito Yokado, a competitor, sold only half the amount it had planned in the December to April season.

"Last year, when the market was liberalised, we carried US apples in our stores so that we could have a wide product range, but this year we did not carry any because Japanese consumers prefer domestic apples," explained Jusco.

Most retailers ascribe the poor performance of US apples to consumer preference. Japanese consumers like their apples sweet. "The season for US apples happens to coincide with that for domestic apples such as Jonah Gold and Ohira, which are very sweet," says Jusco.

Sales of US apples have also been hurt by the popular perception, propagated by consumer groups, that the imported apples have been soaked in preservatives to help them survive the journey across the Pacific.

One consumer, Mrs Keiko Miyaguchi of Saitama, north of Tokyo, says: "My friends shun US apples because they are afraid of the preservatives. Since there are so many Japanese varieties to choose from, they see no need to buy apples which could be covered with preservatives."

"Because the apples are such a dark red, it reminds them of the poisonous apple in Snow White."

The ministry of agriculture denies that US apples are any less safe than Japanese apples. "They have met our requirements and that is why they have been allowed into this country," an official said. "Nevertheless, there is deep-rooted concern about the use of preservatives, which appeared to be justified, when mould prevention preservatives were detected in some shipments last year."

US apples have not been helped either by the lack of enthusiasm shown by some retailers towards them. Jusco openly admits that it favours domestic produce in its stores. To help Japanese apples compete with those from the US on price - which was considered one of the major advantages of US apples - Jusco worked with

Handwritten signature: محمد الوائلي

Murdoch quits race for World Cup TV

By Jimmy Burns

Mr Rupert Murdoch's News Corporation has pulled out of the multi-billion dollar bidding for global broadcasting rights for the World Cup soccer finals in 2002 and 2006.

Neither News Corporation nor Fifa, the world governing body for football, would comment on the withdrawal. Fifa yesterday published a list of final offers received by yesterday's deadline.

Apart from the withdrawal of Mr Murdoch, the list revealed two surprise additions: Cable TV (Hong Kong) and a combined offer involving Fifa's long-term marketing arm ISL and the German media group Kirch through its share holding in ISPR.

Final offers have also been received from Capital Cities ABC, the subsidiary of Walt Disney, and owner of ESPN, the US cable network programme, the Swiss-based sports company CWL-Luthi, the International Management Group headed by Mr Mark McCormack, and Team, the Lucerne-based marketing arm for the Champions League run by Uefa, the European football union.

According to some media analysts yesterday, one reason behind the Murdoch pullout is the widespread scepticism about the bidding process implemented by Fifa, leading News Corporation to opt to await developments.

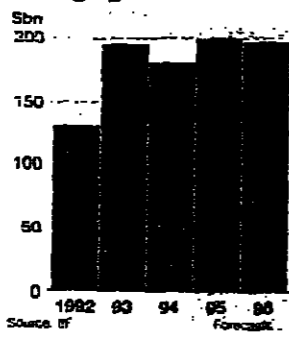
One senior executive closely linked to the offers yesterday said he thought it possible that the bidding process might be opposed by members of Fifa's executive committee when it meets on May 31 to discuss a report on the offers.

One of the objections raised by media groups is that offers are being sought for two world cups during a period when market conditions for broadcasting rights are expected to change substantially.

Meanwhile Fifa yesterday confirmed its refusal of a proposal that South Korea and Japan co-host the 2002 World Cup.

Record \$200bn flows into emerging economies

Private capital flows to emerging economies



By George Graham, Banking Correspondent

Private capital flows to the world's largest emerging economies reached a record \$200.7bn last year, despite the shock of the Mexican currency crisis, according to figures compiled by the Institute of International Finance.

The IIF, a Washington-based grouping of banks and financial institutions, said bond finance for the 31 principal emerging markets had halved to \$22.8bn in the wake of the Mexican crisis.

Bank funding, however, had taken up the slack, while equity investment continued to grow steadily.

Net equity investment rose by 3 per cent to \$94.6bn, and the IIF forecasts net equity flows of more than \$102bn in 1996.

Mr Bill Cline, the Institute's chief economist, said the sustained level of private capital flows was "quite remarkable" considering the test posed to the international financial system by the Mexican peso crisis. The supply of capital

remains plentiful, but borrowers are being cautious; the result is that interest rate spreads paid by Latin American borrowers, which had widened to almost 5 percentage points in the immediate aftermath of the peso crisis last February, have narrowed back to the level of about 2½ points paid before the crisis.

Public and private sector borrowers together have issued more than \$200bn of bonds since 1990, when the international capital markets started to reopen to many

emerging economies. Because many of these bond issues had maturities of five years or less, the number of redemptions will rise sharply over the next few years. That indicates that international bond issues will have to rise sharply over the next two years just to keep net flows of capital constant.

A number of sovereign borrowers, particularly in Latin America, have taken advantage of more favourable market conditions to lengthen the maturities of their bonds. The average maturity of

bonds issued in the first quarter of this year lengthened to 8.2 years, compared with 5.9 years in 1995.

The IIF is forecasting that net flows from private non-bank creditors, principally bond financing, will recover this year to the \$44bn level recorded in 1994. Bank financing, the institute estimates, will fall back to \$50.7bn after 1995's surge to \$83.3bn.

Mr Charles Dallara, the Institute's managing director, said that despite evident problems in the economic

outlook and banking sector of Bulgaria, a default on Bulgarian debt was not probable this year. Nor, if a default should occur, would it be likely to damage other financial markets, as Mexico's problems had done.

"We don't see the potential in 1996 for a debt servicing problem on their Brady bonds," he said, although he warned that economic policy corrections were needed.

"Even if the Bulgarian situation were to deteriorate further, I see little potential for a spillover into other markets."

Tajik fighting splits north and south

IMF loan will come to a country still healing its civil war wounds

When the International Monetary Fund announced a \$22m loan to Tajikistan last week, its government might have been tempted to cheer.

The agreement, which involves an IMF-backed austerity programme, follows a year of difficult negotiations and is a big boost to an impoverished country torn apart by civil war three years ago.

Although it is an important boost for the government's credibility, the IMF's demand for tight budget discipline comes at a time when social tensions and economic rivalries have erupted this week in the north - hitherto the country's one peaceful region.

Demonstrations against the Kulyabi minority from the south, by up to 5,000 people, have been under way since Sunday in northern cities such as Khodjent and Ura-Tyup. The Kulyabis are resented for allegedly taking over shops, houses and government posts from local people.

The north is the only area to have attracted significant foreign investment.

It largely avoided the 1992 civil war - being cut off from the south by mountains - and has a rich supply of cotton and minerals. Zeravshan Gold, a British-Tajik joint venture, started producing gold earlier this year in the north and expects to produce 3.5 tonnes a year soon.

The disturbances are ominous for the republic's 5m population.

So far, investors have reacted calmly to events. Mr Kwon Yeng Rok, a South Korean director of a Khodjent textile joint venture, cheerily dismisses fears of violence. "Common sense will prevail here," he says.

However, the demonstrations reveal the shifting political alliances in the geopolitically sensitive republic.

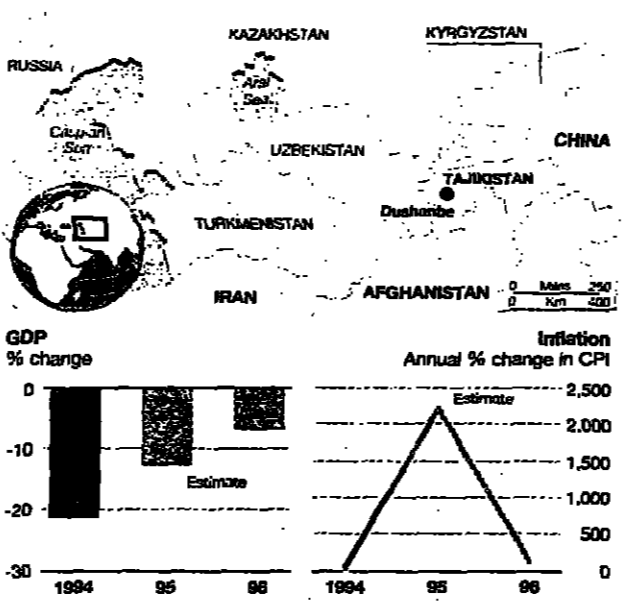
The 1992 Tajik civil war was largely driven by rivalries between different valley regions.

The faction that won the war, and now forms the government, is from the poor Kulyab area in the south. This group has up to now been supported by the Russians, who have 25,000 troops in the area.

But to beat the Islamic and democratic opposition, which was formed from other regional factions, the Kulyabis also allied with Tajiks from the north. This was the republic's rich, industrial area, and dominated the Communist party during the Soviet era.

Over the past year, this alliance has started to unravel, partly because of squabbles over resources such as cotton and the growing drugs trade. The Khodjents are also irritated by the Kulyabis' failure to make peace with the opposition who lost the civil war and are continuing to attack the republic from

Tajikistan: the IMF moves in



Source: Tajik authorities, IMF staff estimates.

bases in Afghanistan. The tension has been fuelled by the economic gap between the rich north and poor south, triggering a migration of Kulyabis into the north.

This week's protests began when a popular local restaurateur in Khodjent was murdered at the weekend. This led to calls for the departure of all Kulyabis and the sacking of Kulyabi officials.

The demonstrators also demanded that local conscripts

no longer be sent south to fight. "Let the Kulyabis go home and clean up their own mess," one demonstrator shouted at the rallies. A truck driver added: "If the Kulyabi don't leave, there will be war."

These wild predictions are probably exaggerated. But local politicians are aware that the civil war started with similar rallies.

President Ismaili Rakhmonov, whose rise to power was backed by Russia, is taking the

protests seriously: a local Kulyabi police chief in the north has been sacked, and crack troops have been sent there.

The president has reason to feel nervous. Three months ago, he faced a separate military challenge when two southern war lords revolted. The insurgents were apparently appeased, but their revolt weakened Mr Rakhmonov.

Separate fighting has also flared in south-east Tajikistan, after the opposition invaded the strategic Tajik town of Tavli-Dara. United Nations-sponsored peace talks appear deadlocked.

There is widespread poverty in the south and IMF-backed budget deficit cuts could hit state salaries and benefits.

Western economists insist these problems should ease as the economy stabilises, particularly if the IMF agreement attracts western investment and assistance. The IMF loan will probably be followed by \$50m-worth of assistance from the World Bank.

But Tajikistan's tragedy is that it will be difficult to reform the economy while political instability lingers. As this week's events have shown, it may be equally difficult to solve the political tensions while the country's limited resources are so unevenly spread.

Gillian Tett and Sander Thoenes

Mr Mario Draghi, chairman

G10 recipe for bond defaulters

By Graham Bowley, Economics Staff

The International Monetary Fund should consider lending money to countries which are in default with their bond holders, the Group of Ten leading industrial nations said yesterday.

At present, the IMF lends money in exceptional circumstances to countries in default on commercial bank loans. The G10 said this facility should be extended to countries in default on bonds and other securities in order not to exacerbate countries' adjustment problems in the wake of a Mexican-style financial crisis.

The proposal is one of a series of suggestions by the G10, full details of which were disclosed yesterday, aimed at ensuring a faster and more orderly resolution in the event of another financial crisis, such as that in Mexico in December 1994.

Then, the US led a \$40bn support package, which ensured full repayment of bondholders. But the G10 yesterday reiterated its view that in the future bondholders should not expect to be bailed out by governments or official institutions.

Instead it favours a market-led approach to resolving sovereign liquidity crises, in which debtor countries and creditors work among themselves to resolve their difficulties.

Editorial Comment, Page 11

of the deputies of the G10, said: "Investors must bear the consequences of the decisions they make and should not expect the international community to rescue them when the next sovereign liquidity crisis comes to a head."

The report rejected as "unnecessary and impractical" far-reaching institutional changes such as applying international bankruptcy procedures in the event of a country defaulting on its debt.

Instead it proposed adding a number of provisions to bond contracts which would "help the resolution of a crisis by fostering dialogue and consultation between the sovereign debtor and its creditors, as well as among creditors."

These provisions would include a mechanism to promote collective representation among creditors. At present, bondholders, which are often numerous and vary greatly, are often poorly represented as one unit.

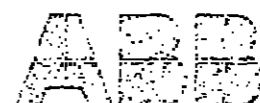
The bonds might also allow for qualified majority voting. At present, most bond contracts stipulate that unanimous agreement among bondholders is necessary before an agreement with the debtor country can be struck.

Finally, the G10 proposes that bonds might include a sharing clause, which would mean all bondholders would receive a share of any money paid by the debtor country.



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NEWS: ASIA-PACIFIC

FT writers profile Atal Behari Vajpayee, who will today be sworn in as PM of India's first ever BJP-led government, and H D Deve Gowda, who emerged as a compromise candidate to head the Janata Dal-led secular-regional coalition

'Softer face of the BJP' gets his chance at last

By Shiraz Sidha in New Delhi

Mr Atal Behari Vajpayee has often been called the 'softer face of the BJP'... In a party which prides itself on the strict discipline of its cadres, Mr Vajpayee has never been afraid to voice dissent where it was due.

parties to join the BJP and cobble together a working majority in the next two weeks... His persuasive powers combined with a sparkling wit and brilliant oratory have made him one of India's most popular parliamentarians.

make peace between dissenting sides, and commands more respect than any of the party's other leaders... The BJP has realised that if it has become the single-largest party in the newly elected Lower House, it is as much because of the disintegration of the Congress party and a lack of options than due to its hard-line Hindu agenda.

handling of the Kashmir crisis and India's relations with Pakistan, had failed to win the BJP more than two seats in parliament in 1994... Mr Gowda, 63, speaks the Kannada tongue of his native Karnataka, the southern state where he has been a state politician since 1962, after graduating with a diploma in engineering.

His unblemished record makes him more acceptable to the people of India than his party will ever be

associate of the prime minister-elect... He understands crowd psychology very well and is able to strike an instant rapport with the people.

joined the Rashtriya Swayam Sevak Sangh, the parent organisation of the BJP and its allies, to devote himself full-time to social work... Mr Vajpayee first entered parliament in 1957, winning the Balarampur Lower House seat as a candidate for the Jana Sangh.



Gowda plays waiting game

By Mark Nicholson

Should Mr H.D. Deve Gowda, prime ministerial candidate of the newly forged alliance of secular and regional parties, eventually win India's highest executive office, he would be the country's first prime minister to speak virtually no Hindi.

my area of action will be confined to Karnataka... He began in the Congress party, but stayed with that party of Congress which split to form the present 'social justice' Janata Dal.

Mr Gowda 'does his politics through coalitions', says a commentator... He began in the Congress party, but stayed with that party of Congress which split to form the present 'social justice' Janata Dal.

Asia warned of need to act on water

By Edward Luce in Manila

Asian governments need to take action if the continent is to avert a looming water crisis, according to water experts meeting in Manila yesterday... The meeting was hosted by the Asian Development Bank, which estimates that 180m urban dwellers and 800m rural people in Asia lack safe drinking water and access to proper sanitation.

Table with 2 columns: Category and Percentage. Includes: Percentage of national water supplied to rural areas (80%), Percentage supplied to urban areas (20%), Percentage of water lost in cities through theft and leakage (50%), Percentage of Asians who will live in cities by the year 2025 (50%).

China rules out yuan devaluation

By Tony Walker in Beijing

China yesterday ruled out a currency devaluation this year despite pressures from exporters and an expected slide in its trade balance... The prospects for a balance in foreign exchange supply and demand are generally good and therefore the

exchange rate of the yuan will remain relatively stable... The SAEC spokesman's unusually forthright statement indicates official concern about speculation against the yuan.

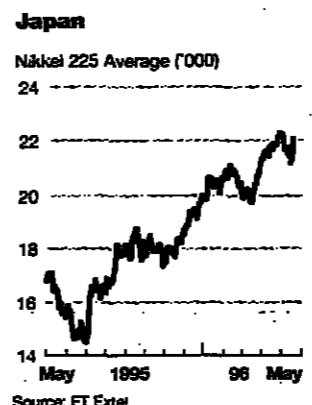
the need for a devaluation... He described a surplus on China's current account this year as 'optimistically likely'.

international markets... China, meanwhile, reported its second monthly trade surplus of the year in April.

Tokyo assurance on rates spurs sharp rise in stocks

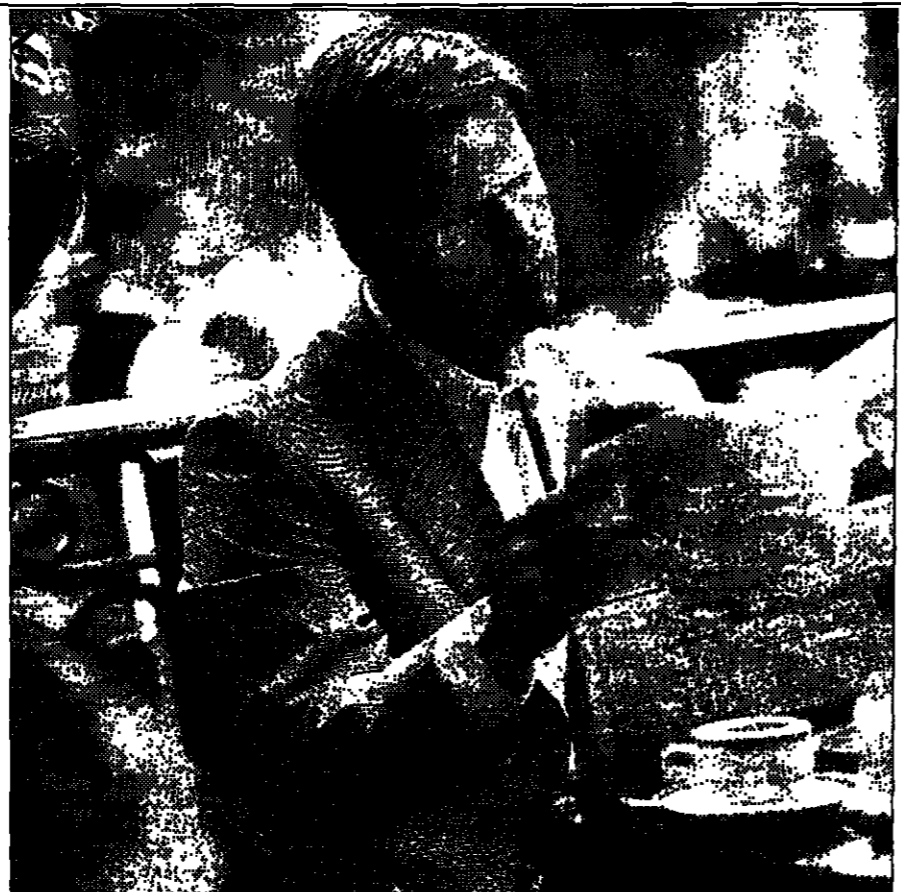
By Emiko Terazono in Tokyo

The Bank of Japan yesterday moved to reassure financial markets that its monetary policy remained unchanged, helping to spur a sharp increase in share prices and a rise in the dollar against the yen... Mr Matushita's comments indicated a more cautious stance on Japan's economic recovery compared with remarks he made last month.



reaction to expectations of rising interest rates... The rise in the yen and falling share prices are likely to affect companies' plans for capital expenditure and hiring... Mr Matushita's comments indicated a more cautious stance on Japan's economic recovery compared with remarks he made last month.

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Summit boosts Japanese PM

By William Dawkins in Tokyo

A successful US-Japan summit has brought a significant recovery in the domestic popularity of Mr Ryutaro Hashimoto, Japan's prime minister, according to an opinion poll released yesterday... The survey by the Asahi Shimbun newspaper, not usually a supporter of Mr Hashimoto's conservative Liberal Democratic party (LDP), shows 44 per cent public support for the Hashimoto cabinet, up from 36 per cent in the previous survey in March.



Hashimoto: 44 per cent public support for his cabinet

to arouse opposition... First, it needs to obtain parliamentary approval for an unpopular plan to use public money to liquidate bankrupt housing loan companies... A new LDP government would have to form a coalition either with its existing partners, the left-wing Social Democratic party, or with the centre-right opposition New Frontier Party.

Singapore acts on property boom

By James Kyng in Kuala Lumpur

Share prices tumbled in Singapore yesterday after the government announced measures to check property speculation and avoid the type of real estate 'bubble' which has hit other Asian economies... The city state's main share index, the Straits Times Industrial Index, fell 43.67 points, or 1.85 per cent, to close at 2,321.05 after an active session.

Leading the decline was the market's property index, which slumped 5.51 per cent... The government move is expected to end a sustained surge in the prices of private homes, especially those in prime areas... What Mr Lee Hsien Loong, the deputy prime minister, described as a 'speculative frenzy' will certainly be tamed by the measures announced yesterday.

all sales of uncompleted residential property. In addition, both sellers and buyers will be required to pay a stamp duty for property sales within three years of purchase... A sliding-scale tax on capital gains from selling properties within three years of purchase is designed to hit the wealthy harder than the poor and the government will enforce an 80 per cent limit on mortgages.

(US\$714) per square foot at the top end, against about \$81,500 per square foot in Hong Kong... The blame for skyrocketing home prices has been laid at the door of foreign speculators. But the new measures, which include a ban on Singapore dollar loans to foreigners for residential property purchases, are unlikely to curb foreign buying.

Handwritten Arabic text: لا بد ان يكون

150

Late change of tactics Dole cranks up troubled campaign

By Jurek Martin in Washington

The C-Span caption last week perfectly summed up stage one of Bob Dole's campaign, which was to run for president from the Senate.

The words flitting across the political cable channel's coverage informed the viewer the US Senate was voting on "the Dole amendment to the Dole amendment", whatever it might have been.

Yesterday, the presumed Republican presidential candidate conceded he could not run for president from the Senate and certainly not from the demanding position of majority leader.

It was a course urged on him by a growing number of Republicans in and out of Congress, increasingly concerned that if he does not soon start reducing President Bill Clinton's 20-point polling lead then Republican control of Capitol Hill and of governorships and state houses across the country will be at risk this November.

But in distancing himself from his home of 27 years, the last 13 of them as Republican leader in the Senate, Mr Dole, aged 72, is taking an equally big gamble. He is rolling the dice that he can match up favourably in head-to-head battle with one of the most adept electoral politicians this country has seen in many a moon.

As the headline over a New York Times column this week by Garry Wills, the eminent historian and commentator, put it: "One sings, the other doesn't." The article concluded: "Mr Clinton's is an entertaining style, but thoughtful. Mr Dole's is moral but boring."

The Dole gamble, in effect, is to make this election less of a vote on policies, his milieu but a losing proposition so far, and more about character. He will have to do something which he dislikes: talking about himself, where he comes from and what his values are - in order to make the case that he

deserves preference over Mr Clinton.

That means, in crude terms, contrasting a distinguished war record against the absence of military service, stressing personal rectitude, age and experience over the president's presumed flightiness. White-water included, and pitting conventional small-town conservatism against the sort of big government "tax and spend" liberalism from which Mr Clinton has, at least in part, managed to dissociate himself.

Mr Dole's decision was forced on him by two realities. The first is that Congress, where he hoped to differentiate himself from the president through an ambitious legislative agenda, has sunk into gridlock once more.

The current stalemate, especially over cutting the petrol tax and/or increasing the federal minimum wage, is doing nothing for the reputation of Congress. The transparent "politicising" of the legislature is viewed in the country at large with disfavour, an irrelevance to the real "issues" of healthcare, crime and employment which consume the public.

The second reality reflects this. Mr Clinton's lead is so large, less because of a new national confidence in his abilities but far more because he has succeeded in tarring Mr Dole with the unpopular brush of Speaker Newt Gingrich and his fading radical Republican revolution. At least the majority leader, so the theory runs, can try to make himself free of that particular albatross.

Mr Dole has also taken one other important tactical decision consequent on setting aside his congressional duties. He will not now select a vice-presidential running mate before the party convention in mid-August. An early choice had been considered a live option as a way of generating necessary momentum in the months ahead.

But Mr Dole has now taken on to his own shoulders the responsibility of lifting his campaign out of the trough. It did not, however, begin auspiciously yesterday. His chartered jet was grounded because aviation officials were not satisfied its flight attendants were properly trained.

Balaguer likely to determine his successor

The Dominican Republic election may be decided in a run-off vote, writes Canute James

Mr Joaquín Balaguer, who has dominated politics in the Dominican Republic for 30 years, looks set to play a key role in determining his successor as president in today's election.

Public opinion polls suggest that Mr José Francisco Peña Gómez, the candidate of the Revolutionary party, will receive most votes, closely followed by Mr Leonel Fernández of the Liberation party. Mr Peña Gómez, however, does not appear to be able to secure over 50 per cent of the votes, which he needs for an outright win.

The incumbent Reformist party of Mr Balaguer, a blind octogenarian who has served six terms, is split over support for Mr Jacinto Peynado, who became the party's candidate after a bitter and divisive primary election late last year.

Mr Fernández's victory could prolong the retiring president's influence. But advisers to Mr Fernández say that the Liberation party candidate is his own man, who "will not compromise" on policy.

Foreign observers to the elections agreed, and the US and the European Union pushed for an early election. There is little difference in the policies being advocated by the three leading contenders. They are all moderates, although the Revolutionary party was strongly social democrat until eight years ago, while the Liberation party was started by Mr Juan Bosch as a Marxist organisation, but

caused by the inability of the state-owned power company to generate enough, while private suppliers, claiming they are owed millions of dollars by the company, have cut off supplies.

The candidates have also told Mr René Prévail, the new president of Haiti, that they intend to improve relations. A meeting last month of Mr Balaguer and Mr Prévail followed many years of strained relations between the neighbours.

The election is taking place amid indications that the economy - based on tourism, sugar, gold and nickel - continues to improve, following expansion by 4.8 per cent last year, a faster rate than that of the previous year.

They all support an acceleration of the deregulation of the economy grudgingly started by Mr Balaguer. He has been against the privatisation of state-owned companies, claiming that they serve a "public good".

The priority for his successor will be a rehabilitation of the national electricity grid, probably through some degree of privatisation. Blackouts lasting up to 12 hours have been



Liberation party men: former president Juan Bosch and Leonel Fernández

ment and clear fraud in the voting. President Balaguer's retirement from politics, and the calling of the election half-way into his term, follows pressure from the US to reform the politics of the country of 7m people, which shares the Caribbean island of Hispaniola with Haiti.

The president retained office in the 1994 election by a majority of less than 1 per cent. The Revolutionary party said that the presidency was stolen from Mr Peña Gómez, and that there was widespread mismanage-

ment and clear fraud in the voting. Foreign observers to the elections agreed, and the US and the European Union pushed for an early election. There is little difference in the policies being advocated by the three leading contenders. They are all moderates, although the Revolutionary party was strongly social democrat until eight years ago, while the Liberation party was started by Mr Juan Bosch as a Marxist organisation, but

Canada toughens stance on Quebec

By Bernard Simon in Toronto

Canada's Liberal government has sought to regain the initiative in the simmering debate over Quebec independence with a series of moves designed to remind the French-speaking province that secession is likely to be neither smooth nor painless.

But the new strategy could carry high risks. Mr Lucien Bouchard, Quebec's separatist premier and by far the province's most popular politician, has accused Ottawa of creating "a prison from which we cannot escape".

Mr Bouchard, who took over as premier in late January, has concentrated on Quebec's economic problems. He has brushed off pressure from hard-line separatists to capitalise on their momentum with another quick referendum.

However, the constitutional issue has been reignited by the federal government's decision to join a legal challenge to secession brought by Mr Guy Bertrand, a maverick Quebec City lawyer.

Mr Bertrand, a former separatist, has asked for a permanent injunction against future referendums that could lead to a unilateral declaration of independence. The government plans to argue in court that Quebec can only secede in accordance with the Canadian constitution, in other words, with the consent of the rest of the country.

Mr Chrétien is due to outline proposals for a devolution of powers to all 10 provinces at a meeting with the premiers in late June. The provinces are expected to gain wider jurisdiction over areas such as labour training, forestry and mining.

But the court challenge is a sign Ottawa will use every opportunity it can to put Mr Bouchard on the defensive. Earlier this year, Mr Chrétien backed a controversial suggestion by some members of Quebec's English-speaking and aboriginal communities that the province itself should be partitioned if it opted for independence.



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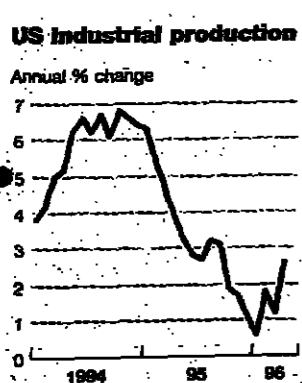


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AMERICAN NEWS DIGEST

Modest growth for US industry



Prospects for an early rise in US interest rates receded further yesterday after figures for industrial output reflected modest economic growth and little underlying upward pressure on inflation. The Federal Reserve said total industrial production jumped 0.9 per cent last month, but the rise reflected mostly the resumption of production at General Motors after a strike in March closed most of its plants for three weeks. Excluding the effect of the strike, industrial output would have been flat in April. Analysts said the figures showed that economic growth was advancing at a measured pace.

Markets largely shrugged off the data, on the heels of figures on Tuesday showing only a 0.1 percentage point rise in the "core" consumer price index. *Paul Waldmeir, Washington*

Ecuadorian bank taken over

The Ecuadorian central bank is set to take over Banco Continental after the superintendency of banks removed the president and principal shareholder. Mr Leonidas Ortega was removed after indications that the bank had misused loans by the central bank and had realised "fictitious" capital increases. On March 20 the central bank granted Banco Continental a credit of 485,000m sucres (\$156.3m) to overcome liquidity problems. In exchange the central bank appointed nine out of 12 directors on the bank's executive board and began investigating capital increases and the use of previous credits. *Raymond Collin, Quito*

Internet bill welcomed

US telephone companies and online service providers yesterday cautiously welcomed a compromise bill to regulate copyright violations on the Internet, as a House of Representatives subcommittee began the task of preparing the complex legislation for a congressional vote. The legislation, which would shift much of the burden for policing copyright violations to the Internet to the copyright owners, was described by one online service provider as "a step in the right direction, probably several steps in the right direction". But some expressed concern that the circumstances under which an online service provider would be guilty of infringement needed to be more strictly defined. The bill includes an important concession to service providers, stating that they would not be held liable where they were a "mere conduit" for information supplied by others. *Paul Waldmeir, Washington*

NEWS: UK

Baring denies greed by bank chiefs

By John Gapper, Banking Editor

Mr Peter Baring, the former chairman of the merchant bank that collapsed last year with derivatives trading losses of £800m (£1.26bn), yesterday denied that the bank's management had failed to prevent the collapse because of greed.

to their annual bonuses. "I do not think we were greedy, stupid or idle," Mr Baring told the committee. He said he and other directors shared the blame for the collapse, but refused to apportion the blame among individuals.

Despite being pressed, he refused to say whom he thought most to blame among senior managers. "A number of us must share responsibility," he said. "I believe that all of those concerned have now left the business."

Mr Baring said he still believed it was possible that Mr Leeson could have had a fellow conspirator outside Barings, a suggestion he first made in an interview with the FT after the collapse. But he had no evidence of that.

He admitted that Mr Leeson's arbitrage trading on Singapore and Osaka futures exchanges appeared to "defy gravity" but the bank had been accustomed to making big profits in operations that involved relatively little trading risk.

Teachers threaten strikes over pupils' behaviour

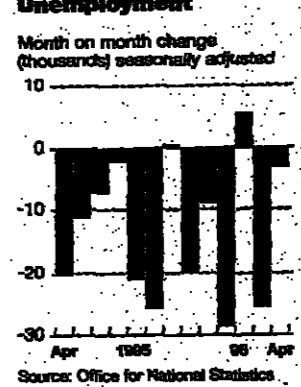
By John Authers in London

Many harsh winds are blowing through the British public sector. They include tight pay policies; the introduction of private finance into public projects; and alleged under-funding. But nobody has come closer to provoking an all-out strike than two badly behaved schoolboys.

UK NEWS DIGEST Minister accused on IRA convictions

Mr Michael Howard, the home secretary, was yesterday accused of being "directly and personally responsible" for failing to take adequate steps to prevent the fiasco in which convictions of Irish Republican Army terrorists involved in at least 12 bombing campaigns on the UK mainland have been thrown into doubt. Forensic evidence was found to be contaminated.

Unemployment figure drops



The number of people without work and claiming social security benefits fell modestly in the UK last month. After adjusting for normal seasonal effects, unemployment fell by 3,200 last month to a five-year low of 1,933,500. But the Office for National Statistics said that a number of special factors had limited the size of the decline.

ICL consortium wins \$1.5bn Post Office contract

By Michael Cassell and Andrew Adams

The government yesterday stepped up its war on benefit fraud with the award of a contract worth more than £1bn (£1.52bn) to a consortium led by ICL for linking Britain's 20,000 Post Offices by computer.

ICL's senior management, including Mr Keith Todd who took over as chief executive at the start of this year, needed to win the \$1.5bn-a-year Benefits Agency and Post Office Computers contract, Paul Taylor writes. The Pathway contract, believed to be the largest of its type in Europe, will help underpin ICL's profitability in the period before an eventual stock market flotation.

Defence links set to become closer after Chirac visit

By Robert Peston and John Kampfner at Westminster

British involvement in a joint arms procurement agency being set up by France and Germany is likely to deepen after talks in London yesterday between President Jacques Chirac of France and Mr John Major, the UK prime minister.



President Jacques Chirac of France addressing members of both Houses of Parliament at Westminster yesterday

Both leaders hailed their meeting as a great success, with Mr Major insisting that the "relationship between Britain and France is extremely close at the moment" and Mr Chirac summing up their negotiations as "a real dialogue".

Mr Chirac put pressure on the UK to sign up for the project. In response to the warnings of Mr Chirac for France, Germany and the UK to develop the arms purchasing agency, Mr John Major said that in principle he supported such a move. The idea is that the three countries should work together when making substantial military purchases, in the expectation that this will deliver savings.

He claimed the system would transform benefit payments and save £150m a year in fraudulent claims. The computer network, due to be complete in two to three years, will be the largest of its type in Europe, annually handling 1bn payments collectively worth about £80bn.

Mr Todd in particular has emphasised that ICL's future depends on winning business as an independent computer services group in competition with companies such as EDS and IBM, rather than as a supplier of its own computer hardware.

The UK agreed in March to work through the agency on an initial contract for the purchase of a multi-role armoured vehicle. Mr Major stressed in a press conference that the two countries had "positive and very detailed co-operation, in defence in particular".

EU meeting suggests beef ban will be eased

Financial Times Reporters

The European Union is expected to ease the worldwide ban on British beef products on Monday after European veterinarians yesterday made progress on agreeing the conditions the UK government had to meet before the embargo was lifted.

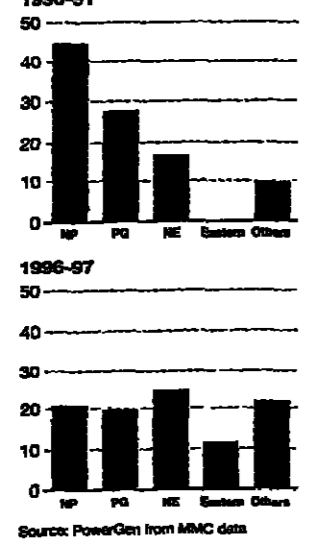
Asda, the UK's fourth largest retailer, banned all beef from other countries from its stores yesterday in a high-profile move to support the British industry. It came as J.Sainsbury joined other supermarkets in saying it would boycott abattoirs involved in the government's culling scheme. Deborah Hargreaves writes.

about a positive outcome" since "substantial progress" had been made yesterday. The meeting was suspended because further discussions were needed.

Mr Keith Meldrum, the British government's chief veterinary officer, said he was "very optimistic about Monday. We had a good meeting."

Mr Jacques Chirac, French president, speaking about the beef issue in London yesterday, said: "I think the British government has done everything to convince the commission and the EU of the need to have a plan which in the long term and without risk restores faith in beef."

Power generation



Minister's decisions on bids baffle power industry

By Simon Holberton in London

Mr Ian Lang, trade and industry secretary, is not popular with the leaders of Britain's power industry. Many people have been confused by his recent decision to block bids by two of the industry's biggest players, and by his statement last week that he was dissatisfied with the level of competition in the industry.

lands are regional suppliers of electricity. Last year Mr Lang allowed Scottish Power, an integrated power producer, to acquire Manweb, a regional supplier of electricity.

Two weeks ago he reminded investors that the government held a "golden share" in both generators and would not be prepared to see their ownership change until there was more competition in electricity generation. This killed off a mooted bid by Southern Company, a big US utility, for National Power.

He believed that the idea of splitting generation from supply should be tested, but that would not be possible until after 1998 when full competition came to the supply of electricity for households. "That will also coincide with a period of replacement of old generating plant. The crucial thing will be who gets to build it," says Prof Newbury. "If it's National Power and PowerGen, then competitor has not worked."

Ernst & Young, the UK accountancy firm, is to centralise its insolvency practice. About 375 staff and 30 partners will now be organised nationally instead of within local practices. "The changes to our structure are designed to enable us to serve the banks better," said Mr Alan Bloom, head of insolvency and recovery services. Last year revenues from insolvency were around £30m (£45.5m) at EY compared with £45m at the height of the recession. EY has picked up a string of key appointments in insolvency in recent years - including Canary Wharf, and British and Commonwealth.

The CWU postal workers' union is currently balloting on strike action over pay and conditions - a result is expected on June 2. If the action goes ahead, it would be the first national postal strike since 1988.

The DMA represents companies which carry out direct marketing, a large proportion of which is by post. In 1995, about 154m orders for goods and services were placed in response to direct mail or mail order catalogues. The Post Office has a monopoly on the delivery of letters costing less than 21 pence.

Cinema/Nigel Andrews

Dangerous flirtations

- KIDS**
Larry Clark
- BLUE IN THE FACE**
Wayne Wang
- MONEY TRAIN**
Joseph Ruben
- ROUGH MAGIC**
Clare Peplow
- FRANKIE STARLIGHT**
Michael Lindsay-Hogg

Films which stand up and cry "Controversy!" instead of provoking resonant debate often get lost in the quick-response crossfire between detractors and defenders.

After months of delay by our censor, preceded by brouhahas in America, Larry Clark's tale of sex and drugs among the underaged, *Kids*, can finally be seen on British screens. Or can it? We are not talking about Warner's refusal to show the film in any of its UK cinemas. (Plenty of less pompous distributors are left to screen it.) We are asking whether *Kids* the movie really exists any more, if it ever did, as a separate entity from *Kids* the furore.

Clark found fame in America as a photo-chronicler of deprived and mixed up youth. In works like *Tulsa* and *Teenage Lust* he recorded their faces and figures in a bleak, probing, for some voyeuristic style that carries over now to his first feature.

The kids in *Kids* are mostly so zonked that they stagger from bed to bed, party to party, drug to drug, while the camera pursues them in shakiest cine-vérité style. We begin with a long sucking kiss, followed by sex action, between two teenyboppers. We end with a drugged, HIV-infected girl (Chloe Sevigny) - *faute de meilleures* the central character - being unresistingly "raped" by a casual party guest. In between the film squeezes in any number of candid vignettes (or prurient according to your viewpoint), while affecting to expose the characters' dangerous flirtations with love and death.

Some of these vignettes seem more gratuitous than others. Clark loves watching kids urinate, for example, though it is unclear what social or moral dysfunction this represents. Clark also spends loving minutes on a swimming pool scene in which we and the bathers ogle a wet-kissing session between two girls.

The film's script is credited to the majestically named Harmony Korine, a real 18-year-old street kid. Yet the most notable characteristic of *Kids* is that there seems to be no script at all. Accompanied by the kind of intrusive soundtrack that used to signal artistic integrity in 1960s radical documentaries - traffic noise, street babble - the plot shuffles haphazardly between street scenes and interiors, between action and talk, throwing in much stream-of-consciousness dialogue that sounds to my suspicious ears largely improvised.

Whenever Clark slows the film for a moment of sociological solemnity, things get worse. We begin to discern the dramatic hollowness of the whole enterprise. A pivotal scene in which a leading character is told she has AIDS is so stilted and unperformed that it could come from a government health commercial. It suggests that Clark cannot direct actors except when they are left to direct themselves. It also suggests that his interest is less in pausing to question the Gadarene rush of modern youngsters towards self-destruction than in getting on with the next graphic image, with the next exciting view from vice-and-sensuality chit-chat.

The most dangerous sentence in the English language is "We can do you two for the price of one." Why can they? What scam are they pulling and what quality or qualities are they skimping?

In Wayne Wang and Paul Auster's *Blue In The Face* they are skimping on wit, invention and purpose. Made back to back with the duo's viewer-friendly *Smoke*, that blithe comedy of cigar stores and pipe dreams, *Blue* is set in the same corner tobaccoist in Brooklyn, flung open as before to all sorts of strays by owner Harvey Keitel. But the



'Kids': a Gadarene rush of youngsters towards self-destruction via sex and drugs

film was made as an afterthought to its precursor and feels like one.

Rashly, the cast list has been flung open too. Wang and Auster fill their unscripted yarn feast with every passing showbiz celebrity from Roseanne to Madonna, via Jim Jarmusch, Lily Tomlin, Lou Reed and Michael J. Fox. These all pretend to have spilled in off the street with their woes, jokes and anecdotes: which is some what like asking us to believe the film won't be a flop. The film won't be a flop in the US for a brief outbreak of coyote killings involving fuel squirted and ignited through ticket windows. Despite public protests Columbia refused to withdraw the film, probably rightly: though taking into account its dim box office performance they may have wished they had never released it in the first place.

Clare Peplow's *Rough Magic* takes its title from Shakespeare, its plot from James Hadley Chase and its style

sequel of sorts, and another sort of calamity. After the springheeled smartness of *White Men Can't Jump*, Woody Harrelson and Wesley Snipes re-team as two policemen pursuing a serial killer - yes, another one in modern cinema's unrelenting procession - through the New York subway system.

The dialogue is largely of the "You go that way, I'll go this way" variety. Meanwhile the plot itself goes nowhere. The film won't be a flop in the US for a brief outbreak of coyote killings involving fuel squirted and ignited through ticket windows. Despite public protests Columbia refused to withdraw the film, probably rightly: though taking into account its dim box office performance they may have wished they had never released it in the first place.

In a grim week *Frankie Starlight* competes with the grimmest. It sounds like a film Werner Herzog should have made. Hopping from longitude to longitude, he might have looped some communicable magic around the tale of a post-midnight born to a moment of joy between an American sailor and a French girl (Anne Parillaud) during the second world war. Later he is raised in mystical old Ireland, where stargazing, verse-writing and minor miracle-working are all on the existential menu.

The script tries to cull the good bits from Cbet Raymo's novel *The Dork From Cork*. But any film that can jettison that title for its anodyne movie replacement has no sense of wit or humour. Michael Lindsay-Hogg vacantly directs while Gabriel Byrne and Matt Dillon (as a "Well, jeez" cliché American) are among the acting talents embarrassedly squandered.

glittering background to represent the water that lures Portia on, does not always help. But Marina Carr can certainly write. She also comes up with several marvellous characters, all excellently played here: Portia's squeezed-empty husband (Sean Rocks); her grief-riddled, weak father (Tom Hickey); and her tart-with-a-heart aunt (Stella McCusker) - and she creates some deliciously black scenes and wicked one-liners. Derbille Crotty, meanwhile, is riveting as Portia: ashen-faced and tangle-headed, she blazes with energy and despair yet, with her plant body language, somehow looks like a rag doll that has been carelessly hurled away.

It is a bold, unsettling play, cleverly structured and driven by fierce rage. Somewhere along the line it loses you, but there is no doubt that Marina Carr is a playwright to watch. Garry Hynes' moody, sepulchral production, staged against a surreal

Music in London/David Murray

Sunday on the South Bank with Claude

You might think that Debussy stands in no need of rediscovery. Are not *L'Après-midi and La Mer*, the orchestral *Nocturnes* and *Images* and his string quartet, as well entrenched in the repertoire as any music since the 1890s? Somehow, though, we hear much less now of his smaller-scale works, especially the rich trove of songs and piano pieces, in which much of the best of him is to be found.

On Sunday Roger Vignoles, one of our most admired accompanists, set out to redress the balance. He had devised "a day-long Debussy experience" in the South Bank's Purcell Room. In five sessions we heard 30-odd songs from early to late (out of a total of perhaps 90), 11 piano pieces from all the main sets, the three late chamber sonatas and some extra bonbons.

The little hall was sold out, and there was general delight - among those who got in. It was the third or fourth time this season that the Purcell Room has proved too small to contain the eager audience for something of great interest. We badly need a middle-sized venue on the South Bank.

Vignoles himself introduced all the songs and chamber sonatas with apt observations and Roger Nichols did as much for the piano music. But these were not really pedagogical sessions: the music was the thing, and Vignoles had rounded up some capital musicians to perform it. The outstanding ones were French - the baritone Francois Le Roux, the wonderfully accomplished young soprano Veronique Gens - or at least French-Canadian: the brilliant verve of Jean-Guillaume Queyran in the cello sonata marked him instantly as a performer we want to hear again and again.

Le Roux sang the late song-triptychs (after Mallarmé and Villon, truly visionary stuff) with all the subtle, cultivated authority that they require. Miss Gens' liquid, unforced delivery was enchanting in the early songs, perhaps a touch too languid - more rhythmic

grip would have been welcome; but she and Vignoles gave a luminous account of the *Chansons de Bilitis*, so breath-stoppingly erotic that (as Vignoles told us) Debussy was anxious to be sure that their first interpreter was under 20, and would therefore not understand them.

Peter Donohoe's solid, uncompromising pianism was a mixed blessing in the piano music. There was a seriously interesting idea or two in almost every piece, and moments of real finesse; but his style can be beefy, and sometimes was, where Debussy's never is. I was perhaps disproportionately irritated by his opener, "La soirée dans Grenade": Debussy's meticulous pedal-markings for the remote, rapt introduction are surely designed to preclude just what Donohoe did, which was to hold the pedal down to the floor and make a broad, pseudo-Impressionist smear of it all.

Philip Dukes and Emily and Catherine Beynon were mellifluous and well-bred in the sonata for viola, flute and harp. There are moments of sudden brightness and *elan* in this music that they have not identified yet. In Debussy's last work, the violin sonata, the greatly talented Stephanie Gonley wielded a smallish tone (something about her posture and the angle of her bowing-arm signals that it will be a smallish tone, even before she starts playing) - but also such imagination, pounce and sprunk that we hung upon every phrase.

One minor caveat about this whole, scrupulously planned sequence: why include Debussy's one painfully embarrassing song, the mawkish "Noel des enfants qui n'ont plus de maisons" of 1916? It was an understandable response to Boek's brutalities in Belgium, but it is the sole piece of the composer's maturity that one fervently wishes never to hear again. Never mind; the programme was crammed with rewards, many of them new to many of the audience, and we were heartily grateful for it.

Plymouth wins the RSC

The RSC has selected Plymouth as the location of its new residency. The RSC is seeking £150,000 in sponsorship to ensure that it can hold its traditional educational and outreach workshops in the city.

The Theatre Royal is a successful theatre and the local council is financially supportive: box office receipts are likely to approach the 93 per cent capacity the RSC achieved this year at its other regional residency, Newcastle.

The company will visit Plymouth after Newcastle, where it will now play its five week season in September-October. In effect the summer at the Barbican will not be replaced. There will be the usual RSC seasons at Stratford on Avon, and more touring in the autumn and winter. The actors will no longer be expected to make a two year commitment to the RSC, and their work load will be less burdensome.

A package of 13 plays will be presented, with four Shakespeare productions at the Theatre Royal, four works from the Stratford Swan season at the Pavilions leisure complex, and four from the

Other Places at the small Drum auditorium. The RSC is seeking £150,000 in sponsorship to ensure that it can hold its traditional educational and outreach workshops in the city.

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Antony Thorncroft

Theatre/Sarah Hemming

Dysfunctional family life

Imagine a play written to commemorate the centenary of a maternity hospital and you certainly would not anticipate *Portia Coughlan*, Marina Carr's strange, bleak, haunting play commissioned by the National Maternity Hospital, Dublin, and now moved from the Abbey Theatre to the Royal Court. Written from the very spot where lives begin and families are born, the play broods on death and loss and on the poisonous nature of family life at its most destructive.

Carr takes the sort of dark, bloody knot that is the basis of many a Greek tragedy and transplants it to rural Ireland. Portia Coughlan is one half of twins - the remaining half, since her brother, Gabriel, drowned when they

were both 15. But now, aged 30, Portia is far from over his death. She seems obsessed, possessed even, by the spirit of her dead twin, egged on by memories of him to despise her rich, crippled husband, fine home and three sons. She haunts the edge of the river where he lost his life, conducts self-destructive affairs and turns the same fierce loathing on everyone in her life - including herself.

It is clear from the outset that Portia, half in love with death, is drifting fast towards disaster. Gradually, it becomes clear that her fate has long been mapped out, that she is living out the legacy of a terrible family secret. Meanwhile, all those around her seem unable to prevent her self-destruction. Carr portrays a

small, ingrown community and a family so dysfunctional that everyone is rancid with grief or bitterness and any encounter turns into a dogfight. It is a profoundly atmospheric play and sucks you into Portia's pitiful, half-living state of mind. But it remains very much on one note and some of the characters are under-written. While at times the play reminds you of Lorca, it also sometimes veers perilously close to *Cold Comfort Farm*. As yet another character appears who is either on the make, on the bottle or on the game, you begin to long for some sane figure to walk on stage and give everyone a good slap - most of all Portia.

Garry Hynes' moody, sepulchral production, staged against a surreal

glittering background to represent the water that lures Portia on, does not always help. But Marina Carr can certainly write. She also comes up with several marvellous characters, all excellently played here: Portia's squeezed-empty husband (Sean Rocks); her grief-riddled, weak father (Tom Hickey); and her tart-with-a-heart aunt (Stella McCusker) - and she creates some deliciously black scenes and wicked one-liners. Derbille Crotty, meanwhile, is riveting as Portia: ashen-faced and tangle-headed, she blazes with energy and despair yet, with her plant body language, somehow looks like a rag doll that has been carelessly hurled away.

Continues at the Royal Court, London SW1 (0171-730-1745).



Derbille Crotty: riveting

INTERNATIONAL ARTS GUIDE

AMSTERDAM
CONCERT
Concertgebouw
Tel: 31-20-5730573
● Netherlands Kamerorkest: with conductor Philippe Entremont and pianist Andrei Gavrilov perform works by Mozart and Schoenberg; 8.15pm; May 18, 19 (2.15pm)

BARCELONA
EXHIBITION
Fundació Joan Miró
Tel: 34-3-3291909
● Alain Fleischer: Photographs: this exhibition of photographs by Alain Fleischer forms part of the Primavera Fotográfica. After studying literature at the Sorbonne, Fleischer became fascinated by the world of films, where he was to work professionally and more or less uninterruptedly since making his first feature film in 1968. His photographic work demonstrates the artist's desire to avoid limiting himself to a single artistic discipline. Coinciding with the exhibition is a cycle of Alain Fleischer films

is being shown; to Jun 16

BERLIN
CONCERT
Philharmonie & Kammermusiksaal
Tel: 49-30-2614393
● Berliner Symphoniker: with conductor Alan Francis and pop group Gang of Wrath perform works by Mozart and Miedler/Francis/Willing; 8pm; May 18
OPERA
Deutsche Oper Berlin
Tel: 49-30-3438401
● Martha oder Der Markt zu Richmond; by Von Flotow. Conducted by Hans Hilsdorf and performed by the Deutsche Oper Berlin. Soloists include Amanda Helmerson and Friedrich Molsberger; 7.30pm; May 19

BOSTON
EXHIBITION
Museum of Fine Arts
Tel: 1-617-267-9300
● Lithography's First Half Century: The Age of Goya and Delacroix: In celebration of the 200th anniversary of the invention of lithography by Bavarian actor and playwright Aloys Senefelder, the exhibition examines lithographs by artists such as Delacroix and Goya. Works by lesser known artists and prominent artists not usually associated with the medium are also displayed; to Jul 7

CAPE TOWN
DANCE
Opera House
Tel: 27-21-215470
● Raymond: a choreography by Norman Furber to music by Glazunov, performed by the Capab

LAUSANNE
EXHIBITION
Fondation de l'Hermitage
Tel: 41-21-3205001
● Carlier, Splendour of Jewellery: exhibition of a selection of items from the Carlier Collection. The display traces the evolution in the Carlier style from its beginnings in 1847 through to today; to Jun 16

Ballet and The Cape Philharmonic Orchestra. Soloists include Lee, Joubert and Hodges; 8pm; May 17

COPENHAGEN
DANCE
Det Kongelige Teater
Tel: 45-33 14 10 02
● Maurice Béjart Ballet Lausanne: perform Maurice Béjart's choreographies L'Art du Pas de Deux and Firebird; 8pm; May 17, 18

HELSINKI
DANCE
Opera House
Tel: 358-0-403021
● Helsinki Ballet: perform the choreographies Etudes by Lander to music by Rissager, Forgotten Land by Kylian to music by Britten and The Second Detail by Forsythe to music by Willems; 7pm; May 18

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LEWES
FESTIVAL
Glyndebourne Opera Festival
Tel: 44-1273-812321
● Glyndebourne Festival Opera: this year's edition of this prestigious annual opera festival, initiated by John Christie and his wife, soprano Audrey Mildmay, features 74

performances of six operas: Handel's Theodora, Berg's Lulu, Tchaikovsky's Eugene Onegin, Rossini's Ermione, R. Strauss' Arabella and Mozart's Così fan tutte. The London Philharmonic continues as the festival's resident orchestra, playing for all performances except Theodora, for which the Orchestra of the Age of Enlightenment returns; from May 17 to Aug 25

LONDON
CONCERT
Barbican Hall
Tel: 44-171-6388891
● The Royal Philharmonic Orchestra: with conductor Marek Janowski and pianist Peter Jablonksi perform works by Sibelius, Grieg and R. Schumann; 7.30pm; May 18
Queen Elizabeth Hall
Tel: 44-171-9604242
● The Nash Ensemble: with conductor Daniel Harding, soprano Catherine Dubosc, pianists Yvonne Loriod and Ian Brown, violinist James Clark, clarinetist Michael Collins and cellist Christopher van Kampen perform works by Debussy, Ravel and Messiaen; 7.45pm; May 17

NEW YORK
AUCTION
Sothebys
Tel: 1-212-606-7000
● European Furniture from the Estate of Lita Annenberg Hazen: Mrs Hazen maintained elegant homes at the Pierre Hotel in New York and in Los Angeles. In these residences the French and Italian Neoclassical furniture was often upholstered to coordinate with the paintings in her collection; 10.15am & 2pm; May 17
CONCERT
Alice Tully Hall
Tel: 1-212-875-6050
● Jeany Lee: the pianist performs works by Tchaikovsky, Paganini, Gounod and Liszt; 8pm; May 17

PARIS
EXHIBITION
Centre Georges Pompidou
Tel: 33-1-44 78 12 33
● Pícabia 1922: this exhibition is a reconstruction of the exhibition organized by Francis Picabia, one of the pioneers of Dada, in the Galerie Daimau in Barcelona in 1922. The display shows some 30 works,

including gouaches and water-colours; to Jul 1
Musée d'Orsay
Tel: 33-1 40 49 48 14

MADRID
EXHIBITION
Fundación la Caixa
Tel: 34-1-4354833
● El grupo CoBra en la colección del Stedelijk Museum de Amsterdam: exhibition of some 80 paintings and sculptures by members of the Cobra artist group. The works come from the collection of the Stedelijk Museum in Amsterdam; to Jun 30

NEW YORK
AUCTION
Sothebys
Tel: 1-212-606-7000
● European Furniture from the Estate of Lita Annenberg Hazen: Mrs Hazen maintained elegant homes at the Pierre Hotel in New York and in Los Angeles. In these residences the French and Italian Neoclassical furniture was often upholstered to coordinate with the paintings in her collection; 10.15am & 2pm; May 17
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Musée d'Orsay
Tel: 33-1 40 49 48 14

ROME
CONCERT
Accademia Nazionale di Santa Cecilia
Tel: 39-6-3611064
● Orchestra dell'Accademia di Santa Cecilia: with conductor Daniele Gatti and soprano Amanda Rocco perform works by J.S. Bach, Beethoven and Mahler; 7pm; May 18, 19 (5.30pm), 20 (8pm), 21 (7.30pm)

STOCKHOLM
OPERA
Kungliga Teatern - Royal Swedish Opera House
Tel: 46-8-7514300
● Madame Butterfly; by Puccini. Conducted by Niklas Willén and performed by the Royal Swedish Opera. Soloists include Sara Olsson, Inger Blom, Carina Morling and Esalas Tewolde-Berhan; 7.30pm; May 18
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17.30
Financial Times Business Tonight

CNBC:
09.00
Squawk Box

10.00
European Money Wheel

18.00
Financial Times Business Tonight



Peter Martin

In, out, shake it all about

As businesses contract out more of their non-core activities they are being forced to confront the question of what exactly they exist to do

On the face of it, J.P. Morgan's \$2bn, seven-year deal to transfer half its computer staff to outside suppliers is a clear case of outsourcing.

No it isn't, says Peter Miller, co-head of global technology at Morgan. In fact, he says: "This isn't 'out anything'."

His rejection of the label doesn't just stem from the way it has become unpopular shorthand in the US for wage and staff cuts. It also reflects the debate that surrounds the issue in big companies as they re-examine what they do - and why they exist.

Outsourcing is usually understood to mean that a company is getting out of some part of its business, says Mr Miller, "and we're not getting out of the technology business - it's so important that we're asking how can we do it better than anyone else."

Whatever it calls it, Morgan is handing over responsibility for about a third of its \$1bn of annual technology spending, and 900 staff, to a grouping of computer service and telecoms companies. Over the life of the contract, it expects to save 15 per cent of the money it would have spent on this technology.

More important, says Mr Miller, the bank will benefit from its suppliers' depth of expertise, freeing its own people to focus on the areas most important to creating competitive advantage.

Others have reached the same conclusion. The Outsourcing Institute, a trade body in New York which is less coy than Morgan about terminology, says that US outsourcing spending will reach \$100bn this year. Some \$40bn of that is in the information technology area. Another \$30bn is in distribution, property and plant management, and other "blue-collar" areas. The remaining \$30bn comes under administration, personnel, customer service, finance, sales and other "white-collar" activities.

In the UK the government yesterday handed responsibility for computerising welfare benefits to a private-sector

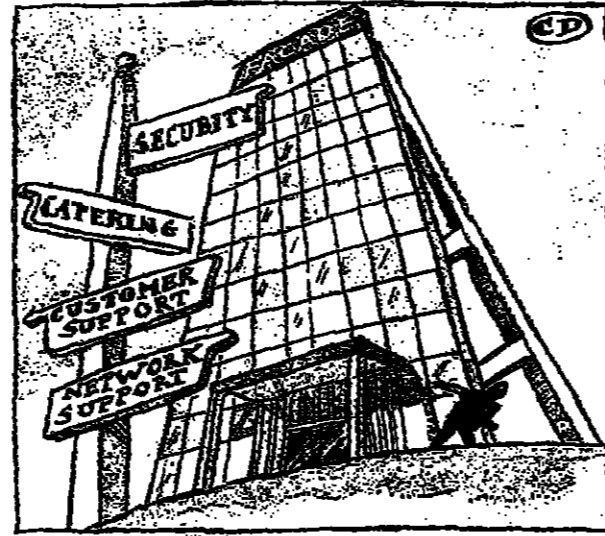
consortium. And in the private sector a forthcoming study by PA Consulting* suggests that outsourcing is no longer confined to areas such as catering, security or computers. A survey of several hundred British companies shows them already outsourcing a quarter of their budgets for what they define as their key business processes.

As it becomes easier to outsource huge areas of what were once seen as a company's essential activities, managers have to decide what exactly their businesses exist to do. Frank Casale, executive director of the Outsourcing Institute, sees this process as the reinvention of a century-old business model.

A hundred years ago American industry led the way in shifting from an "atomistic" model of business, in which there were many collaborating layers of production and distribution, to one dominated by huge vertically integrated companies.

The new giants came into existence to solve the coordination problem: they were the most effective way of ensuring reliable production and distribution of goods to the new national markets. They were also cheaper: they squeezed out the costs of the many individual component producers, sub-assemblers, wholesalers, brokers and intermediaries previously needed. By operating nationwide, they gained huge economies of scale.

Outsourcing represents perhaps the first real change to this model. In principle, it allows the creation of the "hollow corporation", one in which a small core of strategists supervises services bought in from external designers, contract manufacturers, third-party sales and distribution networks, and suppliers of accounting and administrative services. More realistically, it allows a giant company to offload much of the burden of its size by outsourcing less important activities but retaining tight control



of those activities vital to its competitive success.

Is this new model a response to genuine changes in the real world - or is it merely a fad, a rhetorical cloak for the breaking of implicit contracts with staff? Too often, it is true, the outsourcing is motivated by a desire to escape the costs of existing staff, as in the case of the US airline which replaced check-in clerks earning \$19 an hour with contracted-in workers earning \$9 an hour. Or it is a response to past management failure: a quick way of fixing a problem that should have been addressed before.

But the impetus behind outsourcing goes beyond such short-term considerations. Arguably, it is in part a correction of a past preference for gigantism that is hard to justify on economic grounds. As business gets more complicated, the need to shed responsibility for peripheral activities gets stronger. "You can no longer afford to passively own and operate a mailroom, a human resources department, a benefits management team or desktop computing support," says Mr Casale.

This belief goes along with an increased emphasis on financial measures that reveal how much value the company

is adding. And it is made feasible by a number of practical developments: telecommunications and computers, obviously, but also legal and contractual frameworks such as agreements on what level of services will be provided. Most important, perhaps, is a supply-side phenomenon: the growth of an industry of outsourcing companies. In the oil industry, where there have long been independent exploration and drilling contractors, outsourcing is a natural part of doing business. Now the same trend has come to other industries.

But how does the new business model solve the problem the old one came into existence to tackle, co-ordination? Answer: with difficulty. The PA Consulting study shows that, while most companies are satisfied with their outsourcing agreements, they are unhappy about how their suppliers are performing. In the J.P. Morgan case, the four suppliers are committed to a formal alliance, with a central management team and a lead contractor.

A broader solution to the co-ordination problem is to think in terms of outsourcing processes rather than functions. John Little of PA Consulting

says: "Instead of saying, let's outsource our fleet of delivery vehicles, companies say: what we should be outsourcing is our delivery process, including all the functions that go with that, such as information technology, vehicles, etc."

The solution to these practical problems, the consultants say, is to think big when planning outsourcing. Devote top-level management resources to the issue, make outsourcing decisions for strategic rather than tactical reasons, go for a few important relationships you can influence rather than lots of short-term ones you end up walking away from. The grander the approach to outsourcing, however, the more pressing the fundamental question: what is the company's real role? What is it, in other words, that it would not consider contracting out?

The PA Consulting study shows only three activities that more than 35 per cent of the companies in the survey regarded as "core": business strategy, information technology strategy, and new product development. Everything else - including research and development, customer handling and finance and accounting - was regarded as non-core by two-thirds of the people surveyed. Even that measure may underestimate the extent to which some institutions are prepared to consider outsourcing. One UK commercial bank quoted in the PA study says: "We distinguish between what is core and what is strategic. An outsourced activity may be core but not strategic."

Whatever definitions you give to it, the process of outsourcing is forcing managers to confront an issue they have not had to think about for a century: What is their company's real role? It may throw up some uncomfortable answers.

1996 International Strategic Sourcing Study, PA Consulting Group, London. Tel: +44 171 730 9300

BOOK REVIEW - William Dawkins

THE WEIGHT OF THE YEN: By R. Taggart Murphy
Norton, \$25, 352pp

Dangerous paradox of Japanese power

The intimate financial and economic links between the US and Japan are a source of instability that could wreck their alliance unless they are tended more carefully.

That warning might sound extreme, but it is a conclusion of this cogent examination of the economic contradictions in the US-Japan relationship by R. Taggart Murphy, a former Tokyo investment banker.

He claims the price of financial interdependence has been heavy for both sides: on the US side, a high budget deficit and weakened industrial base; in Japan, a weakened financial system and the continued subordination of individuals to the state.

The seeds of this situation were sown soon after the election in 1980 of Ronald Reagan as US president. Since he failed to make inroads into public spending, he was forced to resort to higher government borrowing to keep his promise not to raise taxes.

Japanese investors were encouraged by their government to buy US treasury bonds - as were Tokyo's financial institutions, which were advised it would be in the national interest. The finance ministry was happy to ensure that the money was lent, to support the US economy's appetite for Japanese exports.

At first, it was a cosy arrangement, beneficial to both sides. Japanese companies earned dollars by selling to the US. Their banks and insurance companies lent those export earnings back to the Americans. The dollar rose, ensuring an exchange rate profit for Japanese investors.

But this interdependence created a paradox. It could work only as long as Japanese companies continued selling to a fast-growing US economy. Yet their very success was eroding corporate America's strength.

"By propping up American buying power for a decade and

a half, Japan's administrators managed to side-step a contradiction at the heart of their methods: that they depended upon the security and monetary arrangements provided by a foreign country whose strength was being undermined by Japan's success," says Murphy.

The 1985 Plaza Accord was an attempt to redress the balance by bringing down the dollar and so helping US companies' export competitiveness. But it succeeded all too well. By creating the conditions that blunted the Japanese willingness to lend to the US.

The post-Plaza rise of the yen and the Bank of Japan's decision to pump cash into the economy helped fuel the explosion in Japanese asset prices that was the bubble economy of the 1980s. And when that burst, Japan's willingness to prop up the US economy withered. Investors had to sell dollar assets to cover domestic losses and the flood of money back to Japan gave a further boost to the yen that worsened the recession.

This forced companies to sell dollars even faster until the US currency sank to its record low of ¥79.75 in April last year, threatening to push Japan into a full-scale depression.

Alarmed at the prospect of a Japanese economic meltdown, the US and Japanese central banks intervened to bring the dollar back to its present level of about ¥105. At this level, Japanese exporters can again make profits and the domestic economy has recovered enough to suck in imports.

But Japanese institutions are still in too much financial trouble to heed finance ministry exhortations to buy US government bonds. In fact the latest balance of payments figures show they have been selling US securities since last September and continue to do so.

"The dirty little secret of the mid-90s [US] recovery is that it depends more than ever on Japanese components and Japanese money," Murphy claims.

That assertion, along with his belief that US policymakers stood by while "strategic industry after industry was lost to foreigners", is perhaps a bit hard on the US. Its software and semiconductor industries have shown remarkable ability to establish global leadership and US car companies have taken giant strides to improve their competitiveness.

But the book is a stimulating and valuable reminder of the instabilities of an economic relationship on which much of the rest of the world turns. It also offers several prescriptions for reducing the risks of US-Japan financial turbulence.

For example, Murphy urges the US to remember that economic negotiations with Japan have to be handled with extraordinary delicacy. The Tokyo government has historically had no central direction, so pressure needs to be applied judiciously and on many different fronts.

The fragmentation of Japanese politics in recent years has made it more difficult to spot who is really in charge and Japanese politicians find it even harder than their US counterparts to keep promises. Accordingly, Washington needs to be more patient and serious in its Japan policy. Murphy suggests - and to improve the quality of the advice it gets.

Japan, for its part, needs to build up a political system with a clearly accountable centre of power. Murphy hopes that more responsive and intelligent policymaking will help it resolve contradictions such as its need for access to export markets while maintaining a "cartelised mercantilist economic regime at home".

Sadly, policymakers on both sides of the Pacific show little sign of moving in the direction suggested by Murphy. Perhaps they should read his book.

The Weight of the Yen is available from FT Bookshop by ringing +44 181 964 1251 (post and packing £1.50 in Europe)

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873 5938 (please set fax to 'fine'). e-mail: letters.editor@ft.com Translation may be available for letters written in the main international languages.

UK gas regulator's proposals lack consistency

From Mr Philip G. Rogerson.
Sir, Commenting on Ofgas's initial proposals for the 1997 regulatory asset base in line with the net asset value for accounting purposes, but a reduced cost of capital to reflect the market asset ratio of the market value of the company to the replacement value of the whole of the company's assets.

The only significant MMC recommendation Ofgas has accepted is the end-1991 date when the market asset ratio of 60 per cent was established.

September 1994: full current cost accounting depreciation, a uniform discount on all assets, a regulatory asset base in line with the net asset value for accounting purposes, but a reduced cost of capital to reflect the market asset ratio of the market value of the company to the replacement value of the whole of the company's assets.

The only significant MMC recommendation Ofgas has accepted is the end-1991 date when the market asset ratio of 60 per cent was established.

Ofgas, however, has undermined this ratio by suggesting that at the end of 1991 the ratio should value non-regulated activities at net book value while regulated business should bear the whole of the difference between market and book value.

A regulated company and its investors have to exist in the context of earlier MMC and regulatory decisions which apply to it and not to other companies.

In the case of Transco, this is the 1993 MMC report and the

Ofgas formula review of 1994 which led to the Transco formula applying from October 1994 to March 1997.

The British Gas Transco's pricing methodology, which followed from the MMC report, was legally approved by Ofgas only 18 months ago.

Philip G. Rogerson, deputy chairman, British Gas, The Adelphi, 1-11 John Adam Street, London WC2N 6HT, UK

Good houses for the RSC

From Mr Adrian Noble.
Sir, David Murray, in his article "Mixed signals from the RSC" (April 29), writes, "the fact is that the RSC has sometimes found itself playing Shakespeare to a one-third-full Barbican Theatre, which is not good business by anybody's standards".

His facts are wrong. Our Shakespeare productions at the Barbican for the season 1995-96 played to 77 per cent capacity. Our Shakespeare productions for 1994-95, 78 per cent of capacity. Since they opened, our current productions, Romeo and Juliet and Twelfth Night, are playing to an average of 88 per cent of capacity.

David Murray's misinformation puts an unfair slant on the article. There is a very important debate to be had about the national identity of the UK's national classical theatre company, about how much time it should spend in London and what responsibilities it has to the nation as a whole. The context of our decision to re-shape our *modus operandi*, however, was absolutely nothing to do with a fall in demand for our Shakespeare work in London, as I hope you will see the figures show.

Adrian Noble, artistic director, Royal Shakespeare Company, Barbican Theatre, Barbican Centre, London EC2Y 8BQ, UK

City's mental limbo on single currency

From Mr John Stevens MEP.
Sir, Your leader "The City says Emu" (May 9) appears astonishingly superficial in the light of the documents just distributed by the Bank of England which highlight the Square Mile's lack of preparation for the advent of the single currency, whether we are in or not. The bond markets may well be convinced the single currency

is coming. The leadership of too many City institutions still seem to believe it will probably never happen.

This is, perhaps, an understandable reaction to the increasingly bizarre domestic political debate, but it could certainly prove more fatal to UK interests than either a clear preference to stay out or to join.

It is precisely this sort of

mental limbo, in which even informed opinion has landed itself on this issue, that we could fail to prevent, say, settlement and clearance arrangements, seriously prejudicial to our interests, being made by the French and the Germans.

John Stevens, 39 St James's Place, London SW1A 1NS, UK

Sad that bondholders' action necessary

From Mr Jonathan Stone.
Sir, So executives at ING Barings ("Bondholders issue writs", May 11) think our claim is eroding sympathy for the bondholders.

It would be interesting to know what survey they have undertaken to support this view, and whether they themselves formerly had any sympathy for the bondholders. Certainly they have never

written to us expressing their sympathy, let alone offered bondholders any recompense out of their substantial and unearned bonuses.

After a year of such silent and useless sympathy, and deafening silence from the distinguished houses responsible for the £100m issue, we have decided that sympathy now needs the helping hand of the law.

It is a sad reflection on the way business is done and supervised in the City these days that it has come to this.

Jonathan Stone, chairman, Baring Bondholders Action Group, c/o S.J. Berwin & Co, 222 Gray's Inn Road, London WC1X 8HR, UK

BSE: impossible to separate infected material

From Mr Fergus Poncia.
Sir, I refer to Douglas Hogg's letter (May 9) on the government's stance on BSE. I can understand that banning mammalian protein from ruminant feed would eliminate the possibility of an infective agent being transmitted from one to the other, but surely the most likely source of infective material is derived from the cattle themselves - in other words, all ruminant-derived

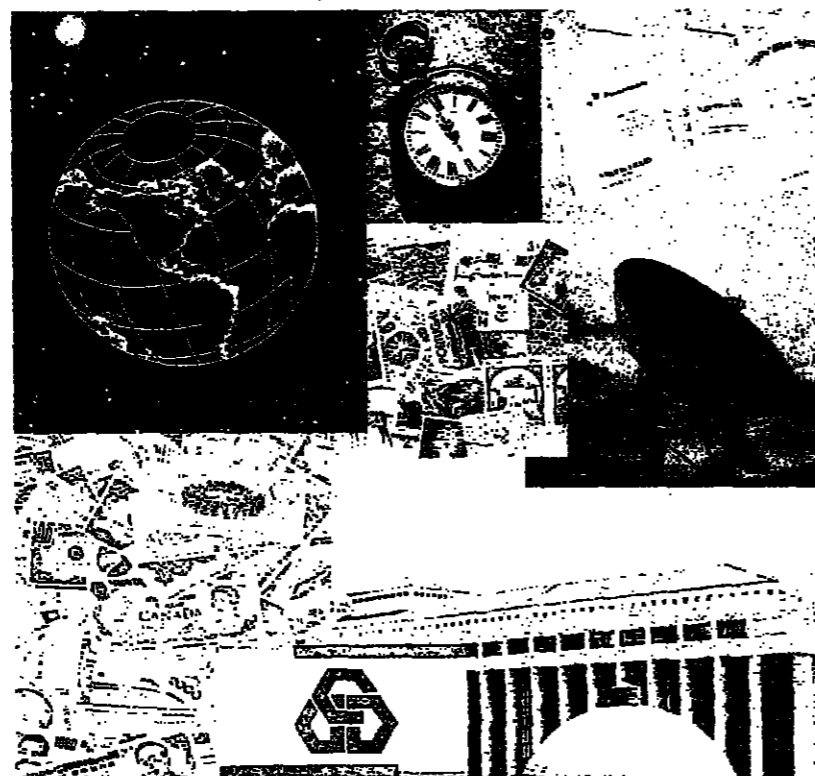
protein should be banned from ruminant feed.

The incidence of the cross-contamination at the rendering plants between mammalian and ruminant protein does not give me any confidence that the renderers have been, or are able to, separate infective from non-infective material. How else could an infective agent have continued to be spread after the so-called ban upon

infected spinal and brain material was implemented several years ago?

If the renderers have not been at fault, one most likely possibility of continued infection is via the maternal line, in which case all offspring of infected cattle should be destroyed, not just old ones.

Fergus Poncia, 208 Tonbridge Road, Wateringbury, Kent, UK



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FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700
Thursday May 16 1996

Time to apply some force

The Anglo-French defence relationship blows hot and cold with alarming frequency. Eighteen months ago the two countries agreed to co-ordinate their air forces at a very convivial summit at Chantres; nine months later there were harsh words when Britain chose to spend £2.5bn on US rather than French anti-tank helicopters. Now it is all smiles again, with the two countries stressing their parallel defence goals. A symbol of this is being given by British Aerospace and Matra, which have agreed to merge their missile businesses after three years of negotiation. The arguments in favour of closer Anglo-French defence ties are strong. Both are medium-sized nuclear weapons states which by dint of history hold permanent seats on the UN Security Council. Both have armed forces capable of acting outside Europe. Each has difficulty stretching its defence budget around its ambitions. In defence procurement, the reasons for greater integration are equally clear. Common procurement, particularly if Germany is included, would reduce the duplication of development spending and give longer production runs, cutting the unit cost of weapons. Cheaper common equipment would also make the European defence industry more competitive in the export market, where the new US industrial giants are beginning to gain a decisive edge. Despite the pressures, the two countries are barely crawling towards closer defence procure-

ment. Britain's emphasis on free competition is fundamentally at odds with France's centrally planned approach. The UK, jealously guarding its close relationship with the US, likes to play the field, buying from Europe when it suits and the US when it does not. France loudly advocates a "buy European" policy to its partners, which all too often translates into a "buy French" reality. Even the BAE-Matra deal could yet be scuppered if the French government objects to UK procurement policy. Neither country has yet really been prepared to make the hard compromises which would produce a more rational defence industrial base. The problem is made even more difficult because Germany, the other large European arms-maker, must also be included if the consolidation is to be meaningful. With the US technical and industrial lead increasing, time is pressing. Tantalisingly, compromise seems within reach. Britain could usefully think a little harder about the impact of completely free competition on its industrial base; France could benefit from the efficiencies which market disciplines bring. The nascent Franco-German arms procurement agency, which Britain seems set to join, is a forum in which these issues can be resolved. Yet more constancy is needed, and movement by both sides will have to accelerate from the current snail's pace if the European arms industry is not to become a museum exhibit.

Top dollar

The merry-go-round of banking and broking jobs is spinning ever faster - and more lucratively. In recent weeks leading international banks have seen top corporate financiers and analysts stream through their doors in both directions. Why is this happening now, and are these people really worth the millions of dollars invested? There is a genuine puzzle behind the headline-grabbing salaries which provoke such envious comment. If the financial rewards are so persistently high compared to those in other occupations, why does supply not rise to restrain them - and even, dare it be said, to raise the quality of financial professionals at the same time? True, corporate financiers must master the mechanics of issuing equity and debt, and equity analysts must grapple with calculations such as the diluting effect of rights issues. But these technical skills are not so hard to pick up that they constitute a high barrier to entry. There are, however, several factors which explain the salaries - at least, those of the stars. First, the potential of some sectors to generate fees has suddenly grown. The embrace of privatisation by western European governments, and to some extent by Latin America and parts of Asia, is high on that list. The wave of mergers and bids continues; telecommunications and media, in particular, have replaced pharmaceuticals in lucrative potential.

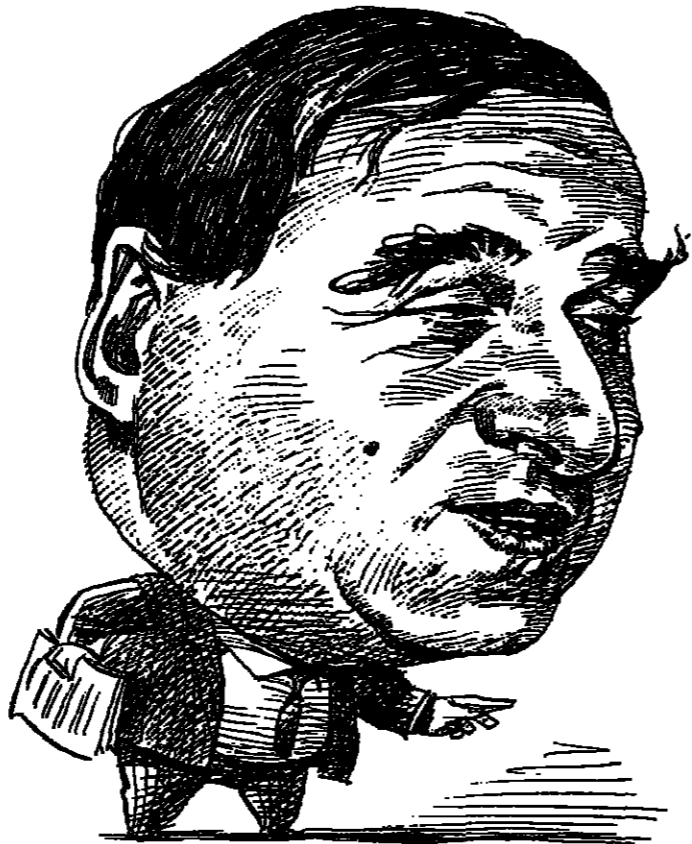
These trends have brought "winner-takes-all" characteristics to more sectors. The value of the best few people in the sector has soared; the value of the also-rans is only a fraction of that sum. Banks understandably are desperate to hire the best. And what constitutes the best? Personal contacts form a genuine barrier to entry. To be on first-name terms with the finance minister organising a privatisation, or with a leading fund manager, is hugely valuable. In the scramble to dominate the "hot" sectors, the time taken to cultivate these from scratch could lose the race. It is also worth considering - contrary to popular perception - that the earnings of many in financial services, other than the superstars, measured over a whole lifetime, may not be so different from those in other occupations. Many financial careers are short; the industry is intimately acquainted with the notion of job insecurity. That risk alone may deter those in other walks of life from applying. At the same time, institutions on the lookout for new stars do themselves no favours. Hiring fresh talent from outside the industry is a risk many banks seem reluctant to take. They may function as meritocracies for those inside. But when it comes to outsiders, they - and their headhunters - often play safe and recruit proven names. So the game of musical chairs goes on.

Burden sharing

Proposals elaborated yesterday by senior finance officials of the Group of Ten industrialised countries show governments are trying to grapple with the risks that come with free capital movement and the growth of international bond markets. But the G10 suggestions, while sensible, are too modest to have much impact on the resolution of future financial crises. The trigger for the proposals in yesterday's report was last year's bail-out of Mexico, and governments' desire to see equal burden sharing among parties to a crisis. While governments were providing up to \$40bn of finance for Mexico, a group of US creditors holding high-yielding Mexican government paper - and whose unwise lending had exacerbated the crisis - were being paid out on time and in full. The report proposes that the International Monetary Fund should be allowed in exceptional cases to step in to lend to debtor governments even while they remain in default with bondholders. This it can already do when bank creditors are involved. The report also argues for changes in bond contracts which would allow an easier resolution of debt defaults. The aim would be to reduce the prospect of debt settlements being "held to ransom" by a few individuals and reduce the incentives for bondholders to seek individual settlements. As far as they go, the proposals

will probably help but, perhaps inevitably, they do not go very far. The officials threw out proposals for an international bankruptcy court, deciding rightly that changes should be driven by the market place. Even if adopted tomorrow, the vast majority of existing bond contracts will for years still carry old contract language. Furthermore, the instruments which caused Mexico so much grief - the infamous *tesobonos* - were domestic financial instruments, which would not be covered by these proposals. In any case free capital movement has blurred the distinction between international and domestic financial markets. Finally, the G10 governments themselves have been unwilling to lead by example and introduce the changes in contracts of their own bonds. The issue here is that any developing country wanting to pioneer the proposals may, by even raising the possibility of default, be taking a risk with market perceptions. The measures should help at the margin to reduce the risks of extended negotiations with creditors and increase the chances that both lender and borrower share the burden of settlement. They will not do much, however, to prevent future financial crises. To do this, as the report also emphasises, prevention through the pursuit of sensible economic and borrowing policies is better than any cure.

Sir Leon Brittan and John Redwood debate Britain's role in the EU European Union: angel or demon?



Brittan: Our future lies in Europe

Britain's national identity is under threat. What is under threat is our identity as a country of tolerance, pragmatism and moderation. But the threat is not from European integration, it is from our own lack of self-confidence in responding to a competitive and unstable world. The threat is that instead of responding to this challenge by working with our European partners, we run away from them by making Europe a scapegoat - and kid ourselves either that we can persuade our partners to reverse what we have together created, or that we would be better off going it alone.

The process of European integration up to now has not threatened our identity; it has, rather, helped us meet today's challenges. We have pooled sovereignty with our European partners where we could achieve together what we could never achieve separately. The best example is the European single market, which has broken down barriers in Europe and opened up opportunities for our exports, so that now over 90 per cent of our goods go to Europe. To achieve that it was not enough to abolish tariffs and create a free trade area. We had to have effective rules about minimum common standards, fair public purchasing, government subsidies - rules which required common institutions to apply them and police them and you obviously had to have an independent court to interpret them. You could not possibly allow 15 national courts to interpret the rules in 15 different ways. We have benefited enormously from this integration. As a result the Italians had to repeal a new luxury car tax which excluded Jaguar cars from the Italian market and cost Jaguar about \$30m in lost sales. UK firms now supply traffic safety equipment to German local authorities, bookbinding services to the new national library in France, and Land Rovers to the Italian army. We have also needed the

united strength of the EU to open up markets all over the world through international trade talks. But is there now a real threat that we will lose our national identity? Nothing afoot in Europe suggests that is remotely likely. Of course there are some who dream of a European superstate. But the reality is that is not going to happen because that is not what European leaders or people want. So let us take a look at what sort of further European integration is actually on the cards. The biggest step planned is monetary union. Why do people want it? To abolish the costs of switching from one currency to another; to end uncertainty caused by one currency rising or falling against another. But will those who go ahead in 1999 have their national identity threatened? By definition, governments will lose control over monetary policy. That is nothing new for countries which have independent central banks. And it is nonsense to say, as has been suggested, that the Budget will be fixed from Frankfurt.

All that is required is that member states run economic policies which are consistent overall with the aim of low inflation. Governments will still have the right to spend high and tax high, or spend low and tax low. All that is prohibited by Emu is a spend high, tax low policy over many years. Apart from Emu, the next steps in European integration are likely to be the ones emerging from the Intergovernmental Conference. It is already clear that we are not going to see a dramatic leap forward. There will be a modest extension of majority voting to allow the east-ern European countries to join the EU without the decision-making process becoming paralysed, and also changes to reinforce EU foreign policy. But there is no question of Europe voting to send UK troops somewhere against our wishes. These developments are not threats to our identity, they are intensely in our national interest. The myth of an inexorable march forward of a more and more interventionist Europe is miles from the reality. Europe is cutting back on red tape and adopting a business-driven agenda. When I first went to Brussels my opposition to social legislation meant being looked at as if I wanted to send boys up chimneys in

the Victorian era. Today keeping social costs down and a flexible labour market are the accepted watchwords. These are the realities of Europe today. To talk of reverting to a mere free trade area is absurd. It would deprive us of most of the benefits of the integrated single market. But so would go further. They demand abolition of the common foreign and agricultural policies and want to denude the European Court of effective power. There is not the slightest chance of our partners agreeing to that kind of agenda. So let us not give any credence to policies which are no more than a cloak for a strategy for withdrawal from Europe. That would be a disastrous course for Britain. It would strip us of any influence over European decisions that are bound to have a huge impact on our future. I do not believe that Europe is something which just happens to us. Europe is something which we can and should influence, just as the French use it to achieve French objectives and the Germans to achieve German objectives. To suggest that we cannot do as they do is simply defeatist. We can use the EU to achieve Britain's national objectives, promote our national ideals and entrench our national identity. Let us regain our self-confidence and reverse the defeatist tide that is the true enemy of our national identity.

Redwood: Emu would mean misery

There are few more potent symbols of British identity than roast beef and the union flag. In the last month we have seen the European Union ban the former and ask that public buildings replace the latter with the 12 stars on Europe Day. The aim of European integration is to create a country called Europe. For it to work, we would all have to swear allegiance to Europe. Of course that means weakening our sense of belonging to Britain. We would look to Frankfurt rather than to the City of London for our economic prospects. Our armies would go into battle under the European flag, marching to the European anthem. We would be represented abroad by the European rather than the British ambassador. Advocates of more integration tell us that such talk is far-fetched or alarmist. Yet we have already travelled a long way. We joined a common market. That common market already has a flag, an anthem, a supreme court, a parliament and a powerful executive in Brussels. If I had said 70 years ago that today we would regularly find Acts of Parliament overturned by the European Court, that Brussels would have banned sales of our beef worldwide and that British taxpayers would have to pay compensation to Spaniards who did not fish our waters, I would have been branded as fanciful or worse. The biggest step the EU wishes to take towards one country is to create a single economic policy presided over by a central bank. The pound would be abolished. The Bank of England would become an

outpost of Frankfurt. Preparing for the single currency scheme is destroying jobs and raising taxes across western Europe but proponents say we must press on more rapidly, we must advance into the teeth of the gunfire. They say the trouble goes to show that the markets are unruly and unhelpful, so they must be overrun. The result of their actions is to inflict as much damage on the economies of western Europe as generals inflicted on the armies of western Europe in the Great War. The single currency, we are told, would remove exchange risks for business and increase trade and prosperity. But moving money around the EU would still have a cost. Banks charge more for money transmission than for switching currencies. They might try to replace some of the lost foreign exchange commission with higher transmission charges. For most British businesses, the single currency would be all cost and no benefits. Most businesses serve a local or national market. There would be no foreign exchange savings, but they would have to re-equip to handle the new currency. During the transition, all shops would have to be able to handle two different currencies. They would need two lots of tills. Every slot machine and cash dispenser would need modifying. It means £2bn or more of costs to set the system up. When two or more countries enter a currency union, they have to accept obligations towards each other. As poorer countries and regions can no longer devalue to make themselves more competitive, the richer parts of the union have to send benefits and subsidies to the poorer parts. If Britain abolished the pound and gave our economic policy over to a European central bank, it would be the biggest transfer of power since the English civil war. Parliament would no longer have a say on how much you can borrow,

what the mortgage rate should be, whether your business can expand. Currency union would bring economic misery. I do not want to live in a Europe of 40 Quebecs, all unhappy about their lack of power and influence, speaking different languages, with different histories, cultures and allegiances, all trying to get out of the state called Europe. The exponents of more European integration will stop at nothing to overthrow the countries of western Europe. They seek a common army, a common foreign policy, a single welfare and environmental policy, as well as a single currency. They say such a country would bring us greater peace and stability. But the nations of western Europe are peace-loving democracies. I can understand the view that we ought to live in a country called Europe. What I cannot stand is people arguing that the anthem, the passport, the supreme court and the parliament just signify that we are good friends, that they are not the founders of a new state. Give us a single currency and a single army and you have effectively abolished parliament. No longer would the British people be able to seek redress from their MPs. The British people resent attempts to undermine their democratic constitution at home and make decisions for them behind closed doors abroad. If we signed up for a single currency and a common foreign and defence policy, the nation would no longer have any political expression. We would have lost our voice in the world and most of our capacity for self-government.

Sir Leon Brittan, vice-president of the European Commission, and John Redwood, MP, were speaking in a debate last night on whether the UK's national identity is threatened by further European integration. The debate was organised by the University of Warwick in association with the Financial Times.



OBSERVER

Private programme

Moscow's latest parlour game is guessing what the Communist party's economic programme would be if Gennady Zyuganov were to win next month's presidential elections. The answer to Lenin's question, "what is to be done?" could be anything from a pale pink form of Slavic social democracy, to full-blooded Stalinist revanchism. *Komsomolskaya Pravda*, the one-time bible of left-thinking youth - now transformed into a lively broadsheet for right-minded Yeltsins - yesterday offered its own analysis, based on what it claimed were leaked Communist party documents. Re-nationalisation, re-establishment of state planning, wage freezes, price controls, and a forced exchange of dollars at a disadvantageous exchange rate, are alleged to be some of the titbits on the socialist smorgasbord. Party officials denounced the document as a "gross falsification" concocted by the Kremlin's witchdoctors, which did not contain "a single line of what is written in our programme". So why the procrastination? The latest red-letter date for public presentation of the communists' long-promised, endlessly delayed programme is May 25. Maybe the party fears it's a case of

"publish and be damned"?

Getting sloshed

It seems that Russian scientists have discovered the oldest lake on Earth, deep beneath Antarctica's icecap. Lake Vostok is estimated to be 140 by 50 miles, and is in the heart of Australian Antarctic Territory, next to Russia's Vostok science base. Seismic soundings indicate its roof lies 2.3 to 2.6 miles beneath the ice at various points of its length; the water is estimated to be 1,600 feet (500 meters) deep. Researchers estimate the lake's waters may be as old as 1m years. For some peculiar reason the huffins are hoping to get some of the water out in order to study the microbes they reckon it contains. What a waste; imagine what you could charge for 1m-year-old bottled Antarctic water.

A king's ransom

India's next prime minister, the Hindu nationalist leader Atal Bihari Vajpayee, can look forward not only to running one of the world's biggest democracies - his house is getting a facelift, too. His spacious New Delhi residence on Basina Road was given the once-over yesterday as soon as it became known he was taking over the premiership. He's due to be sworn in as India's 10th

prime minister today. Truckloads of carpets, new furniture and air conditioners were brought in, courtesy of the local authorities.

A local official explained: "We have been ordered to put all these things inside... after 15 days, if we are asked to take them away (in case Vajpayee is voted out), then we will take them away. But by tonight, we must make this house fit for a prime minister." By the look of the goodies being wheeled in, fit for a king.

It's a knock-out

Can there be much hope for Germany, one wonders, following yesterday's front-page *Bild*, the mass-circulation daily newspaper? It reported that a special Berlin police commando stormed a hide-out at the weekend. Inside were five heavily armed Romanian bandits. The police, complete in helmets and bullet-proof vests, eventually succeeded in hauling out the offending hoodlums. Given that formal charges must be brought within 24 hours, the police set about trying to identify the Romanians. After 21 hours they still had difficulties. So they rang a duty judge to seek an extension, and told him they would be arriving in 90 minutes. The unfortunate policemen set off late and became entangled in a traffic jam. The judge meanwhile

waited 15 minutes after the end of his shift, and then pushed off home - five minutes before the police finally arrived.

The result - the five baddies had to be released because they couldn't be charged. Germany's shopping hours are too enough. But if it goes on like this the country may grind to a complete halt because, as *Bild* put it: "It's time to knock off."

Trench warfare

The onset of democracy in South Africa is sharpening up some aspects of the country, including its jokes. Just before the 1994 elections two black South Africans were digging a ditch alongside one another. One turned to the other and asked "why are we digging? Why should we be doing such menial work?" The other smiled and said: "Don't worry. After the elections, Mandela will be in power, there'll be a new constitution, and then the bosses will be here digging." Last week, after the new constitution was passed, the two found themselves alongside each other again, digging a different ditch. One turns to the other and says: "I thought you told me that after the election and a new constitution the bosses would be doing the digging?" His companion turns to him and replies: "My friend, we are the bosses."

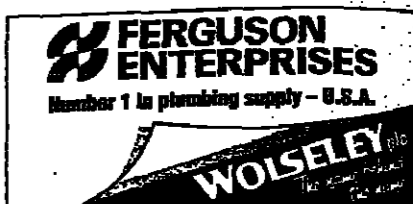
Financial Times

100 years ago

Increased Cycle Trade
Another company to share in the profits arising from the increased cycle trade is now before the public under the title of the Dunlop-Traffault Cycle and Tube Manufacturing Company Limited. This Company is formed to acquire patent rights which, it is claimed, will do away with the vibration and jolting attendant upon cycling and, in addition, to take over the Leamore Steel Works, which it is proposed to convert into a cycle factory. The working capital of the Company is to be £50,000. It would therefore seem that the difficulty experienced by the public in the purchase of cycles at the present time is in a fair way of being removed, or at all events, palliated to a certain degree.

50 years ago

German rise
From a rumour that Italy's pre-war existing debts might be given priority over reparations in the peace talks, speculators in Foreign Bonds drew the analogy that other ex-enemy countries might be similarly treated, and a little demand in a narrow market was sufficient to raise prices. German Dawes and Young loans were especially prominent in the later dealing at 11% and 9%, showing gains of 1%, and gains in Japanese bonds ranged up to 1%.



LEGAL DEFINITIONS
SUMMONS n. 1 belonging to somebody (summons
has; summons car; has summons lost this?) 2 a call
to appear before a judge or magistrate. see
ROWE & MAW: assp (p4 0171-248 4282)
Rowe & Maw
EXPERT CORPORATE LAWYERS

Surprise move follows slump in support
Dole quits Congress to
revive presidential bid

By Jurek Martin in Washington
Senator Bob Dole yesterday took
the extreme and unexpected step
of resigning his seat in Congress
to attempt to revive his flagging
national campaign for the US
presidency.

stand down as majority leader.
"Staying in the Senate in any way,"
one aide said, "would give the
Clinton White House the opportunity
to blur the issues by throwing
legislative stumbling blocks in front of him."

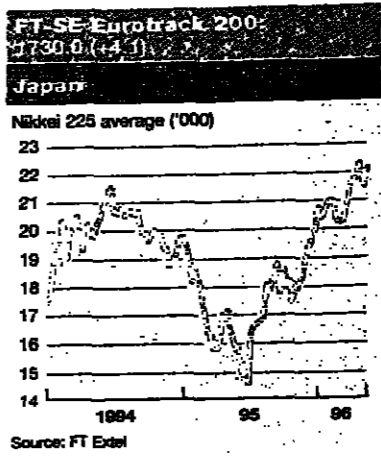
stroke of genius or as an act of
desperation. Congressman Newt
Gingrich, the Speaker of the House,
said it was "inevitable".
After his presidential nomination
was virtually sewn up by early
March, Mr Dole had attempted
to run for president from Congress
by engaging Mr Clinton in high-profile
legislative battles.

US-China
trade war
escalates
with threat
of tariffs

By Nancy Dunne in Washington
and Tony Walker in Beijing
Washington and Beijing
threatened each other with punitive
tariffs and import bans on
hundreds of products, including
Chinese silk and US movies, as
their dispute over intellectual
property escalated yesterday.

THE LEX COLUMN
Ringing the changes

The Italian government's desire for
Cable and Wireless to swap shares
with Stet, the state-controlled telecoms
group, may prove a pipedream.
But it does underline the fact that Mr
Dick Brown is taking the helm at
C&W at a time of great instability.
This month's breakdown of merger
talks with British Telecom has left it
without a clear strategy. Though some
like to talk of C&W as a string of
pearls, it is more like a few pearls
mixed with semi-precious stones and
lacking any thread to bind them
together.



still prove a drag, but cost-cutting in
other industries will have helped last
year's profits, while stronger sales
should start to feed through this year.
Of course, the link between a weak
yen and a strong stock market is a
mixed blessing for foreign investors.
Since it started its bull run last July,
the Nikkei average has risen more
than 60 per cent in local currency
terms but only 20 per cent in dollar
terms. But there are compensations.
Given the dislocation of the Japanese
economic cycle, the stock market
should be fairly resilient to corrections
in other markets. And equities still
offer reasonable value by comparison
with bonds: even after a recent sell-off,
10-year bonds are still yielding less
than 3 1/2 per cent.

Chirac urges longer franchise
to help Eurotunnel investors

By Robert Peston in London
President Jacques Chirac
yesterday urged Mr John Major
to extend Eurotunnel's franchise
to operate the Channel tunnel by
between 30 and 30 years to bail
out the company's beleaguered
shareholders.

do. Under the legislation which
paved the way for the construction
of the tunnel, the UK government
is prohibited from
injecting any kind of direct
subsidy into the company.

governments are prepared to
make sacrifices."
Bankers said an extension of
the concession would be
welcomed by the group's banks.
But observers agreed the
economic impact on the company
would be limited. "The value in
current money of revenues in 60
or 70 years' time is actually quite
low," said one banker.

Stet

Stet may be serious about joining
forces with Cable and Wireless, but
few in the telecoms industry take it
seriously. The group's international
strategy seems to be to lunge at any
thing that moves; but despite often
offering the top price, prospective
partners rarely choose it. Stet's most
dramatic move, to date, was to offer
to plough \$1.4bn into Russia's Sviatovest
- only to pull out at the last minute.
The group's most trumpeted deal
has been a link with IBM which the
Italian company has shown more
interest in than the US giant.

Japan

The Japanese stockmarket is back
on form. Yesterday's 3 1/2 per cent
spurt in the Nikkei average suggests
the market has shrugged off the danger
of an imminent rise in interest rates,
and rightly so. Fears of a tightening of
monetary policy had been fanned by
an administration keen to talk up
the economy; officials are now pouring
cold water on the idea of an imminent
tightening. The latter position is more
credible, since economic recovery still
looks relatively modest, and the
government needs to keep interest rates
low for as long as possible to allow the
ailing financial system to recover.

Argyll

The UK's food retailers are finally
taking a breather from the torments of
price competition. J. Sainsbury, Tesco
and Argyll have all predicted stable
gross profit margins going forward, as
they struggle for cheaper ways to
differentiate themselves than price.
The remaining loose cannon is Asda,
which could decide to plough more
funds into price cuts, as an alternative
to a loyalty card; but this looks
unlikely.

At Argyll, about to be renamed after
its Sainsbury brand, price discounting,
including loyalty cards, more than
offset efficiency savings of over \$50m
last year. So with the new store and
rehabilitation programme continuing
at speed, earnings growth looks safely
underpinned. Sales per square foot are
heading for stated targets, but they
remain well short of its larger rivals.
And the group has achieved 19 per
cent returns on investment in stores
opened since 1987. However, the
problem is that it is becoming tougher
to get planning consent for new stores.
Without new store growth, Sainsbury
would look vulnerable to further
twists in the competitive war.

Stet looks at an Anglo-German alliance

Continued from Page 1
Dr Smith said it was natural that
C&W should be stepping up talks
with industry partners following
the collapse of merger merger
talks with BT earlier this month.
"When you are having merger
negotiations it is like a marriage.
You do not talk to other

people and contacts are put on
ice. Now this is over" he said.
Meanwhile, Dr Smith
announced the end of the group's
six months search for a chief
executive following the departure
last year of Mr James Ross.
Mr Richard Brown, currently
president and chief executive of
H&R Block, a Kansas City-based

tax preparation company takes
up the \$250,000 a year job in
June.
Mr Brown, 27 years in the tele-
coms business but comparatively
unknown in Europe, has to
restore direction and morale to a
company with global ambitions
but buffeted by boardroom
squabbles.

FT WEATHER GUIDE
Europe today
Central sections of Scandinavia will have
rain and cloud. It will be sunny in England
and Wales and there will be occasional rain
in Ireland and Scotland. The Benelux and
northern Germany will be sunny but cool.
France will be chilly with rain in the north but
it will be warm with rain or thunder showers
in the south. Eastern Spain will be sunny and
warm, but the west and Portugal will have
cloud with rain or thunder showers. Italy will
be sunny, while the Alps and southern
Germany will have cloudy skies and
showers. Eastern Europe will be warm and
sunny with numerous thunder showers
developing during the afternoon.
Five-day forecast
It will rain in northern France and the
Benelux on Friday and Saturday. Heavy
showers will continue over the western
Iberian peninsula while eastern sections will
remain dry. The British Isles will have cloud
with occasional rain in most areas. Eastern
Europe will be dry as high pressure develops
over the region.
TODAY'S TEMPERATURES
Maximum Beijing fair 29
Abu Dhabi sun 39
Accra fair 32
Algiers sun 25
Amsterdam sun 12
Athens sun 28
Atlanta fair 29
B. Aires fair 20
B. Hem cloudy 11
Bangkok cloudy 37
Barcelona fair 25
Caracas cloudy 30
Cebu fair 31
Cairo sun 18
Chicago sun 16
Cologne fair 15
Dallas sun 32
Doha fair 39
Dubai sun 37
Dubrovnik fair 21
Edinburgh cloudy 11
Faro shower 22
Frankfurt cloudy 15
Geneva cloudy 22
Gibraltar fair 21
Glasgow cloudy 11
Hamburg sun 11
Helsinki fair 27
Hong Kong fair 27
Istanbul fair 31
Jersey fair 32
Karachi fair 32
Kuwait sun 40
L. Angeles cloudy 21
Las Palmas cloudy 25
Lima cloudy 23
Lisbon shower 21
London fair 14
Luxembourg fair 15
Lyon shower 22
Madrid shower 22
Malta sun 25
Manchester cloudy 19
Marseille fair 33
Melbourne fair 24
Mexico City sun 22
Miami sun 32
Milan shower 18
Montreal cloudy 16
Moscow rain 13
Murcia fair 32
Nairobi fair 23
Naples fair 23
Nassau fair 30
New York rain 15
Nice fair 21
Nicosia sun 21
Oslo sun 4
Paris fair 13
Perth shower 22
Prague rain 17
Rangoon fair 35
Reykjavik cloudy 11
Rio sun 28
Rome sun 24
S. Francisco shower 17
Singapore cloudy 32
Stockholm rain 10
Sydney cloudy 21
Taipei fair 30
Tel Aviv fair 30
Tientsin fair 20
Toronto rain 18
Vancouver rain 11
Wellington fair 22
Winnipeg shower 20
Worms fair 22
Washington shower 17
Wellington fair 14
Winnipeg rain 12
Zurich rain 17
SITUATION AT 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

Aluminium Components Group Limited
has acquired
FIBO A/S (Norway)
Herrmann Praezisionsdruck GmbH u. GbR (Germany)
in a
Management Buy-in
with total funding of
\$15 million
Initiated and Negotiated by
Trident Partners
Led and Arranged by
Legal & General Ventures Limited
Institutional Equity provided by
Legal & General Ventures 1996 Unquoted Equity Fund
Group Trust plc
Senior Debt provided by
Dresdner Bank AG London Branch
Legal Advisers
Ashurst Morris Crisp (Acquisition and Institutional Equity)
Eversheds, London (Management)
Allen & Overy (Senior Debt)
Reporting Accountants
Coopers & Lybrand
Legal & General
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Thursday May 16 1996

IN BRIEF

Pay row may hit Air France reshape

Air France said it would delay a planned restructuring of its domestic and European operations if domestic pilots did not agree to a new remuneration package by the end of next month. The company is seeking to align the pay and conditions of Air France Europe pilots with those of their non-domestic counterparts. Page 14

France Telecom slips as float looms

France Telecom reported full-year net profits down 7.3 per cent to FF9.2bn (\$1.77bn) on sales up 3.7 per cent to FF147.8bn. In what are probably the last set of annual results before partial privatisation. Page 14

Swedish Match goes public again

Swedish Match was listed for the first time since 1988 on the Stockholm stock exchange and simultaneously launched on Nasdaq in New York. Page 14

Black consumer demand lifts African Life

African Life, the insurance group that contributes more than 70 per cent of the earnings of Real Africa Investments, South Africa's second largest black-controlled conglomerate, posted a 57 per cent increase in recurring premium income to R308.2m (\$71.3m) for the year ended March 31. Analysts said the strong performance reflected sharply increased demand from black consumers. Page 15

Vitro declines in first quarter

Vitro, Mexico's largest glass manufacturer, announced a fall in sales for the first quarter of 1996, thanks to a lower level of activity by its troubled US subsidiary. Page 16

Sharp rise for Berkshire Hathaway

Berkshire Hathaway, the US insurance and investment group, reported a sharp rise in first-quarter earnings. However, the company said the figures were "meaningless in evaluating the company or charting its progress". Page 16

Williams buys Sicil in FF1.38bn deal

Williams Holdings, the diversified UK industrial group, announced its biggest acquisition in more than five years with the FF1.38bn (\$265m) takeover of the Sicil Group, France's largest fire protection and rescue vehicle company. Page 17

PowerGen buy-back fails to please

PowerGen, the UK electricity generator, unveiled a 40 per cent increase in dividend and a \$400m (\$60m) buy-back of 10 per cent of the company. However, investors were still disappointed. Analysts said the company should have returned more cash to investors. Page 17

Bank of Ireland to start 24-hour service

Bank of Ireland, the second largest Irish bank, is to launch a 24-hour telephone banking service in Ireland later this month. The bank hopes the service will help it increase its presence in Northern Ireland. Page 17

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Sony recovers to Y138bn

By Michio Nakamoto in Tokyo

Sony, the Japanese consumer electronics and entertainment group, yesterday signalled a firm comeback by reporting a 15 per cent increase in consolidated sales for the year to March. It also forecast that pre-tax profits this year would rise strongly because of stable exchange rates, cost-cutting and the launch of digital products.

Exports of televisions, components and cellular phones as well as a recovery in the pictures group contributed to a rise in group sales to a record Y4,592.6bn (\$43bn) from Y3,990.6bn.

Sony posted pre-tax profits of Y138.2bn, a turnaround from the

Sales at Japanese electronics group rise 15% with further growth forecast

Y220.8bn loss last year after the write-off of goodwill in its Hollywood movie business. However, profits were only about half the Y270.7bn posted in 1991.

Sony's improvement over the previous year reflects more favourable markets in Japan, the US and Europe which spurred greater demand for products in most of Sony's businesses, except audio.

Sony has benefited from its strength in components and video displays, which have been in strong demand from the computer industry, and new prod-

hits such as Sense and Sensibility and the popular TV series Seinfeld

The business increased sales 15 per cent in yen terms, and "did very well", Sony said, in contrast to the previous year, when Sony was hit by the goodwill write-off and a Y50bn loss in Sony Pictures.

Music revenues only rose 3.6 per cent in spite of the success of artists such as Mariah Carey and Michael Jackson whose HiStory album has sold 10m copies.

Sony expects a stable exchange rate, cost-cutting, a better market environment in Japan and product launches to help lift consolidated sales this year by 9 per cent to about Y5,000bn and pre-tax profits by 41 per cent to Y195bn.

Dornier family holds out against disposal by Dasa

By Frederick Stüdemann in Berlin

Mrs Martine Dornier-Tiefenthaler, a member of the Dornier family which retains a stake in the Dornier aircraft manufacturing subsidiary of Daimler-Benz, yesterday publicly criticised the German engineering group for trying to sell the unit.

Mr Dietrich Russell, the Daimler-Benz Aerospace (Dasa) board member responsible for the company's aviation business, had told a press conference that Dasa was still holding negotiations with Fairchild of the US about the possible sale of Dornier.

An enraged Mrs Dornier-Tiefenthaler told Mr Russell: "You cannot sell Dornier if we do not give our consent." She said the family opposed a sale to Fairchild, as the US company did not seem any better in management terms or more financially capable than Dasa.

Mrs Dornier-Tiefenthaler said the family would raise objections to Dasa's plans at the next meeting of Dornier shareholders, scheduled for later this month.

"Mr Russell is conducting negotiations over a sale which cannot take place without the consent of other shareholders," she said.

Mr Russell said Dasa gave its support to a plan to turn Airbus Industrie, the European aircraft consortium in which Dasa holds a 37.9 per cent stake, into a single corporate entity. He said that ideally such a new company would be publicly quoted and cost and production efficiencies would be generated by the conversion of Airbus into a proper company.

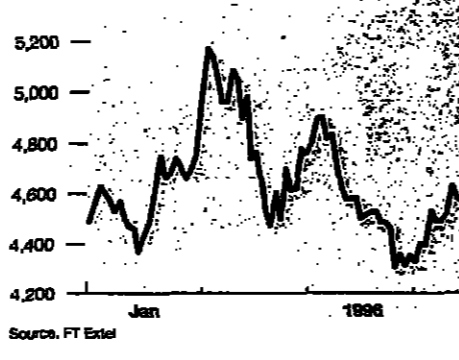
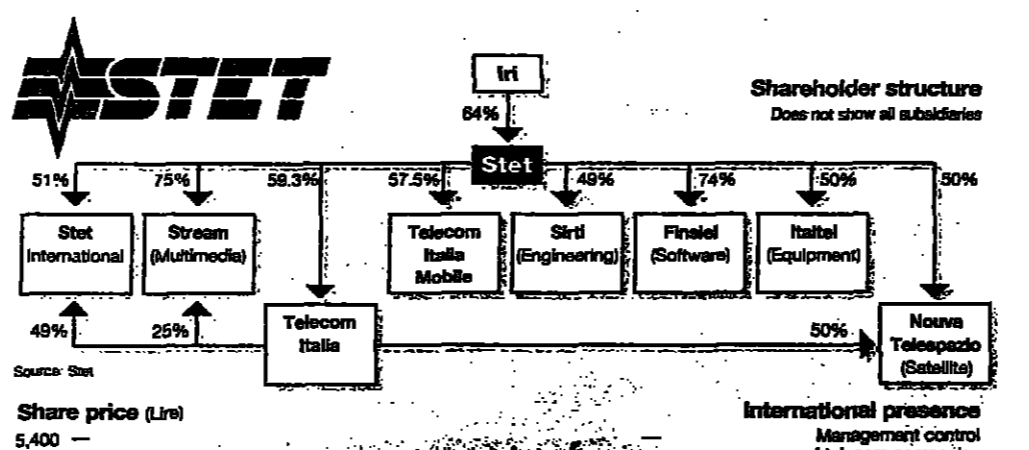
Mr Russell said Dasa would also like to see new partners brought in for the development of a 550-seat "super-jumbo", the AXXI, which Airbus is considering. Given the expected development costs of \$8bn-\$10bn, additional partners would be needed.

The Dornier family owns 47 per cent of Dornier, but holds significantly lower voting rights. However, it alleges the sale of Dornier would be a violation of the contract signed when Daimler took control of the company. The family claims it retains the right to block the sale of any part of the Dornier group and the right of first purchase.

Rome plans a fast marriage for Stet - C&W is a possible suitor

Italy primes eligible partner

Mr Romano Prodi, who should shortly be appointed as Italy's prime minister, wants to act fast. Immediately after his centre-left coalition won the April 21 elections, Mr Prodi said he intended to accelerate the stalled privatisation programme, in particular the sale of the state's majority stake in Stet, Italy's telecommunications holding company.



Following the failure of those attempts, a partnership between C&W and Stet would pair off the last eligible telecom operators in the European market.

"If you look at the corporate outsourcing market, C&W isn't in one of the three big partnerships and neither is Stet, so from that point of view it might make sense for them to join together and become the fourth player in global outsourcing," says Mr Douglas Wight, telecoms analyst at Salomon Brothers in London.

The plan would achieve two of the goals which have eluded Stet and IRI, the state holding company which owns 64 per cent of Stet. It would create a global telecoms alliance, rendering Stet more appealing for potential buyers of a first tranche of Stet shares. A sale would, in turn, reduce IRI's debt, which otherwise risks breaching limits set by the European Commission in 1998.

Mr Prodi's advisers hope an alliance could be cemented with Stet's purchase of shares in C&W, and the establishment of a reciprocal hard core of industrial and financial investors in Stet, including C&W and Veba.

The plan would have far-reaching implications for the Italian telecoms group. At home, such an alliance would neutralise C&W's Italian operation, part of Cable and Wireless Europe, the joint venture between C&W of the UK and Veba. Linking C&W's competitive Italian business into a deeper industrial alliance would help Telecom Italia and

Prada perfume deal attracts Estée Lauder

By Alice Rawthorn in London

Estée Lauder, the US cosmetics group, is expected shortly to announce plans to produce women's and men's perfumes for Prada, the Italian family firm which has become one of the hottest fashion houses of the 1990s.

The two companies are understood to have been in talks for several months regarding an agreement whereby Lauder will make and distribute scents for Prada under licence. Neither Prada nor Lauder would comment on the deal.

The designer fragrance market is one of the most profitable areas of the beauty industry which has sales of \$70bn a year. Marketing budgets are high, but production costs so low that a best-selling designer scent, such as Chanel No5 or Calvin Klein's CK One, makes estimated annual profits of at least \$20m on retail sales of more than \$100m.

A perfume bearing the Prada name has strong commercial potential because of the high profile and prestige of the fashion house.

Prada was founded in Milan in 1913 by Mario Prada to make bespoke luggage for wealthy travellers. Its fortunes faded after his death until it was revived by his granddaughter, Miuccia, who took over in 1975 and has since revitalised its designs, while her husband, Mr Patrizio Bertelli, has restructured the business.

Prada's \$250-plus nylon backpacks and minimalist fashion collections have since attained cult status. The company, still family owned, has expanded from its original Milan shop into an international chain of 58 boutiques and made sales of L\$70bn (\$36.5m) last year.

An agreement with Prada would form part of Estée Lauder's strategy of modernising its product range following its flotation on the New York stock market last autumn. Lauder, founded in 1946 by Mrs Estée Lauder and her financier husband, Joseph, is best known for the old fashioned glamour of best-selling perfumes such as Beautiful, White Linen and its latest launch, Pleasures.

What Brown brings to C&W

By Alan Cane in London

It was pure coincidence that had Mr Richard Brown passing through London the day Cable and Wireless called off its proposed merger with British Telecom.

On his way to Sweden for a pharmacy and Upjohn board meeting, where he chairs its compensation (executive pay) committee, he found himself spending that Thursday with Mr Brian Smith, C&W chairman, finalising details of a job offer that had been in abeyance since February.

Yesterday, he was philosophical about the delay and the prospect that the job might never have materialised: "You must never have one course of action. Brian Smith and I kept talking during the negotiations, but it would have been very different for me if the merger had gone ahead."

Now he has responsibility for bringing new focus and direction to a company shaken by the unexpected expulsion late last year of its former chairman and chief executive, Lord Young of Graffham, and Mr James Ross, after a boardroom dispute.

Born in 1947, Mr Brown has

Richard Brown

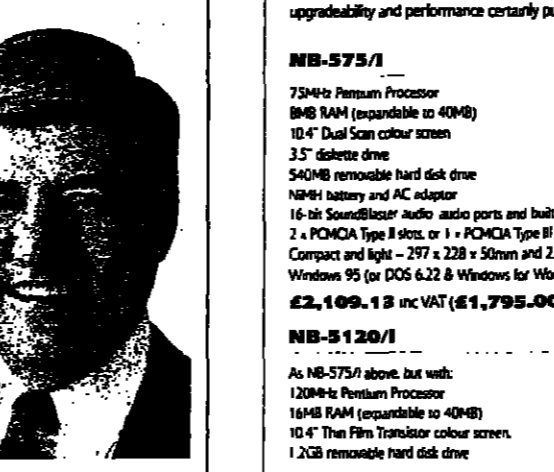
What he will earn

- Basic salary: \$550,000 a year
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- Share options valued at four times basic salary (\$2.6m) exercisable after three years contingent on earnings per share growth of at least 6 per cent in real terms over that period
- Two-year rolling contract
- No "golden handshake" or "golden parachute"

been in the telecommunications business most of his working life. However, his present job is president and chief executive of H&R Block, a Kansas-based company that advises on tax affairs and is better known in the information technology community as the parent of Compuserve, the online information service. "I understand technology, I understand business and I have experience outside the telecoms industry," he said yesterday, outlining the skills he would bring to C&W.

Mr Brown was educated at Ohio University where he studied communications and started his career in 1969 with Ohio Bell. By 1980 he was the divisional manager for Cleveland responsible for managing installation, construction and repairs.

In 1981, he moved to United Telecommunications, which became Sprint Corporation, the third largest US long distance carrier. He became executive



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COMPANIES AND FINANCE: EUROPE

NEWS DIGEST

Pay row threatens Air France merger

Air France yesterday said it would delay a planned restructuring of its domestic and European operations if domestic pilots did not agree to a new remuneration package by the end of next month. The state-owned carrier said it would be unable to proceed with the merger of Air France Europe, its domestic partner, with its own European operations in April 1997, as currently envisaged, unless agreement was reached.

It said it was seeking to align the pay and conditions of Air France Europe pilots with those of their non-domestic counterparts. At present, Air France Europe pilots receive between 10 per cent and 15 per cent more.

This emerged as Mr Christian Blanc, Air France chairman, confirmed he was aiming for privatisation of the airline late next year or early in 1998, saying he was "aware of the difficulties but absolutely not pessimistic. If, as we hope, we can rectify the situation of Air France Europe's accounts... shareholders will be interested in a company that has recovered so spectacularly in such a short time," he said.

The company yesterday revealed more details of a programme of measures to improve the financial performance of Air France Europe, which Mr Blanc recently warned would be insolvent in less than two years if nothing were done. This included a two-year pay freeze and the creation of shuttle services on routes between Paris and Marseilles, Nice and Toulouse. The company is aiming to cut staff levels from more than 10,000 to little more than 9,000 in two years, without resorting to compulsory redundancies.

Mr Jean-Pierre Courcol, Air France Europe's managing director, said the measures should restrict losses to FF1950m-FF1900m (\$166m-\$170m) in the first year after their implementation and FF150m-FF160m in the second.

David Owen, Paris

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David Owen, Paris

Aegon earnings increase 12.6%

Aegon, the Dutch insurance group, reported a 12.6 per cent rise in first quarter net profits from FF1293m to FF1395.6m (\$190m), and said it was on track for an increase in the full-year earnings of between 7 per cent and 12 per cent. Turnover advanced from FF16.07m to FF16.7bn. The life insurance arm saw operating profits rise FF137m to FF132m, of which the bulk was generated in the Netherlands and the US. Annuity deposits from US operations declined from \$95m to \$817m, but these figures were not included in the reported revenues. Investment income for the account of policyholders, also not included in reported revenue, rose from FF177m to FF196m.

The annual shareholders' meeting approved a final dividend of FF1.75 - payable entirely in cash or in new stock at the shareholder's discretion. Aegon's management also announced a change in the interim dividend policy, to take effect starting with the payment scheduled for September 1996. It will now be 50 per cent of the previous year's total dividend, "barring unforeseen circumstances".

David Brown, Amsterdam

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David Brown, Amsterdam

Lagardère bid for Matra Hachette

Lagardère Groupe, which controls Matra Hachette, yesterday proposed to absorb the unit via a one-for-one share swap. There is a FF140 cash offer for those not wanting to exchange their Matra shares for those of Lagardère. Lagardère said the FF140 price was 32 per cent above the average of the past 12 months. Matra's first quarter sales fell from FF12.16bn to FF11.78bn.

David Buchan, Paris

French first-quarter sales (FFbn)

Company	1995	1996	% change
Ballin	16.6	17.02	(3.6)
Pechiney	15.7	16.82	(5.8)
Paribas	15.3	15.5	(6.0)
Seda	1.2	N/A	5.0
Alcatel-Cable	5.38	5.98	(8.0)
Accor	8.90	7.43	(7.1)
Canal+	16.30	14.35	5.9
GAN	15.42	14.24	8.3
Ernst & Young	13.00	13.22	(1.7)
Lyonnais des Eaux	21.84	23.24	(8.0)
Omnis (France)	2.40	2.72	(11.0)

France Télécom slips as float approaches

France Télécom yesterday reported full-year net profits down 7.3 per cent at FF19.2bn (\$1.7bn) on sales up 3.7 per cent at FF147.8bn.

Announcing probably the last set of annual results before partial privatisation, Mr Michel Bon, France Télécom president, said 1996 would be a year of historic change for the state-owned utility.

A bill to open the French telecoms market completely in 1998 is before parliament, and the government is poised to propose another bill to incorporate France Télécom. The aim is to sell a large minority stake to private investors and employees.

Mr Bon said the fall in net profits largely reflected asset sales in 1994 and a provision last year for renewal of France Télécom's first-generation cable network.

He sought to head off union claims that such a profitable enterprise did not need privatising, arguing that France Télécom operated in a capital-hungry industry with large investment requirements. The group in fact reduced investment by 11.7 per cent last year to FF25.8bn, but this in part reflected cheaper equipment supplies.

Some unions have threatened protests, but most appear to have accepted government assurances that France Télécom would continue until 2002 to give new employees civil servant status with associated job security rights, and that the state would maintain responsibility for pensions.

Mr Bon said this solution should ease the worries of potential investors in France Télécom over the issue of pensions, which he said had "poisoned" recent telecoms privatisations elsewhere. Productivity improvements at all telecom operators had decreased the ratio of active to retired personnel and therefore increased the burden on the former category of paying the latter's pensions, he said.

But he refused to predict whether partial privatisation would see the continuation of job reductions, which in recent years have cut the number of employees by between 1,000 and 2,000 a year to the current 160,000. The large job cuts at British Telecommunications had been achieved by means other than forced redundancies, Mr Bon said.

In providing a level playing field from 1998, the government is aiming to ensure France Télécom pays the same social charges as its new competitors in France, such as Générale des Eaux and Bouygues. This may involve France Télécom handing over to the government money it has provisioned to meet pension liabilities, but which under the new arrangement it no longer needs. Mr Bon said these provisions, which might now go to the government, would total FF2.2bn by the end of 1996.

Ordinary telephone services still made up 75 per cent of sales last year, but the strongest turnover growth was in mobile (24.6 per cent), leased lines and networks (6.9 per cent) and audiovisual and image services (13 per cent). Net debt fell 9.6 per cent to FF87.3bn, compared with FF91.3bn at the end of 1995.

The company, still the world's largest manufacturer of matches, and also the biggest supplier of chewing tobacco in the US, was spun off by its erstwhile owner Volvo as part of the motor manufacturer's strategy of divesting all but its core automotive operations.

Swedish Match shares, distributed on a one-for-one basis to all Volvo shareholders, opened in Stockholm at SKr19.50 and rose quickly to SKr22.30 before closing at SKr21.90 - valuing the company at SKr10.1bn (\$1.4bn).

"This gives another dimension to our business," said the company. "It is not that we have suffered under all the owners we have had in recent years but we have not been a core business for any of them."

Swedish Match achieved world prominence in the 1920s as the mainstay of the industrial empire built by the Swedish financier Ivar Kreuger. His domain included Ericsson, the telecoms group. He established monopolies in 35 countries in exchange for making loans to governments.

After the 1929 Wall Street crash the financial web unravelled and Kreuger shot himself in Paris in 1932 as his creditors closed in. Among them was the Wallenberg family, which stepped in to help clear up the debts, thus boosting the growth of the industrial empire it controls to this day.

The Wallenbergs controlled Swedish Match as late as 1988. In 1992, the remnants of the matches and lighter operations were taken over by Procordia, a company jointly owned by the Swedish state and Volvo, and merged with the Swedish state tobacco industry. The company became wholly-owned by Volvo.

Today, most of Swedish Match's SKr7.5bn annual turnover is accounted for by tobacco products. It is the biggest producer of cigarettes in Sweden - its main cash generator - and boasts a 99 per cent market share for "ems", a moist wad of smokeless tobacco jammed under the upper lip, a habit indulged in by a large proportion of Swedish men. Swedish Match also owns Pinkerton, the biggest US maker of chewing tobacco.

In the first quarter, group pre-tax profits fell from SKr537m to SKr298m, but were ahead when adjusted for a one-time gain of SKr328m in the same period last year. Sales rose from SKr1.67bn to SKr1.73bn.

Currency gains help 31% advance at Novo Nordisk

Novo Nordisk, the pharmaceuticals and industrial enzymes business, increased 31 per cent from last year's DKr425m to DKr557m (\$94m). The result was slightly lower than the average forecast by market analysts, but the shares closed up DKr1 at DKr74.

Sales were ahead 1 per cent - from DKr3.4bn to DKr3.43bn - and profits before net financial items increased 8 per cent, from DKr478m to DKr510m. Net financial items showed a surplus of DKr37m compared with a DKr18m loss last year, a result of gains this year from foreign exchange and the securities portfolio.

With after-tax profits up from DKr310m to DKr390m, earnings per share rose from DKr2.26 last year to DKr3.05. The first-quarter figures were affected by a 4 per cent appreciation of the krone as well as a change in corporate strategy at the beginning of last year.

A decision to focus on its areas of core competence - diabetes care, hormone replacement treatment for women, human growth hormone and industrial enzymes - was followed by several disposals.


Sales of continuing businesses, measured in local currencies, increased 9 per cent, the group said. It maintained its full year forecast of an increase in operating profits and pre-tax profits of between 10 per cent and 15 per cent compared with 1995.

Healthcare sales increased 6 per cent to DKr2.51bn, and sales of diabetes care products, including insulin, of which Novo Nordisk claims to be the world leader, increased 10 per cent to DKr1.76bn, including an 18 per cent surge in sales in the US, partly owing to increased sales before a pre-announced price increase.

Last week Novo Nordisk announced a global strategic alliance with Rhône-Poulenc Rorer to market hormone replacement products worldwide, except Japan.

PROFILE: Novo Nordisk

Market value: \$4.15bn Main listing: Copenhagen



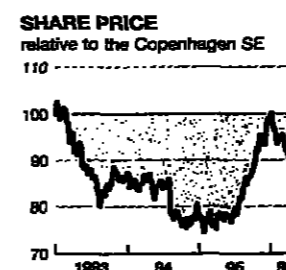
Historic P/E 18.39

Gross yield 0.65%

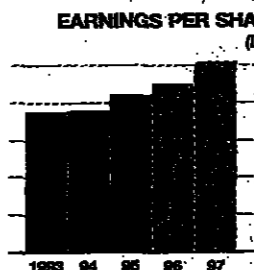
Earnings per share (1995) DKr 42

Current share price DKr 753

SHARE PRICE relative to the Copenhagen SE



EARNINGS PER SHARE (DKr)



Source: FT Eval, DataStream, AER Arco

Defences planned against CIC sale

Executives at one of the leading subsidiaries of CIC, the banking group ultimately controlled by GAN, the French insurer, are discussing the idea of "mutualising" their parent bank to prevent a sell-off to a rival group.

Lyonnais de Banque, one of the larger regional banks within the CIC group, has already held discussions with GAN executives and government officials about their proposals to buy out the parent CIC holding company.

Under the plan, Lyonnais and the other leading regional banks in the CIC network would use their own funds and raise external equity to take control of the holding company, and block any future takeover. They would later gradually reduce the external stakes.

GAN, which is owned by the French state and controls CIC, announced last year that it intended to sell off a stake in the bank as part of a plan to raise funds to help with its financial restructuring.

As discussions have intensified with the government, and concern over the need for a substantial recapitalisation of GAN has shifted, and it is now likely that the majority of CIC will be sold off by as soon as the end of this year.

A sale to another bank could trigger one of the most significant shake-outs in the sector in many years. Société Générale and Crédit Mutuel are among the institutions that have expressed interest in CIC.

Members of the regional banks which make up the CIC group are concerned that a sale could jeopardise their future, and lead to substantial loss of local decision-making power.

Some executives at CIC are believed to be sympathetic to the idea of a mutualisation, although top managers at GAN, which will help determine the process, believe the approach would not bring in sufficient funds to help with the insurer's recapitalisation.

Mr Jean Weber, chairman of Crédit Industriel d'Alsace et Lorraine, CIC's largest subsidiary, has already criticised the idea of a sell-off to another bank and stressed the importance of retaining banks linked closely to their regions.

Marseillaise de Crédit sees profit for 1996

The chairman of Société Marseillaise de Crédit, the loss-making state-owned bank, predicted yesterday that his group should return to profit during the current year.

Mr Pierre Habib-Delencle, who was appointed as the new chairman by the government at the end of last year, said in an interview that "catastrophe aside", he planned that the bank would generate net income of FF30m (\$5.8m) for 1996.

The return to the black would follow two years of heavy losses at the bank, which has forced the French state to provide FF2bn in refinancing in the run-up to planned privatisation.

Mr Habib-Delencle said the latest injection - FF355m agreed by the state this week - was designed "sincerely" as the final rescue before a sell-off, and had been triggered by unexpected additional provisions against bad loans and before restructuring.

However, he said the new capital injection took the bank only marginally above the minimum international solvency ratio of 8 per cent, below which financial institutions are not permitted to operate.

He warned that he was likely to seek additional job losses as part of an operation to reduce costs before preparations began for a sell-off, which he said would come at the latest by the end of this year.

The chairman has previously stressed his preference to sell the bank to a variety of investors, but he said yesterday there was likely to be one buyer with a controlling stake of at least 51 per cent.

Mr Habib-Delencle said there had been discussions with a number of potential purchasers in France and elsewhere in Europe.

Marseillaise de Crédit on Tuesday unveiled losses for 1995 of FF657m, on top of losses in 1994 of FF1.25bn.

Krupp promises dividend for year

Krupp, the German steel and engineering conglomerate which reported record net profits of DM505m (\$328.6m) last year and paid its first dividend as a joint stock company, yesterday said it had reason to be "cautiously optimistic" about 1996 and would once again pay a dividend.

Mr Gerhard Cromme, chief executive, said a 1996 dividend would depend on a combination of factors: what was right for shareholders; what was necessary for the future of the group; and to what extent money "needed to be spent to deal with 'burdens' incurred during recent loss-making years."

"We on the management board feel a considerable duty to pay a dividend," he said. Mr Cromme added, however, that several shareholders he had spoken to preferred to see the Krupp share price rise "instead of getting the odd D-Mark or so more" as a dividend.

The Essen-based group declined to give figures for the first four months of its annual results press conference, having issued first-quarter figures last month, but said that on the basis of business in April and May, both orders and sales would be higher than last year. All six divisions would make operating profits, Mr Cromme said.

However, the steel division, which contributed almost half of Krupp's pre-tax profits last year, would have a more difficult year, Mr Cromme said. The fall in prices for quality steels, which make up 19 per cent of Krupp's overall turnover, had been stemmed, and "now that quantities have improved we are confident that the prices will pick up too."

Mr Cromme indicated there would be further changes at Krupp, especially in its trading and services division. "There is a certain need to make some changes here and that is something we will do," he said.

Krupp also said it was still in "intensive" talks with a number of companies about the future of the construction and mining machinery businesses of O&K Oreinstern & Koppel, whose sale was announced in December. Mr Cromme said he hoped to be able to announce an outcome in the "next few weeks".

Sonae to separate divisions

Sonae, Portugal's biggest conglomerate, yesterday announced a demerger aimed at focusing more effectively on the group's core retail and industrial operations.

A new company is to be split off from Sonae Investimentos, the group's main holding company, and listed on the Lisbon stock exchange from the beginning of 1997.

Shares in Sonae Investimentos gained almost 2 per cent yesterday, closing at Es3,714 as investors welcomed the move to separate the group's main business divisions.

"Investors, particularly international institutions, have been pressing for this split for more than two years," one Lisbon analyst said yesterday.

"The demerger will make it much easier to track earnings trends for Sonae's operations."

Sonae Investimentos will concentrate on the group's hypermarket and supermarket chains - which account for about 40 per cent of the Portuguese market - by retaining a 100 per cent holding in Sonae Distribuição.

It will also manage the group's commercial real estate interests through a 100 per cent stake in Sonae Imobiliária, which is marketing one of Europe's biggest shopping complexes.

The new company will take over Sonae Investimentos's 63 per cent holding in Sonae Indústria, the group's laminated wood products division.

It will also assume a 100 per cent stake in Fargeste, a holding company for interests including newspapers, hotels and information technology.

Sonae said a further split "was planned over the medium term to increase specialisation."

"This is our response to the increasingly tough competition we are facing from more focused, non-conglomerate companies as we grow rapidly across a wide range of different markets and sectors," Sonae said.

Shareholders in Sonae Investimentos are to receive shares in the new company in the same proportion as their current holdings, leaving the existing shareholder structure of the group unchanged.

Figest, the personal holding company of Mr Belmiro de Azevedo, Sonae chairman and main shareholder, will continue to control 52.5 per cent of the group.

Portuguese banks report strong increases

Portugal's top banks have posted strong profit gains for the first quarter, with several more than doubling their earnings, mainly as the result of selling fixed-income securities.

Some leading banks have made substantial sales from their large portfolios of government bonds in reaction to a steady fall in interest rates, according to analysts.

This has resulted in strong profit growth in relation to the first quarter of 1995. Banks that disposed of financial assets earlier are showing significantly lower earnings growth.

Banco Português de Investimento, a group centred on Portugal's biggest investment bank, reported a 157 per cent increase in net consolidated profit for the first quarter to Es1.5bn (\$2.6m) from Es1.9bn in the first three months of 1995.

BPI posted a Es4.4bn profit on financial operations, compared with a loss of Es600m in the first quarter of last year. Assets rose 11 per cent to Es14.7bn. Credit to customers increased by 18 per cent to Es435m; total deposits grew 5 per cent to Es339m.

Banco Pinto e Sotto Mayor, the parent bank for Portugal's third largest financial group, said non-consolidated profit climbed to Es4.5bn in the first quarter, up 194 per cent on the same period last year.

However, net consolidated profit was only Es1.1bn, owing mainly to the goodwill and financial costs of BPSM's Es153bn acquisition of Banco Totta e Acores in April 1995. Because of this purchase, BPSM's consolidated results for the first quarter are not directly comparable with the same period last year.

Banco Fomento e Exterior, the fifth-largest bank, reported a net profit of Es5.2bn, an increase of 79.3 per cent on the first three months of 1995. Cash flow rose 22 per cent to Es6.4bn and total assets rose 7.3 per cent to Es70bn.

Banco Espírito Santo, the fourth biggest group, achieved an increase of only 5.8 per cent in net consolidated profit, from Es4.52bn in the first quarter of 1995 to Es4.78bn. Analysts said BES had sold off income securities in 1995, earlier than most other banks, leaving it with less to sell as interest rates fell during the first quarter of 1996.

Total assets rose from Es2.402bn in the first three months of 1995 to Es2.842bn and credit to customers grew from Es899bn to Es1.228bn. BES's non-consolidated profit rose from Es4.3bn to Es4.4bn.

NatWest Group

has completed the sale of

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to

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We acted as financial advisor to NatWest Group.

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May 1996

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COMPANIES AND FINANCE: ASIA-PACIFIC / INTERNATIONAL

NEWS DIGEST

Chiefs step down at Nippon Credit

Nippon Credit Bank yesterday became the latest Japanese lender to lose senior management personnel in an attempt to atone for the disastrous financial performance of the past few years. The bank announced that Mr Seishi Matsuoka, chairman, and Mr Yoshiaki Toda, vice-chairman, were stepping down. Mr Hiroshi Kubota, current NCB president, would be moved to the chairmanship.

NCB, one of the country's three long-term credit banks, is estimated to have incurred an unconsolidated pre-tax loss of about ¥130bn (\$1.22bn) in the year to the end of March, as a result of large write-offs of non-performing loans, including those to the country's bankrupt housing loan companies. The bank joins Fuji, Industrial Bank of Japan and Mitsuji Trust in dropping senior figures in the past month. Several other banks are likely to follow suit before or after their annual shareholders' meetings next month. *Gerard Baker, Tokyo*

Telecom NZ advances 15%

Telecom New Zealand increased its earnings by 15.6 per cent to NZ\$716.8m (US\$493.7m) in the year to March 31, helped by strong growth in business telephone revenues. Revenues for the company, which is controlled by Bell Atlantic and Ameritech, two US phone companies, rose 12.2 per cent to NZ\$3.18bn. Mr Peter Shircliffe, chairman, said robust growth was achieved in most sectors. Call volumes rose strongly, especially in the business area where competition was most intense.

Telecom cut international call rates, stimulating volume growth by 19.6 per cent and leading to a 2.1 per cent gain in income. In the local service market, revenues grew by 5.4 per cent to NZ\$42.5m. Revenue from cellular and other mobile services advanced 37.1 per cent to NZ\$84.8m due to a strong rise in connections. Earnings from enhanced network services, such as 0800 lines, grew by 37.2 per cent to NZ\$57.1m.

Revenues from Pacific Star Group, the Australian subsidiary, and facilities management rose by 76.4 per cent to NZ\$262.2m as a result of the growing use of its systems by state governments and leading business customers. Telecom's total operating expenses increased 11 per cent to NZ\$23bn due to costs associated with business growth, especially in Australia. The company declared a final dividend of 9.5 cents a share, making 95 cents for the year. Mr Roderick Deane, chief executive, said the company was considering a share buy-back. *Terry Hall, Wellington*

Nampak ahead despite sales slip

Nampak, the South African paper and packaging group, reported a 17 per cent increase in attributable earnings to R263.6m (\$81.73m) for the six months to March, from R225.8m a year ago, despite a sharp fall in sales during the second quarter. Earnings per share rose 16 per cent to 51.9 cents a share. The dividend was 13.7 cents, against 12 cents.

Mr Brian Connellan, chairman, described the results as "satisfactory", but warned that earnings growth for the year would not improve in the second half without an improvement in demand. Turnover increased 17 per cent to R3.4bn. Volumes increased by 13 per cent during the buoyant first quarter, but this trend had reversed in the second quarter resulting in overall growth of 3 per cent for the period. *Mark Ashurst, Johannesburg*

Setback seen for Teva MS drug

Teva Pharmaceutical Industries, Israel's biggest pharmaceuticals company, will not get US Food and Drug Administration approval for its multiple sclerosis treatment Copaxone during the next quarter, NatWest Securities said yesterday. One day after Teva said the FDA would make a final decision on the drug in the next quarter, NatWest said that Copaxone was not scheduled on the next FDA advisory panel meeting in June, and a decision would probably be delayed until September.

Analysts forecast that FDA approval of Copaxone will significantly boost Teva's sales, which reached \$667.6m in 1995. The company reported first-quarter net income increase of 18 per cent to \$22.3m from \$18.5m last year. But Mr Dan Susskind, Teva chief financial officer, said results were "a bit weak" due to seasonal factors and increased competition in the US generic pharmaceuticals market.

First-quarter sales rose 24 per cent to \$189.3m from \$152.7m last year. Results included sales from recent Teva acquisitions Biogal Pharmaceutical Works of Hungary and ICI SpA, an Italian bulk pharmaceutical manufacturer. In the coming quarter, Teva hopes to boost sales by acquiring Biocraft Laboratories of the US. Biocraft shareholders will vote on the merger on May 31. *Avi Machlis, Jerusalem*

Top Thai banks hit by slowing economy

By Ted Bardacke in Bangkok

Thailand's five largest banks, squeezed by a slowing economy and a sluggish stock market, yesterday reported first-quarter profit growth well below analysts' expectations.

Bangkok Bank reported first-quarter net profit of Bt5.05bn (\$199m), up 11.6 per cent compared with the same period a year ago. Krung Thai Bank recorded first-quarter net profits of Bt3.28bn, up 17 per cent over last year, and Thai Farmers Bank first-quarter net profit of Bt3bn, ahead 12 per cent from the same period last year.

Siam Commercial Bank posted first-quarter net profit of Bt2.04bn, a 16 per cent increase, while Bank of Ayudhya came in at Bt1.14bn, up just 2.1 per cent.

These five banks account for nearly 70 per cent of the total assets of the Thai banking system.

"This is pretty mediocre, all under forecast," said Mr Scott Christensen, banking analyst with Jardine Fleming Thailand Securities. "Deposit growth is robust but loan growth is not keeping pace."

Bangkok Bank, for example, saw loan growth in the first quarter of only 10 per cent, against the same period last year, while deposits grew by 21 per cent.

Siam Commercial Bank was the only exception, reporting 26 per cent growth in both lending and deposits.

Loan growth has fallen as the growth rate of the Thai economy has been slowing since the beginning of the year, the result of an anti-inflationary policy of high interest rates imposed by the Bank of Thailand, the country's central bank.

In addition, a directionless stock market has been prompting investors to place their money in bank deposits, taking advantage of high rates.

Banks have also been told by the central bank to keep loan growth under 21 per cent for the year, maintain a loan-to-deposit ratio of less than 112 per cent and not to dip into their capital base for lending purposes.

Bankers also say that many of the blue-chip companies that are unaffected by the economic slowdown have taken to borrowing directly overseas, benefiting from lower lending rates and a stable currency.

"We are likely to see the same story in the next quarter, until lending rates start falling," said Mr Christensen at Jardine Fleming. Forecasts for the sector would soon be revised downward from the consensus of 17 per cent, he added.

Black consumer demand lifts African Life

By Mark Ashurst in Johannesburg

African Life, the insurance group that contributes more than 70 per cent of the earnings of Real Africa Investments, South Africa's second largest black-controlled conglomerate, posted a 52 per cent increase in recurring premium income to R308.2m (\$71.3m) for the year ended March 31.

Analysts applauded African Life's strong performance, which they said reflected sharply increased demand

from black consumers for individual life insurance, which comprised R258m of recurring premium income.

About 90 per cent of the company's individual policyholders are black.

Earnings per share rose 25 per cent to 42 cents from 33.6 cents. A dividend of 16.8 cents a share was declared, lifting the final dividend for the year to 28 cents, compared with 21 cents last time. In line with past practice, a capitalisation issue was offered in lieu of the dividend.

Total premium income, which includes non-recurring policies, increased 79 per cent to R527.5m, up from R295.2m. Total assets increased 98 per cent to R1.1bn from R554.3m, exceeding R1bn for the first time, and investment income rose 83 per cent to R64.4m.

Mr Don Ncube, chairman of African Life and Real Africa Investments, said the strong performance reflected a sense of racial solidarity in the company's core market during the three years it had been under black control.

Mr Bill Jack, chief executive, said the results were the first fruits of economic gains among the black population: "There are more people who are entering into circumstances where they feel a need for protection."

The cost of sales had increased by 35 per cent to R94.6m while other expenses rose by 17 per cent to R56.7m, against R48.5m.

This included a 15 per cent reduction in commission-related overheads.

The company had acquired a

R40m injection of new capital from the International Finance Corporation, the private sector arm of the World Bank, in July and raised a further R126m from a rights issue at the close of fiscal 1995.

African Life also moved into new sectors of fund management and property development during the period, and had made cross-border acquisitions in Botswana and Lesotho as the first step in its strategy to become a broadly based financial services group operating internationally.

SA Breweries pays more after 29% earnings gain

By Mark Ashurst

South African Breweries, the country's largest industrial conglomerate, posted a 29 per cent increase in attributable earnings to R1.7bn (\$393.2m) for the year to March, compared with R1.3bn previously.

After accounting for the conversion of series A preference shares and recent capitalisation awards, earnings per share rose 32 per cent to 566 cents a share from 463.1 cents.

A final dividend of 193 cents

a share was declared, boosting the total dividend for the year by 25 per cent, from 300 cents to 250 cents.

Turnover increased by 17 per cent to R32.8bn.

Mr Meyer Kahn, executive chairman, said the results reflected growth of more than 4 per cent in real private consumption during 1995.

Earnings from the domestic beer division, where SAB has a virtual monopoly, increased by 24 per cent, from R806m to R1bn. But this was outper-

formed by growth of 31 per cent in attributable earnings from international beer interests - in Hungary, China and Tanzania - to R172m, from R131m.

Non-beer interests, which include clothing retailer Edgars, Lion Match and the Southern Sun hotel group, posted a 39 per cent rise in attributable earnings to R488m, which included a 60 per cent increase from Southern Sun.

Higher interest rates had pushed up financing costs, but

this was offset by a lower effective tax rate and improved performance from associates. Increased productivity and lower costs boosted trading profit by 18 per cent.

Overall gearing, defined as the ratio of net interest-bearing debt to total shareholders funds, fell from 55 per cent to 39 per cent, as net equity per ordinary share increased by 16 per cent to R18.81.

Cash flow from operations increased by a quarter to R2.9bn. Retained cash, together

with R800m released by capitalisation share awards, funded the group's R2.3bn expansion programme, the largest in its history.

Mr Meyer expected a further increase in earnings and dividends in the second half if there were no significant drop in consumer demand.

● JCI, the South African mining and investment company, has acquired a 12 per cent stake in Australia's Kimberley Diamond Co for A\$1.1m (US\$670,000).

Mayne Nickless warns on after-tax result

By Nikki Tait in Sydney

Mayne Nickless, the Melbourne-based transportation, security and healthcare group, is the latest Australian company to warn of lower-than-expected profits.

In the past week, industrial companies like Pacific Dunlop, Southcorp and Burns Philp have predicted reduced profits. John Fairfax, the country's

leading newspaper publisher, delivered a sharp fall in third-quarter profits, and forecast a 20-35 per cent reduction for the full year.

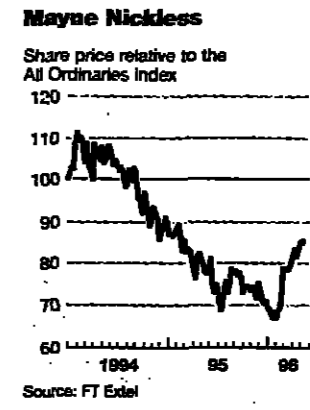
Mayne said yesterday it expected earnings before interest and tax in the 12 months to the end of June to be "in line with last year's results". Last year, Mayne recorded an after-tax profit of A\$79.2m (US\$82.6m), after a net abnormal charge of A\$47.8m.

But it said that after-tax profit before abnormal losses would be lower than that previously, due to the company's increased investment in Optus Communications; the fact it was no longer capitalising interest on its Optus investment; and the acquisition of Australian Medical Enterprises.

The sale of the UK armoured car unit, meanwhile, would result in "substantial abnormal losses".

Mayne added that its transport operation was being hit by the "difficult trading environment in Australia" and that it faced "continuing problems" at its Benelux Logistics division, in particular at the Temse facility in Belgium.

By contrast, the remaining European and North American activities were performing well, as were the healthcare and the Armaguard units in Australia.



EXPERTISE IN MINING WORLDWIDE

<p style="text-align: center;">LUXEMBOURG</p> <p style="text-align: center;">Minorco-AMSA</p> <p style="text-align: center;">\$1.4 billion Acquisition by way of merger</p> <p style="text-align: center;">1993</p> <p style="text-align: center;">Broker</p>	<p style="text-align: center;">GHANA</p> <p style="text-align: center;">Ashanti Goldfields</p> <p style="text-align: center;">US\$430 million IPO</p> <p style="text-align: center;">1994</p> <p style="text-align: center;">Bookrunner</p>	<p style="text-align: center;">UNITED KINGDOM</p> <p style="text-align: center;">British Coal Corporation</p> <p style="text-align: center;">£815 million Sale of English coal mining activities to RJB Mining</p> <p style="text-align: center;">1994</p> <p style="text-align: center;">Adviser</p>
<p style="text-align: center;">GHANA</p> <p style="text-align: center;">Ashanti Goldfields</p> <p style="text-align: center;">US\$62 million Capital increase share offering</p> <p style="text-align: center;">1995</p> <p style="text-align: center;">Bookrunner</p>	<p style="text-align: center;">PAPUA NEW GUINEA</p> <p style="text-align: center;">Lihir Gold</p> <p style="text-align: center;">US\$438 million Initial public offering</p> <p style="text-align: center;">1995</p> <p style="text-align: center;">Co-lead</p>	<p style="text-align: center;">UNITED KINGDOM</p> <p style="text-align: center;">RJB Mining</p> <p style="text-align: center;">£494 million Term loan</p> <p style="text-align: center;">1995</p> <p style="text-align: center;">Arranger</p>
<p style="text-align: center;">U.S. SOUTH AFRICA</p> <p style="text-align: center;">Lorho-Impala</p> <p style="text-align: center;">£430 million Proposed platinum merger</p> <p style="text-align: center;">1995</p> <p style="text-align: center;">Broker</p>	<p style="text-align: center;">UNITED KINGDOM</p> <p style="text-align: center;">Cluff Resources plc</p> <p style="text-align: center;">£80 million Recommended offer by Ashanti Goldfields</p> <p style="text-align: center;">1996</p> <p style="text-align: center;">Adviser & Broker</p>	<p style="text-align: center;">GHANA</p> <p style="text-align: center;">Ashanti Capital</p> <p style="text-align: center;">US\$250 million Guaranteed exchangeable note</p> <p style="text-align: center;">1996</p> <p style="text-align: center;">Senior co-lead</p>
<p style="text-align: center;">USA</p> <p style="text-align: center;">Sunshine Mining</p> <p style="text-align: center;">US\$30 million Exchangeable note</p> <p style="text-align: center;">1996</p> <p style="text-align: center;">Joint Bookrunner</p>	<p style="text-align: center;">GHANA</p> <p style="text-align: center;">Ashanti Goldfields</p> <p style="text-align: center;">Proposed US\$290 million merger by way of a scheme of arrangement with Golden Shamrock Mines</p> <p style="text-align: center;">1996</p> <p style="text-align: center;">Adviser</p>	<p style="text-align: center;">UNITED KINGDOM</p> <p style="text-align: center;">Avocet Mining</p> <p style="text-align: center;">£10 million London listing</p> <p style="text-align: center;">1996</p> <p style="text-align: center;">Broker</p>

HSBC Investment Banking, with 5,600 staff in 42 countries, has proven capability in developing mining worldwide.

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April 1996

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COMPANIES AND FINANCE: THE AMERICAS

Fund managers put takeover spotlight on USAir

With two US investors building stakes, the carrier could be back in play, reports Richard Tomkins

It is barely six months since USAir, the US carrier part-owned by British Airways, entered takeover talks with the much larger United Airlines and American Airlines. In the end, the talks came to nothing. But could USAir now be back in play?

At the end of last month, Mr George Soros, the noted US hedge fund manager, disclosed in a Securities and Exchange Commission filing that he had built up a stake of 5 per cent in USAir's series B preferred stock, which converts to ordinary shares at the holder's option. The world did not stand still on the news: on conversion, the stake would give Mr Soros less than 1 per cent of USAir's common stock.

However, it has since emerged that another hedge fund manager, Mr Julian Robertson, has been building up a much bigger position. Mr Robertson, whose Tiger Management vehicle runs one of the largest hedge funds in the US, disclosed in an SEC filing that he had bought 5.9m of USAir's ordinary shares, equivalent to 11 per cent of the outstanding equity.

Meanwhile, Mr Warren Buffett, one of the world's most influential investors, said he

had offered USAir the chance to buy back his series A preferred stock, convertible to about 10 per cent of USAir's equity. If USAir declines to buy it, Mr Buffett will seek another buyer.

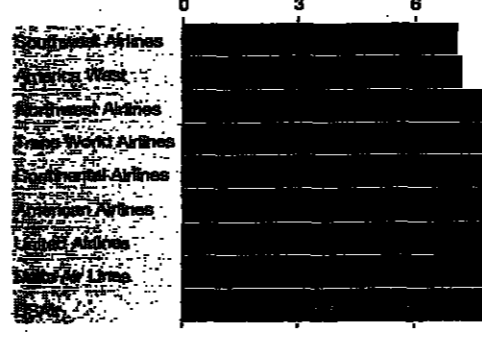
Mr Buffett told shareholders at the annual meeting of Berkshire Hathaway, his investment vehicle, that he wished he had never bought into USAir - memorably adding that he would have been a lot better off if he had "gone to a bar that night instead". USAir's costs were out of line with the rest of the industry's, he said.

Mr Buffett was right. Having failed to win the same labour-saving agreements that other US airlines have secured, USAir has the highest costs of any large US airline. Operating costs last year were 11.4 cents for every seat flown one mile - 35 per cent higher than the average for the nine largest carriers.

This was the main reason why UAL and AMR, parent companies of United Airlines and American Airlines, respectively, backed off from a takeover of USAir last year. They decided that trying to meld such an inefficient organisation with leaner enterprises

The trouble with USAir

Airline operating costs per available seat mile (cents, 1995)



Source: Company reports

such as their own would be more trouble than it was worth.

In January, however, USAir brought in Mr Stephen Wolf as chairman and chief executive. Mr Wolf has a reputation for resurrecting troubled airlines, often prior to a sale. Republic Airlines went to Northwest Airlines in 1996, Tiger International (parent of the Flying Tiger cargo carrier) went to Federal Express in 1996, and United Airlines went to an employee buy-out in 1994.

Mr Wolf has recently been warning USAir's employees

that, with low-cost carriers like Southwest Airlines and ValuJet muscling in on its routes, USAir has little future unless it can lower its costs, lift productivity, improve service quality, and grow.

USAir needs to grow because its existing route structure, largely comprising short-haul routes on the east coast, is vulnerable to low-cost competition. Mr Wolf says the options for expansion include internal growth, acquiring another airline, being acquired by another airline, or entering some form of partnership.



Chairman Stephen N. Wolf

The hedge fund managers decline to say why they have taken positions in USAir's stock. But Wall Street analysts say investor interest is driven by a belief that Mr Wolf will get the airline into a sufficient state of health to make it a takeover candidate.

"My guess is that he will fix it up over the next two years and sell it, maybe to UAL," says Mr Raymond Neid, an analyst at Purman Selz. "UAL are still interested, but they can't justify buying it until the problems have been fixed. I don't think investors are

in it for a quick flip. I think they are looking for a 12 to 24-month situation. It's like a big ship: you can't turn it round on a dime."

The downside risk is that USAir will neither be put in play nor restructured.

"Then the risk is that you go into some kind of recession in which USAir, with its very high cost structure, suffers disproportionately to the rest of the industry and incurs steep losses," says an analyst who asked not to be identified.

Apparently, this is a thought that haunts Mr Buffett more than it does the hedge fund managers. One worry that underpins it is an agreement that gives USAir's pilots, the most expensive part of the workforce, protection from job losses until July 1997, leaving Mr Wolf short on bargaining clout in the meantime.

Still, Mr Buffett is prepared to admit he may be wrong. In his latest annual report, he tells Berkshire Hathaway's shareholders that "your guess is as good as mine" as to USAir's ultimate value.

"Indeed," he added, "considering my record with this investment, it's fair to say your guess may be better than mine."

Vitro hit by Anchor Glass charge

By Daniel Dombey in Mexico City

Vitro, Mexico's largest manufacturer of glass, announced a fall in sales for the first quarter of 1996. The downturn was caused by a lower level of activity by the company's troubled US subsidiary, Anchor Glass Container, and the effect on exports of a significant appreciation of the peso.

The company released results late because of the restructuring of Grupo Financiero Serfin, in which it holds 20 per cent.

Serfin, which this week announced a sale to the government of 400m pesos in poor quality loans and a 100m peso capitalisation programme, declared a net loss for the quarter following further past-due loan provisions that anticipate tougher accounting rules early next year.

For the first quarter, Vitro registered sales of 5.2bn pesos (\$696m), an 8.7 per cent fall on the same period in 1995.

Though exports were up 11 per cent at \$136m, the increase was not great enough to offset the continuing weakness of the Mexican economy and the

downsizing of Anchor Glass.

Operating profits dropped 51.3 per cent to 436m pesos, a fall the company mostly attributed to a restructuring charge at Anchor Glass and the strong peso.

However, the effect of the peso revaluation pushed net profits up to 373m pesos, compared with a loss of 479m pesos for the first quarter of 1995.

The company, which has one of the highest levels of peso debt in Mexico, said it was committed to maintaining its debt-to-equity ratio within current limits. Though Vitro is likely to par-

ticipate in Grupo Financiero Serfin's recapitalisation programme, the company said that it would dilute its holding in the financial group.

Grupo Financiero Serfin, which operates Mexico's third-largest bank - recently placed under new management - announced a loss of 1.26bn pesos for the quarter, compared with a profit of 208m pesos for the same period in 1995.

The company is entering into its second capitalisation programme in 11 months, committing itself to an injection of new capital of \$1.3bn.

American Express expands services

By Richard Waters in New York

American Express continued its push in to new, faster-growing parts of the financial services business yesterday with the announcement of a range of investment, cash management, savings and insurance products.

The move will take the company into the provision of low-cost investment services, a business dominated by names like Charles Schwab and Merrill Lynch. It also serves as another sign of a new approach at American Express, aimed at developing and extending its brand.

The group said it had created a division, American Express Financial Direct, to sell low-cost products to individuals who do not need a financial adviser. It already has one of the country's biggest financial advisers' groups, which recently gave up its name, IDS Financial Services, to adopt the American Express brand in its title.

The new unit will sell "no-load" mutual funds, a fast-growing part of the funds industry where investors do

not face the usual "load", or up-front fee, that comes with investing. It will also offer discount stockbroking, a money market account on which customers can draw cheques, and annuity products.

American Express has previously limited its brand to products created in-house, with its traditional charge card as the core. In an attempt to put itself back on a growth track that deserted it at the end of the 1980s, the company is now trying its name to a wider range of products and embracing alliances with other financial services providers - a move that would have been unthinkable under earlier managements.

The new unit will sell a range of mutual funds managed by three other companies, as well as those managed by the former IDS.

The creation of Financial Direct is an attempt to bridge the division between the established cards and financial advisory businesses. American Express said while investments will be managed by the financial advisory unit, its marketing will be founded on the group's database of card members.

Buffett group ahead in first quarter

By Maggie Urry in New York

Berkshire Hathaway, the insurance and investment group headed by Mr Warren Buffett, yesterday reported a sharp rise in first-quarter earnings. However, the company, whose chairman is known for plain-speaking, said the figures were "meaningless in evaluating the company or charting its progress".

The group's A shares fell \$500 to \$34,700 in morning trading, while the newly-issued

B shares, equivalent to one-third of an A share, fell \$20 to \$1.160.


However, the shares have been firm since the issue of B shares last week was priced at \$1.10.

First-quarter earnings were heavily distorted by the gain the group realised when Walt Disney acquired Capital Cities/ABC, the media group in which Berkshire had held 20m shares. A realised gain of \$1.5bn after tax in the quarter largely reflected that takeover,

and in turn was the main cause of a rise in net income from \$188m to \$1.67bn.

Berkshire's balance sheet had already taken account of the rise in value of the Capital Cities stake, since investments are carried at market value in the books. However, under accounting rules, the gain is taken through the profit and loss account only when it is realised.

The figures were also affected by Berkshire's purchase of the 49 per cent of Geico, the insurance company, which it did not already own at the start of the quarter. As a result, the 1995 first-quarter figures were restated to include Geico as an associate rather than an investment. Earnings from operations increased from a restated \$144m to \$160m. Earnings per share from operations increased from \$122 to \$134, while earnings including the investment gain were ahead from \$118 to \$1,386 per share.



THE SOUTH AFRICAN BREWERIES LIMITED
(Incorporated in the Republic of South Africa)
Reg. No. 25/10225/03

ABRIDGED PRELIMINARY REPORT
for the 101st year ended 31 March 1996

Turnover
Grows 17% to R32,6 billion

Cash value added
Reaches R12 billion

Profit before taxation
Rises to R3 billion

Attributable Earnings
Increase 29% to R1,7 billion

Earnings per share
Up 22% to 566 cents

Dividends per share
Improve 25% to 250 cents

Prospects
Further real growth in earnings and dividends is achievable during the coming year provided consumer demand does not weaken significantly.

CAPITALISATION SHARE AWARD AND FINAL ORDINARY DIVIDEND


The Board has declared a final ordinary dividend of 193 cents per share, on account of the year ended 31 March 1996. The dividend will be paid only to those ordinary shareholders registered on 31 May 1996 ("the record date") who elect, by 14:00 on 28 June 1996 to receive the cash dividend as an alternative to the automatic capitalisation award to shareholders. The award will be made in the ratio that 193 cents multiplied by 1.06 bears to the closing price of the Company's ordinary shares on 28 June 1996, averaged with the closing prices for the three prior trading days. The date of payment of the dividend, posting of capitalisation award shares and listing of the new ordinary shares will be 3 July 1996.

A circular containing full details of the capitalisation share award, together with an election form, will be posted to ordinary shareholders on 4 June 1996.

2 Jan Smuts Avenue Johannesburg 2001 Republic of South Africa

Copies of the Preliminary Report, which contains particulars of the dividend and capitalisation share award, will be posted to registered Shareholders and can be obtained from the London Secretaries, JCI (London) Limited, 6 St James's Place, London SW1A 1NR.

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MERRILL LYNCH FINANCE S.A.
J.P. MORGAN & CIE S.A.
SOCIETE GENERALE
UBS FRANCE S.A.

ABN AMRO HOARE GOVETT

CREDIT AGRICOLE
CREDIT COMMERCIAL DE FRANCE
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MORGAN STANLEY S.A.
NOMURA INTERNATIONAL
SBC WARBURG (FRANCE) S.A.

May 1996

NEWS DIGEST

Callan Associates forms UK alliance

Bacon & Woodrow, one of the UK's largest actuarial consulting firms, is to form an alliance with its largest US counterpart in a move which recognises the growing internationalisation of pension fund investment. The alliance is with Callan Associates, the largest actuarial consultancy in the US. Together the two firms will be advising nearly 700 clients with an aggregate of \$500bn in assets under management. The move follows the recent merger of R. Watson and Co of the UK and Wyatt Co into an international investment consulting practice.

US pension schemes have in recent years sharply increased their investment in non-domestic assets, particularly in equities. That trend has raised demand for advisory services on manager selection in foreign markets and in asset allocation between various markets.

Meanwhile, UK pension schemes are increasingly adopting some of the approaches of US schemes towards so-called specialist managers, while fund managers are adopting the quantitative techniques for asset allocation and stock selection used by their American counterparts.

Bacon and Woodrow is part of Woodrow Milliman, the international network that operates out of 22 countries. Under the agreement currently under discussion, the two firms will retain their independence and will market their services under their own names. However, they will have access to each other's databases and local market knowledge. Both firms plan significant investment in information technology so that they can integrate their data more easily.

Norma Cohen

Magna in German acquisition

Magna, the Canadian-based producer of car parts, is expanding further in Europe by buying Germany's Pepra Paul Bramm for C\$31m (US\$22.7m) cash.

Pepra, now in receivership, makes body components. Magna will put \$250m of business into Pepra in 1997, based on orders from five leading European carmakers. Pepra plants in Canada, Brazil and France are excluded from the deal.

In March, Magna bought the parts business of Marley, of the UK, for \$100m. It plans to acquire a European seat manufacturer later this year.

Robert Gibbons, Montreal

Grupo CB plans stock sale

Grupo CB, the holding company for Cruz Blanca and other Chilean insurance, real estate and financial interests, plans a \$90m capital increase through a stock sale. The company has retained Bankers Trust to carry out the sale, through a capital increase, of a minority percentage of CB Reversion y Capitales. This unit includes Cruz Blanca's health and life insurance units, as well as financial company CB Capitales e Inversiones and private pension interests in Argentina, Peru, Colombia and Bolivia.

Funds raised will help finance the company's expansion plans in Chile and elsewhere in South America.

Grupo CB reported net profits of 11,020m pesos (\$27.4m) in 1996, up from 9,950m pesos in 1995. Its operating results rose to 10,040m pesos last year from 3,480m pesos in 1994, the company reported in February.

Renter, Santiago

Peak profits for Campbell Soup


Campbell Soup reported record third-quarter earnings and said it was on track for another successful year. The US company, whose products include soups, Pepperidge Farm and Aronoff's bakery goods as well as Godiva chocolates, reported earnings of \$145m, or 58 cents a share, against \$127m, or 51 cents a year earlier. Sales rose to \$1.83bn from \$1.74bn last year.

"We are on track for another winning year," said Mr David Johnson, president and chief executive officer. "Soup sales were again up strongly in both the US and internationally. Double-digit gains in sales and earnings by Pace Mexican Sauces marked the first anniversary of our acquisition of this great brand leader."

US sales for the quarter rose 8 per cent to \$1.1bn from \$1.02bn last year, while operating margins jumped 19 per cent to 42.4m.

The international grocery division reported sales of \$366m, up from \$342m, but its operating earnings fell 15 per cent to \$27m because of the sale of Campbell's frozen vegetable business in Europe.

Renter, New Jersey



NOTICE OF DIVIDEND FOR 1995 FINANCIAL YEAR

Notice to Shareholders is hereby given that, as approved by the Shareholders at the Annual General Meeting held on April 29, 1996, the dividend for the 1995 financial year will be in the amount of lire 500 before taxes withheld for each share (against the clipping of coupon no. 3), and will be payable as of May 20, 1996 at IMI's Offices in Rome, Viale dell'Arte, 25 or through the following banks and intermediaries:

Banca Commerciale Italiana, Credito Italiano, Banca Nazionale del Lavoro, Cariplo, Istituto Bancario S. Paolo di Torino, Banca Monte dei Paschi di Siena, Banco di Napoli, Banca di Roma, Banca Cassa di Risparmio di Torino, Rolo Banca 1473, Banca Fideuram, Morgan Guaranty Trust Company of New York, Monte Titoli (for the shares administered by it).

FINANCIAL STATEMENTS 1995

The 1995 Financial Statements of IMI S.p.A. and the reports of the Annual General Meeting of Shareholders, as well as the Consolidated Financial Statements of the Group, will be deposited on May 28, 1996 at IMI's head office and at the Securities and Stock Exchange Council (CONSOB) in Milan for public consultation. Copies will be made available upon request.

ISTITUTO MOBILIARE ITALIANO S.p.A.
Headquarters: Viale dell'Arte, 25 Rome, ITALY
Paid-up Share Capital Lit 3,000,000,000,000

Inscribed to the Company Register in Rome no. 1094591 (Tribunal of Rome) -
Inscribed in the Registry of Banks and Parent Company of the IMI Group -
Inscribed in the Registry of Banking Groups - Tax Code no. 00448420268; VAT no. 0096201001.

(This notice is published in accordance with Consob decree no. 5553 of November 14, 1991)

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Incorporated
US\$250,000,000
Subordinated floating rate notes due November 2002

In accordance with the provisions of the notes, notice is hereby given that for the interest period 15 May 1996 to 15 November 1996 the notes will carry an interest rate of 5.5825% per annum. Interest payable on the relevant interest payment date 18 November 1996 will amount to US\$144.20 per US\$100,000 face and US\$2,994.00 per US\$100,000 note.

Agent: Morgan Guaranty Trust Company
JPMorgan

BANQUE NATIONALE DE PARIS

Programme for the Issuance of Debt Instruments
GBP 50,000,000
Floating Rate Notes due 1998
Series 54 Tranche 1

Notice is hereby given that the rate of interest for the period from May 14th, 1996 to August 14th, 1996 has been fixed at 6.425 per cent per annum. The coupon amount due for this period is GBP 1,659.45 per denomination of GBP 100,000 and is payable on the interest payment date August 14th, 1996.

The Fiscal Agent
Banque Paribas de Paris
(Luxembourg) S.A.
BNP

بشرى ابو الينى

COMPANIES AND FINANCE: UK

Williams expands with FFr1.38bn Sicli buy

By Tim Burt
Williams Holdings, the diversified UK industrial group, yesterday announced its biggest acquisition in more than five years with the FFr1.38bn (£290m) takeover of the Sicli Group, France's largest fire protection and rescue vehicle company.

The UK group has agreed to pay FFr1.05bn cash for Sicli's fire extinguisher arm and FFr230m for Sicli, the French company's fire and rescue vehicle subsidiary.

Mr Roger Carr, chief executive, said: "The acquisition of the Sicli and Sides businesses provides a major step forward in our European expansion of our fire protection business."

Williams already has 70 per cent of the US market for fire extinguishers and a 20 per cent share of the UK industry.

Yesterday's deal will give it a commanding presence in France. It should also reduce Williams's dependence on building products to less than 50 per cent of group turnover for the first time.

Mr Carr said there was scope for cost-cutting at Sicli, where he described the management as disenchanted by the sale process. Sicli's venture capital backers have been seeking a buyer for some time. Some industry analysts claimed those backers decided to sell because they were dissatisfied at Sicli's debt repayment record following the FFr2bn leveraged buy-out six years ago from Nu-swift, the UK fire extinguisher manufacturer.

Bank of Ireland rings in changes

By George Graham, Banking Correspondent
Direct telephone banking around the clock arrives this month in Ireland when Bank of Ireland launches a new service.

The bank, the second largest in Ireland and which yesterday announced a 14 per cent increase in profits before tax and exceptional items, has been selling insurance and mortgage products by telephone and runs a daytime telephone service centre.

Bank of Ireland hopes its 24 hour service, Banking 365, will help increase its presence in Northern Ireland where it commands only about 15 per cent of the banking market, compared with a 40 per cent market share in the Republic.

Allied Irish Banks, which already operates a telephone banking service, is expected to extend its hours shortly.

Bank of Ireland said pre-tax profits in the year to March 31 fell to £315.6m (£306m) compared with £321.8m in 1995.

That figure, however, included a £48.1m charge related to a newly written off at First NH, the group's New Hampshire banking subsidiary, acquired as a result of its merger with Citizens Financial, a subsidiary of Royal Bank of Scotland.

Excluding exceptional earnings per share rose 18 per cent to 51.8p. The dividend goes up 22 per cent to 15.35p after a final of 10.35p.

The shares slipped 4p to 467p.

Bank of Ireland agreed last month to buy Bristol & West, the ninth largest UK building society, for £600m.

That deal, however, is unlikely to be completed before May 1997 and will not show up in the accounts for another two years.

Mr Maurice Keane, deputy group chief executive, said profits had fallen in only one division - Bank of Ireland Mortgages, the UK subsidiary which sells home loans through intermediaries.

"We have seen margin pressure across the business, but that has been compensated for in volume," he said.



Maurice Keane: margin pressure in UK home loans business has been compensated for in volume

AIB lifts stake in Polish bank

By George Graham
Allied Irish Banks will boost its stake in Wielkopolski Bank Kredytowy, the Polish regional bank, to 36.3 per cent after winning a tender to buy a 20 per cent holding from the Polish government for £250m.

AIB paid £112.7m for its original 16 per cent stake in WBK when it underwrote an under-subscribed share issue in 1995.

It has an option to acquire a further 23.9 per cent from the European Bank for Reconstruction and Development, starting next January and running for three years.

WBK is headquartered in Poznan and has 49 full branches. Although London bank analysts regard it as still heavily overmanned, with more than 4,000 employees, it boosted pre-tax profits last

year by 44 per cent to 200.7m zlotys, according to international accounting standards. Its total assets amount to 4,150m zlotys.

The Polish state treasury still holds a 6 per cent stake. AIB's purchase price of 112.7m zlotys per share is equivalent to 6.4 times historic earnings.

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividends corresponding (p)	Total for year	Total last year	
Applby Westward S	Yr to Feb 28	81.3 (78.3)	0.173 (0.266)	0.2L (3.6L)	5.8	July 1	5.8	9	
A294	Yr to Mar 31	6,069 (5,515)	429.4 (175.6)	26.4 (8.3)	8.7	Aug 5	8.1	12.75	
Bank of Ireland	Yr to Mar 31	-	315.6 (321.8)	41.5 (44.2)	10.25	July 12	8.25	15.25	
Brunswick	Yr to Dec 31	0.074 (0.103)	0.168 (0.071)	1.97L (1.04L)	-	-	-	-	
Callnet	6 mths to Mar 31	9.5 (7.2)	3.7 (4.1)	5.2 (6.1)	-	-	-	-	
Castrol	6 mths to Mar 31	10.8 (10.6)	3.32 (1.87)	6.3 (-)	1.25	Aug 15	-	-	
Charles Sydney	6 mths to Feb 29	117 (59.9)	2.41 (1.59)	4 (3.8)	1.4	July 15	1.3	-	
Chemox Int'l	6 mths to Mar 31	0.847 (0.734)	0.084 (0.071)	0.21 (0.18)	-	-	-	0.15	
Comcast	6 mths to Mar 31	2,809 (2,392)	105 (112)	8.8 (11.8)	-	-	-	28.25	
Commercel Union	3 mths to Mar 31	544.9 (381)	27.1 (36.6)	7.93L (14.51)	6.22	July 5	5.76	14.2	
Corporal	6 mths to Mar 31	718.9 (645)	25.2 (17.1)	62.78 (44.31)	19	July 31	11	40	
PowerGen	Yr to Mar 31	2,933 (2,885)	687 (545)	71.42 (49.8)	14.5	July 31	10	21	
Richards	6 mths to Mar 31	32.9 (32.7)	0.511L (0.405)	2.45L (1.32)	1.07	July 1	1.07	2	
Shawbury	6 mths to Mar 31	4.67 (4.52)	1.78 (1.82)	3.5 (3.8)	0.73	July 5	0.5	-	
Techology	6 mths to Mar 31	13 (11.4)	1.68 (5.94)	6.3 (23.7L)	-	-	-	1.5	
TeleWest	3 mths to Mar 31	65.2 (26.4)	53.4L (17.8L)	5.8L (2.1L)	-	-	-	-	
Investment Trusts		NAV (p)	Attributable earnings (£m)	EPS (p)	Current dividend (p)	Date of payment	Corresponding dividend	Total for year	Total last year
Planning Channel	6 mths to Mar 31	66.8 (65.7)	0.023 (0.07)	0.04 (0.13)	1.5	Aug 1	1.5	0.5	-
Planning Channel	Yr to Mar 31	142.9 (100.8)	0.36L (0.192)	0.44L (0.37)	1.75	Aug 1	1.75	1.75	7.1

NOTICE TO THE HOLDERS OF THE U.S. \$10,000,000 Global Registered Promissory Note due November 12, 1996 (the "Global Note")

(Issued pursuant to an Agency Agreement dated as of January 16, 1996 between Societe Generale del Plata S.A., the "Company," as issuer and The Bank of New York (the "Agent") as issuing agent, Principal Paying Agent, and Registrar (the "Agency Agreement").)

SOCIETAD COMERCIAL DEL PLATA S.A. has requested the registered holder of the Global Note, MGTB Nominees Limited (the "Holder"), to provide, with respect to all owners of beneficial interests in the Global Note ("Beneficial Owners"), their names, legal domicile and, if a corporate entity, their registration number and incorporation jurisdiction, as set forth in the Global Note.

Compagnie Financiere Ottomane SA Grand-Duché de Luxembourg

Dividend Notice

Distributions in respect of the year 1995 will be payable on 22 May 1996 as below.

To holders of Ordinary shares: A dividend of FFr 14.00 per share before tax.

To holders of Founders' shares: A dividend of FFr 17.50 per share before tax.

Agreement has been reached with the relevant tax authorities whereby UK resident shareholders submitting current bearer share and Founders' share coupons numbered 123 and 66 respectively to the paying agents including full details of shareholders' names and address which, together with details of the dividend payment will be forwarded to the Inland Revenue, will suffer a deduction of Luxembourg withholding tax at the reduced rate of 15%. Together with a further 5% UK tax, the effective tax rate on current dividend payments will be 20%.

USD 10,000,000 EURO MEDIUM TERM NOTE PROGRAMME OF SOCIETE GENERALE, SGA SOCIETE GENERALE ACCEPTANCE N.V. AND SOCIETE GENERALE AUSTRALIA LIMITED

SERIE N°231/95-41, TRI

SGA SOCIETE GENERALE ACCEPTANCE N.V.

JPY 5,000,000,000 6 MONTH JPY LIBOR LINKED NOTES DUE 2000

ISIN CODE : XS0061312129

For the period May 15, 1996 to November 15, 1996 the new rate has been fixed at 1.25547 % P.A.

Next payment date : November 15, 1996

Coupon of : 2

Amount : JPY 641685 for the denomination of JPY 100 000 000

The Principal Paying Agent SOCIETE GENERALE BANK & TRUST - LUXEMBOURG

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Laurion

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Spain 900 994914 Sweden 02079 1071

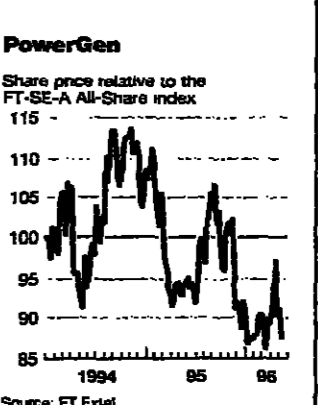
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LEX COMMENT PowerGen

PowerGen's management - one. Shareholders - nil. That may seem a grudging verdict when the company has just produced a sparkling set of results, a 40 per cent dividend increase and a £400m share buy-back. But PowerGen's new strategy still begs too many questions. The problem is that it is simply passing through the cash from selling its stakes in Midlands Electricity and National Grid: the buy-back is far too puny to get the company's balance-sheet into a tatter shape. Why does management want to keep interest cover at an absurdly inefficient nine times? Because it wants a free rein to launch exciting acquisitions. Of course no-one will object if the company can pull off good deals. But it is extremely difficult to see where it will find them. PowerGen talks wistfully of the next government letting it buy a regional electricity company after all, but this looks far-fetched. In the UK, that leaves nothing big to which it could plausibly add much value. True, there are plenty of opportunities abroad - and so far, the generators seem not to have thrown money into black holes as the water companies have done. On the other hand, intense competition has driven returns down: arguably, if PowerGen can outbid high-rolling US competitors, it is overpaying by definition.



The risk is that, facing pressure on its margins at home, the company will be panicked into boosting profits at any price. To avoid this, shareholders should press for a bigger chunk of cash. This would not only enhance earnings but also instil some discipline on a potentially extravagant management.

P&O sells Modern Terminals stake for HK\$768m

By Geoff Dyer
P&O has sold its 5 per cent stake in Modern Terminals, a Hong Kong container terminal company, for about HK\$768m (£100m).

The shipping, property and construction group said it would use the funds from the sale of the shares back to MTL to invest in other container terminals, particularly in the south China area.

It also said the sale was part of a policy of reducing minority interests in operations where it does not have a management contract.

MTL has a six-birth facility at the Kwai Chung container terminal in Hong Kong.

The company's principal shareholder is Wharf Holdings, the Hong Kong property and infrastructure conglomerate.

At one stage P&O had a 23 per cent stake in MTL, but has reduced its investment over the last five years.

It said it had made a book profit of £3.6m on the transaction.

The group is expected to give details at its annual meeting on Friday of some of the asset sales it has agreed so far this year.

At its results in March P&O said that disposals worth £200m had been negotiated, £100m of which were property sales.

COMMERCIAL UNION

RESULTS - 3 MONTHS 1996

Pre-tax operating profit £83m

- Life profits increase 13% to £58m. New life premiums 15% higher.
- General insurance profits of £64m (1995 £97m) affected by an increase in weather claims of £35m in the United Kingdom and United States.
- Strong profit growth from the Netherlands, further good progress in France.
- Shareholders' funds £4,042m.

John Carter, Chief Executive, commenting on the results said:

"The Group has made an encouraging start to the year, despite an increase in the cost of weather claims, demonstrating the strength of our worldwide operations. Our extensive life businesses continued to perform well."

	3 months 1996 Unaudited	3 months 1995 Unaudited
Total premium income	£2,467m	£2,305m
Operating profit before taxation	£83m	£103m
Profit on ordinary activities before taxation (note)	£105m	£112m
Profit attributable to shareholders	£62m	£81m
Operating earnings per ordinary share	7.2p	10.6p

Note: Includes realised investment gains before taxation of £22m (1995 £9m).

Commercial Union plc, St. Helen's, 1 Undershaft, London EC3P 3DQ
Tel: 0171 263 7500 Internet: http://www.commercial-union.co.uk/cu/3mthrs.htm

TECHNOLOGY

Vanessa Houlder reports on the changing relationship between the space industry and terrestrial technology

Spin-offs in orbit



An AEA Technology cosmic radiation monitor in use on the shuttle. A version has been developed for commercial aircraft

From microwave ovens to medical imaging, many common technologies have been profoundly influenced by space research.

Enthusiasts for space exploration have long argued that spin-offs from space missions have transformed modern life. The technology base that we stand on today was in almost all respects accelerated by the Apollo programme.

Some industries, such as communications, remote sensing and meteorology, continue to draw directly and extensively from the space industry. But the relationship between the space industry and terrestrial technology is changing.

The transfer of technology between space and terrestrial industries is no longer so much of a one-way affair. "Space is less and less a pioneer that spins technology off for the ground," says Geoffrey Hall, of Moreton Hall Associates, a consultancy.

Budgets for space missions have been pared down, forcing space agencies to be more flexible in sourcing technology. At the same time, they have been able to find relevant technology in terrestrial applications, as non-space technology has become more sophisticated.

There is software in children's electronic toys that could be used directly in space, says Hall. He is carrying out a study of the convergence between space and terrestrial technology for the European Space Agency.

Increasingly, the space industry is using proven technology when it can stand up to the extreme temperatures and environment of space. It is also jointly working on areas where the ambitions of space technologists coincide with those of other industries in areas such as miniaturisation, data transfer, long-lasting compact batteries and artificial intelligence.

materials, software and other technology developed in support of space programmes.

Some 30 companies had found ways of using their technology for applications such as banking, offshore oil industry, surgery and number-plate recognition.

Some of these researchers are intent on translating spin-off technologies into an independent business. For example, Tony Anson of the Brunel Institute for Bioengineering at Brunel University, has formed a business based on commercial applications for nickel titanium shape memory alloys which were developed to move optical mirrors for an automated biological laboratory in space.

These alloys, which can remain bent out of shape until they reach a certain temperature whereupon they "remember" their original geometry, have intriguing applications in medicine. They can, for example, staple together broken bones or clear a blockage in an artery, by changing their shape when they reach blood temperature. The company, called Anson Medi-

cal, is in the process of raising £500,000 in anticipation of commercialising its products in the next few months. Its business plan anticipates a company valuation of £15m within five years.

Anson Medical received financial support and advice from ESA to develop these staples, as part of ESA's space commercialisation programme that started in 1991.

ESA's space commercialisation programme has two strands. One, called Spacelink, is designed to stimulate terrestrial use of this technology. "The economic benefits of space research can be secured only by encouraging industry to absorb the technical advances achieved and then recycling them in a wide range of productive applications," it says.

Another is the Radius programme set up to exploit microgravity, the near-weightless environment when a spacecraft is in orbit. Its goal is to send experiments into space investigating topics such as protein crystallisation, purification using electrophoresis, catalysis using zeolite

(a material based on aluminium silicate) and osteoporosis.

So far, two Radius projects have flown on the space shuttle; a third is due to fly on Sunday. One of the forthcoming experiments will take place next year when Elf Aquitaine plans to use microgravity to achieve a better understanding of thermodynamic modelling of oil reservoirs.

These experiments would be unlikely to be undertaken if companies had to bear the cost. ESA, which is contributing Ecu1m (£780,000) to the programme, has negotiated access to the shuttle. But the full costs of sending a load on the shuttle vary from \$50,000 to \$200,000 per kg, the typical Radius experiment is 50 kg.

Philippe Wilkens of ESA's Commercialisation office hopes that the programme will be self-sustaining after a three-year trial phase, during which time companies contribute time but no money, and a three-year pre-commercial phase when companies pay between 10 and 30 per cent of full costs.

Even now, however, there is limited enthusiasm from companies

wanting to use the Radius programme. Oil companies have been the most keen to take part; pharmaceutical companies, with a few exceptions, have shown little interest. Wilkens says he is unconcerned. "Our choice was to diffuse information to companies that have shown an immediate interest, which will then create a snowball effect," he says.

The Spacelink Europe technology transfer programme is also building up relatively slowly. So far, it has achieved 21 technology transfers: nine in software, five in new materials, four in biomedical instrumentation; two in biochemicals and the environment and one in telecoms.

It would not be hard to find reasons why space technology is not easily transferred to terrestrial applications. It is partly because the cost of devices produced for space are high, not least because of the standards imposed by space agencies. A device that has been manufactured in very small quantities to very high standards may need to be redesigned to make it suitable for mass production.

Another reason is ambivalence on the part of space companies, according to John Rootes, managing director of JRA Aerospace & Technology, a technology broker that is part of the Spacelink Europe consortium. Adapting technology for another market is a distraction from the company's core business.

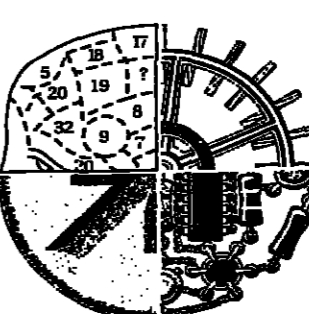
Some space companies are prepared to examine non-space applications themselves. Matra Marconi Space, for example, has explored cereal analysis, exhaust emission analysis and medical diagnosis as applications for its passive microwave detector technology. But many companies are reluctant to divert resources.

That is why the Spacelink programme aims to act as an intermediary between the originator of the technology and a company that could develop it commercially. Technology brokers such as JRA promote promising technology via the Internet and through catalogues.

Anne-Marie Hieronimus-Leuba, director of commercialisation at ESA, acknowledges that the transfers achieved to date are modest. "The programme has so far cost Ecu5m and generated financial revenues from fees for brokers and donors of Ecu1.2m. But she points out that transfers take a minimum of three years to complete and a further two to three years to reach full industrialisation.

As the programme reaches maturity, the benefits of space technology will become more evident close to home, she says. "I am sure that within three years, we will have multiplied the number of transfers by 20-plus and increased profits much more."

Worth Watching - Andrew Baxter



Blue-green lasers show test of time

Tiny lasers are used in compact-disc players and CD-ROM drives to detect digital information, and the amount of data that can be crammed on to a CD depends on the colour of the light used to retrieve it.

Blue-green lasers can pack in at least twice as much information as the infra-red lasers in today's CD players, but until now the lasers have been short-lived.

New experts from Sony's Yokohama research centre, writing in the Institution of Electrical Engineers' Electronics Letters, report that they have made a blue-green laser which operated at room temperature for more than 100 hours, 10 times longer than earlier lasers using the same materials.

Contact David Donale at IEE, e-mail ddonale@iee.org.uk

Painless way to view LCD

Trying to view a liquid-crystal display (LCD) from an acute angle can be a pain in the neck as one cranes to get a better view while the picture fades into invisibility.

In a conventional LCD, the liquid crystal molecules are sandwiched between thin polymer surfaces that have been rubbed in one direction with a velvet cloth. This helps them change their orientation en masse in response to an electric field, but also produces dust and limits the viewing angle.

New research by Martin Schadt and colleagues from Basle-based Roloc, reported in this week's Nature, has overcome both obstacles.

They have developed a "rubbingless" alignment method in which the surface properties of the polymer films are modified by illumination with polarised ultraviolet light. This can be used to vary the alignment of the molecules within individual pixels, and to "tune" the angle of tilt between the long molecules and the polymer surface.

Contact Switzerland, tel 616884584; fax 616881466.

Inferno called to the bar

British Steel has developed a new computer-based system which allows a furnaceman to "see inside" furnaces used to reheat billets for rolling into high-quality bar.

Provisionally named Inferno, the system is a significant advance on previous monitoring and control methods, as it provides an on-line method of predicting reheating performance and regulates furnace conditions to achieve the desired results. The predictive information includes real-time furnace conditions and a model based on historical data.

British Steel: UK, tel (011709

Under control with low-cost micro

A low-cost micro control system, the size of a personal CD-player, has been developed by Sieb subsidiary Foxboro for handling virtually any control requirement in factories and automated commercial buildings.

The "open modular controller" also serves as a communications module which links PLCs (programmable logic controllers) into information networks. This, says Sieb, will allow islands of automation in plants to be networked into an integrated information system.

Foxboro: UK, tel (01293 525000; fax (01293 541312)

Metal wrap shed for nylon coating

Automotive cables, such as those used for the throttle or gear linkages, are normally protected by a coating of polytetrafluoroethylene (PTFE) and an overwrap of closely wound steel.

PTFE Fabricators, part of Glywedd's pipe systems division, has come up with a way to overcoat a PTFE extrusion with a thin layer of nylon, reducing the overall weight and the cost by removing the need for the expensive metal over wrap.

PTFE Fabricators: UK, tel (01462 435500; fax (01462 440042)

IMPORTANT NOTICE
BANCO FRANCÉS DEL RÍO DE LA PLATA S.A.
Your immediate Action is required. If you have any doubt with respect to the contents of this notice, you should consult with your advisors.

EURO DISNEY S.C.A.
CONVERTIBLE BONDS 6.75% - JUNE 1991
NOTICE OF CONVOCATION
The owners of convertible bonds 6.75% June 1991 which constitute the Loan of FF 3,969,000,000 of the Company are invited to attend a General Meeting on May 30, 1996, at 9:00 am at the registered office of the BANQUE NATIONALE DE PARIS.

Notice of suspension period and conversion price adjustment
Notice to the Holders of US\$200,000,000
Winbond Electronics Corporation
(Incorporated with limited liability in Taiwan, Republic of China)
2 per cent. Convertible Bonds Due 2003 (the "Bonds")

TO SAVE ALL THESE TREES WE HELP CHOP DOWN THIS ONE.
Tropical hardwood trees are more valuable to loggers than other trees in the rainforest. High prices for hardwoods cause the loggers to have no qualms about destroying other trees that stand in their way.

Gencor Limited, Gengold Limited, Randex Limited, Leslie Gold Mines Limited, Bracken Mines Limited, Kinross Mines Limited, Winkelhaak Mines Limited.
Cautionary announcement
On 16 January 1996 Gengold announced that application had been made to the Government Mining Engineer and the Commissioner for Inland Revenue for a single mining authorisation over most of the Evander Goldfield and the lifting of ringfencing between Kinross, Winkelhaak, Leslie and Bracken.

FINANCIAL SERVICES
The highest quality information is required to compete and survive in this dynamic environment. These publications offer you quick and easy access to the best information:
MANAGEMENT REPORTS
Customer Loyalty in the Financial Services Industry
Selling Financial Services in Europe
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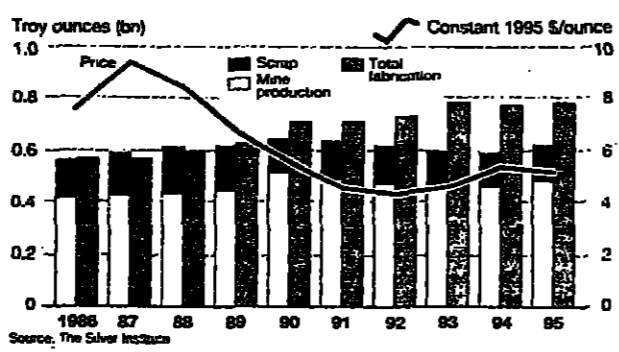
COMMODITIES AND AGRICULTURE

Indian buying opens silver gap

By Kenneth Gooding, Mining Correspondent

India and Mexico had a big impact on the global silver market last year, as did the speculators who seem to be determined to drive the price up to US\$8 a troy ounce...

World silver market



1994 because, although there was a slight rise in mine production (by 25.1m tonnes) to 468.8m after four years of decline and while demand in most sectors was strong...

ounces (10,900 tonnes) since 1990 and stood at just over 650m ounces (20,000 tonnes) at the end of last year...

don spot price of \$5.197 was marginally below the 1994 average.

Scrap - mainly generated from the efficient recycling of the metal used in photography - is now an important component of the silver supply...

GFMS estimates that demand for silver from the industrial and decorative sectors (mainly electrical and electronic applications) last year reached 291.2m ounces...

The supply-demand gap was filled mainly by sales from stocks. GFMS says implied investment last year was 133m ounces, down from 158.6m.

That was slightly smaller than the 187.4m-ounce gap in 1994.

ERA to lift uranium production

By Nikki Tait in Sydney

Energy Resources of Australia, part of the Melbourne-based North group, said yesterday that it had received final approvals to expand mining at its existing Ranger uranium mine in the Northern Territory.

The go-ahead for the mining of the Ranger Orebody 3 - which lies within the existing Ranger mine lease boundaries - from the territory government...

The expansion of Ranger comes as ERA is also seeking to develop a new underground mine, fairly close to the existing mine facilities. The move is highly controversial, with both anti-nuclear lobbyists and environmentalists strongly opposed.

Agreement 'close' on Western Australian iron ore project

By Nikki Tait in Sydney and Laura Tyson in Taipei

Trading in the shares of Kingstream's, the small Perth-based exploration group, was suspended yesterday, as the company said it was close to an agreement with Taiwan's An Feng company on the development of its AS1bn-plus (US\$800m) Mid-West iron and steel project, near Geraldton.

If successful, the negotiations could bring a second major iron ore processing operation to Western Australia.

In a statement to the stock exchange, Kingstream said that final talks with the potential Taiwanese investor were due to take place today and could result in an agreement being signed tomorrow.

Iron Ore Company of Canada will quickly resume normal operations at its Quebec-Labrador mines, concentrators and pellet plant following a 77 per cent union ratification of a new three-year contract, writes Robert Gibbens in Montreal.

The IOC operations were hit by a 40-day strike after an earlier offer was rejected, though shipments to world customers continued from stocks.

The company, which would not immediately reveal details of the new contract, said it expected to ship nearly 17m tonnes of iron ore concentrates and 10.5m tonnes of pellets in 1996 because of strong international markets.

Quebec-Labrador is one of the world's leading iron ore sources. Quebec Cartier settled with its unions last month and the third producer, Wabush, is expected to sign a similar agreement to IOC's. Total capacity of the three producers is around 50m tonnes in concentrates form.

Looking to produce 2.4m tonnes annually of carbon steel slabs, with An Feng entering a "take-or-pay" contract to acquire Kingstream's share of output.

The Taiwanese group would also "assist" in providing equity finance for the project and arrange debt-funding. Kingstream did not put a figure on the development cost, but this is thought to be between AS1.2bn and AS1.1bn.

The Mid-West proposal is one of half a dozen iron-ore processing projects being mooted for development in Australia's resource-rich Pilbara region at present. All are seeking to capitalise on the forecast increase in Asian demand for steel and steel-making products into the next century.

To date, however, the only project to get a firm go-ahead has been BHP's new direct reduced iron plant at Port Hedland. The AS1.5bn facility was approved last year, and is due to produce 2m tonnes a year of hot briquetted iron, which then could be sold to Asian customers and fed into the new generation of electric arc furnaces.

A feasibility study on the Mid-West project started a couple of years ago and was completed at the end of 1995. If the project goes ahead, it would utilise iron ore deposits at Taling Peak, to the north-east of Geraldton. DRI technology would then be used to convert iron ore into feedstock for a local electric furnace facility.

Shares in Kingstream were 3 cents down at 78 cents when suspended.

Profit-taking hits gold demand

By Kenneth Gooding

Many German and Japanese investors took their profits on gold bought in 1995 and contributed to a 7 per cent drop in gold demand - to 636 tonnes - in the first quarter this year in those markets monitored by the World Gold Council.

The council, a promotional organisation financed by some gold producers, points out that early last year a combination of circumstances in Japan - including the Kobe earthquake, problems in the finan-

cial sector and a record low yen price for the metal - drove demand there to unprecedented levels. So the 53 per cent drop in German investment demand to 20 tonnes came as no surprise.

"Given that gold investments made in April 1995 and sold in February 1996 yielded a 31 per cent drop in investment demand for gold. However, demand in other consumption areas held up well when compared with the record demand seen early in 1995.

Similarly, in Germany investors took profits as the price in local currency moved higher. This resulted in a 49 per cent drop in German investment demand to 5.6 tonnes.

Overall, the markets covered by the council, which account for about 80 per cent of world gold demand, saw a 53 per cent drop in investment demand for gold. However, demand in other consumption areas held up well when compared with the record demand seen early in 1995.

Ms Helen Junz, director of the council's Gold Economics Service, said: "After exceptional growth in the first half of 1995, which brought the year's total demand to record levels, an easing of demand in the first quarter was to be expected, especially as there was an upsurge in the gold price this year."

She suggested that for 1996 as a whole, gold demand would "consolidate at high levels, although perhaps not quite equalling the 1995 records".

Preussag plans Albanian chromium revival

By Marianne Sullivan in Tirana

Preussag's US\$50m bid has won it the task of revitalising Albania's sagging chromium industry.

The German company will take an 80 per cent share in the eight mines, together with five processing plants, in the country's chromium-rich Bulizhe region. It will become the first foreign investor in the sector.

According to officials at Albania's Ministry of Mineral and Energy Resources, Preussag's \$50m will be invested over a five-year period for the modernisation of the existing mines and the ferrochrome and chromium concentrate processing plants and production enhancement facilities.

Albania, once the world's third largest chromium exporter, has been trying through a combination of foreign investment and European Union aid to revive its mining industry, which collapsed after the country's transition to democracy in 1991.

Chromium production in 1996 totalled 243,000 tonnes, down from 1.3m tonnes in 1988. Albania's chromium reserves, heavily centred around the Bulizhe mining region, about 200km north-west of Tirana, the capital, are estimated at some 37m tonnes.

Preussag's investment was made possible by the passage last year of an Albanian law on mine privatisation, under which foreigners are permitted to own up to 80 per cent of the mines. The other 20 per cent will be owned by Albanian shareholders through the country's voucher privatisation process.

Final terms of the contract are expected to be signed in the coming weeks. The company is reported to be planning to concentrate on ferrochrome exports and the maintenance of all the mines' workers with increased wages.

Also planned by the German group, with an additional investment, is the rehabilitation of infrastructure in the area, including the telephone system, roads railways and hospitals.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE (Prices from Antwerp/London Metal Trading)

Table listing prices for various base metals including Aluminum, Zinc, Lead, and Tin. Columns include contract type, price, and change.

Precious Metals continued

GOLD COMEX (100 Troy oz. \$/troy oz.)

Table listing prices for gold and silver. Columns include date, price, and change.

GRAINS AND OIL SEEDS

WHEAT LCE (\$/bushel)

Table listing prices for wheat, maize, and soybeans. Columns include contract type, price, and change.

SOFTS

COFFEE LCE (\$/tonne)

Table listing prices for coffee and sugar. Columns include contract type, price, and change.

MEAT AND LIVESTOCK

LIVE CATTLE CME (40,000 lbs. cents/lb)

Table listing prices for live cattle, hogs, and pigs. Columns include contract type, price, and change.

PRECIOUS METALS

LONDON BULLION MARKET (Prices supplied by N M Rothschild)

Table listing prices for gold and silver bullion. Columns include contract type, price, and change.

ENERGY

CRUDE OIL NYMEX (42,000 US gal. \$/barrel)

Table listing prices for crude oil and heating oil. Columns include contract type, price, and change.

FUTURES DATA

All futures data supplied by CME.

Table listing various futures contracts including corn, soybeans, and wheat. Columns include contract type, price, and change.

VOLUME DATA

Open interest and volume data shown for contracts traded on COMEX, NYMEX, CBT, NYCE, CME and OTCSE are in million contracts. Volume & Open interest totals are for all traded contracts.

Table listing volume data for various futures contracts. Columns include contract type, volume, and open interest.

JOTTER PAD

Advertisement for Hewlett-Packard Jotter Pad, featuring a small grid and promotional text.

CROSSWORD

No.9,070 Set by FETTLER

Crossword puzzle grid with clues for Across and Down words.

Solution to the crossword puzzle, listing the words for Across and Down.

INTERNATIONAL CAPITAL MARKETS

German bunds and French OATs outperform

By Samer Iskandar in London and Lisa Bransten in New York
European markets traded quietly ahead of today's Ascension Day holiday in several countries...

US Treasuries over bunds fell by 6 basis points to 30 points. Although the European Commission's forecasts showed that Germany's public debt next year was likely to be in excess of the imposed limit of 80 per cent of GDP...

The French Treasury announced yesterday that Cades, the institution created to manage the accumulated debt of the French social security system, is to launch a global commercial paper programme...

June long gilt future settled at 106.4, down 3/4. The 10-year benchmark gilt, the 7% per cent bond due 2006, closed at 99.4, down 1/4. Data released yesterday showed that the rate of growth in average earnings had accelerated to 3.7% per cent...

Analysts were divided over the likelihood of this spread tightening further. Mr Kirit Shah at Sanwa International believes the rally "will soon run out of steam". However, Mr Marie Owens-Thomson, chief economist at BNP/Paribas Bank in Paris, expects Italian bond yields to narrow to around 300 basis points over 10-year bunds...

Industrial production advanced by 0.9 per cent last month and capacity utilisation was 83 per cent, according to the Federal Reserve. Both figures were higher than consensus forecasts of a 0.5 per cent rise in production and capacity utilisation of 82.7 per cent.

JP Morgan, Reuter in RiskMetrics link

By Richard Lapper
JP Morgan, the US bank, and Reuters, the international news and financial information organisation, have agreed in principle to collaborate in the development of Morgan's RiskMetrics risk management database and methodology.

RiskMetrics, which was launched by Morgan in October 1994, can be integrated into the value-at-risk (VaR) computer models used to measure the market risk of trading and investment portfolios.

Under the agreement, Reuters will take over responsibility for the daily production of RiskMetrics data. In addition, it will work with Morgan to develop ways for users to select data on the basis of their own particular requirements.

Reuters already markets a range of risk management products, including Dealmanagers and Kondor Plus.

Toyota sees strong demand for \$750m 'euro-Asian' issue

By Corvener Middelmann
Ahead of national holidays in most of Europe today, the eurobond market saw substantial volumes of new paper yesterday, featuring several large deals in US dollars and D-Marks.

Ford Motor Credit is currently holding roadshows for similar euro-Asian issues, seen as totalling at least \$750m, via Lehman Brothers and Goldman Sachs.

According to Lehman Brothers, joint lead manager with Morgan Stanley, the bonds met a good response, largely from European institutions.

In the floating-rate market, Italy's Banca di Roma issued \$500m of seven-year notes yielding 13.5 basis points over Libor at the re-offer price.

Israel's \$250m yankee bond, which was issued in December last year, was the country's first foray into the international capital markets without the backing of US loan guarantees.

NEW INTERNATIONAL BOND ISSUES

Table with columns: Issuer, Amount, Coupon, Price, Maturity, Fees, Spread, Book-runner. Includes entries for Toyota Motor Credit Corp, Banca di Roma, and others.

Final terms, non-callable unless stated. Yield spread (over relevant gov bond) at launch supported by lead manager. Floating-rate notes: 6-month LIBOR + 45bps. Fixed-rate notes: 12-month LIBOR + 45bps.

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS table with columns: Country, Coupon, Price, Day's change, Yield, Week ago, Month ago.

US INTEREST RATES

Table with columns: Instrument, Rate, Change.

BOND FUTURES AND OPTIONS

France: NATIONAL FRENCH BOND FUTURES (MATIF) FF500,000. Includes columns for Open, Settle, Change, High, Low, Est. vol, Open int.

UK GILTS PRICES

Table with columns: Instrument, Price, Yield, Change.

BUND FUTURES OPTIONS (LFFE) DM250,000 points of 100%

Table with columns: Strike, Price, Jun, Jul, Aug, Sep, Oct, Nov, Dec.

Italy: NATIONAL ITALIAN GOVT. BOND (BTP) FUTURES

Table with columns: Strike, Price, Jun, Jul, Aug, Sep, Oct, Nov, Dec.

Spain: NATIONAL SPANISH BOND FUTURES (MEFF)

Table with columns: Open, Settle, Change, High, Low, Est. vol, Open int.

Japan: NATIONAL LONG TERM JAPANESE GOVT. BOND FUTURES

Table with columns: Open, Settle, Change, High, Low, Est. vol, Open int.

US TREASURY BOND FUTURES (CBT) \$100,000 32nds of 100%

Table with columns: Open, Settle, Change, High, Low, Est. vol, Open int.

FT-ACTUARIES FIXED INTEREST INDICES

Table with columns: Price Index, Yield, Change, High, Low, Est. vol, Open int.

FT FIXED INTEREST INDICES

Table with columns: Instrument, Price, Yield, Change.

FT/ISMA INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market. Latest prices at 7:30 pm on May 15.

Large table listing various international bonds with columns: Issued, Bid, Offer, Chg, Yield, Instrument, Bid, Offer, Chg, Yield.

Telefonica del Peru ADSs

By Richard Lapper
Telefonica del Peru, has filed with the US Securities and Exchange Commission to sell some \$100m in American depositary shares, representing some 50m class B shares.

An amendment to the SEC registration statement detailing the final size of the issue will be filed next month after pre-marketing is completed.

Other Fixed Interest

Table with columns: Instrument, Price, Yield, Change.

CURRENCIES AND MONEY

MARKETS REPORT

Dollar firmer as market revises Japan outlook

By Philip Gawth

The dollar yesterday finished firmer against the yen as the market revised its expectations for Japanese monetary policy...

The yen was also considerably weaker against the D-Mark, finishing at ¥89.45, from ¥89.81.

The D-Mark was helped by the Bundesbank's decision to keep the repo rate fixed at 3.3 per cent for a further two weeks.

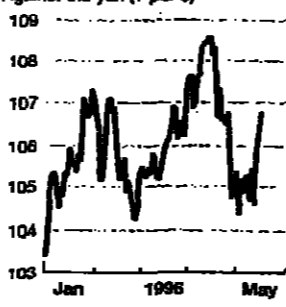
The official comments could only have lent further momentum to this shift.

Mr Gallagher said the reassessment of the yen appeared to be being led by US hedge funds.

The long awaited European Commission figures on growth, including deficit projections for 1997, critical to whether EU countries will meet the Maastricht convergence criteria...

Dollar

Against the yen (¥ per \$)



Source: FT Intel

result, the commission figures had simply taken on the status of another forecast.

She said some of the assumptions made by the Commission also raised credibility problems.

Figures showing that the German government would undershoot earlier revenue forecasts for 1996 and 1997 also had limited impact because they had been widely leaked.

Mr Gallagher said markets remained split over whether the Bundesbank was now seeking D-Mark consolidation...

POUND SPOT FORWARD AGAINST THE DOLLAR

Table with columns: Country, Closing mid-point, Change on previous, Bid/offer spread, Day's high/low, One month rate, Three months rate, One year rate, Bank of England rate.

DOLLAR SPOT FORWARD AGAINST THE POUND

Table with columns: Country, Closing mid-point, Change on previous, Bid/offer spread, Day's high/low, One month rate, Three months rate, One year rate, JP Morgan rate.

CROSS RATES AND DERIVATIVES

Table showing Exchange Cross Rates for various currencies including DM, SF, Sfr, etc.

EUROPEAN CURRENCY UNIT RATES

Table showing European Currency Unit Rates for various countries like Spain, Netherlands, Belgium, etc.

BASE LENDING RATES

Table showing Base Lending Rates for various banks and currencies.

UK INTEREST RATES

Table showing UK Interest Rates for various terms like 7 days, One month, Three months, Six months, One year.

THREE MONTH EURO DOLLAR FUTURES

Table showing Three Month Euro Dollar Futures for various months.

THREE MONTH EURO FRANK FUTURES

Table showing Three Month Euro Frank Futures for various months.

THREE MONTH EURO YEN FUTURES

Table showing Three Month Euro Yen Futures for various months.

THREE MONTH EURO DOLLAR FUTURES

Table showing Three Month Euro Dollar Futures for various months.

THREE MONTH EURO FRANK FUTURES

Table showing Three Month Euro Frank Futures for various months.

THREE MONTH EURO YEN FUTURES

Table showing Three Month Euro Yen Futures for various months.

BASE LENDING RATES

Table showing Base Lending Rates for various banks and currencies.

THREE MONTH EURO DOLLAR FUTURES

Table showing Three Month Euro Dollar Futures for various months.

BASE LENDING RATES

Table showing Base Lending Rates for various banks and currencies.

WORLD INTEREST RATES

Table showing World Interest Rates for various countries and currencies.

EURO CURRENCY INTEREST RATES

Table showing Euro Currency Interest Rates for various currencies.

OTHER CURRENCIES

Table showing Other Currencies for various countries.

THREE MONTH EURO DOLLAR FUTURES

Table showing Three Month Euro Dollar Futures for various months.

THREE MONTH EURO FRANK FUTURES

Table showing Three Month Euro Frank Futures for various months.

THREE MONTH EURO YEN FUTURES

Table showing Three Month Euro Yen Futures for various months.

THREE MONTH EURO DOLLAR FUTURES

Table showing Three Month Euro Dollar Futures for various months.

THREE MONTH EURO FRANK FUTURES

Table showing Three Month Euro Frank Futures for various months.

THREE MONTH EURO YEN FUTURES

Table showing Three Month Euro Yen Futures for various months.

BERKELEY FUTURES LIMITED advertisement.

FUTURES AND OPTIONS TRADING advertisement.

MARGINED FOREIGN EXCHANGE TRADING advertisement.

PHILLIPS ADENAUER advertisement.

WANT TO KNOW A SECRET? advertisement.

SPREAD BETTING ON OVER EIGHTY MARKETS advertisement.

CITY INDEX advertisement.

Margined FOREX advertisement.

OFFSHORE COMPANIES advertisement.

Petroleum Argus Daily Oil Price Reports advertisement.

Muirpace advertisement.

Market-Eye advertisement.

FAST 64 KBIT SATELLITE TECHNOLOGY advertisement.

THE FT GUIDE TO WORLD CURRENCIES advertisement.

IF you would like to advertise... advertisement.

THE FRAUD REPORT advertisement.

Do you know how much money your company is needlessly throwing away each day? advertisement.

The Fraud Report, a monthly newsletter from FT Financial Publishing, is the only regular briefing which enables you to ensure that best practices are put in place to minimise fraud in your organisation.

Detect fraud in your organisation advertisement.

Deal with cases of fraud when they are discovered advertisement.

Prevent fraud by establishing procedural safeguards advertisement.

To receive a FREE sample copy, contact: Charlotte Green advertisement.

FT Financial Publishing advertisement.

FT Financial Publishing advertisement.

LONDON SHARE SERVICE

ALCOHOLIC BEVERAGES

Table listing companies in the Alcoholic Beverages sector with columns for company name, price, and change.

BANKS, MERCHANT

Table listing companies in the Banks, Merchant sector with columns for company name, price, and change.

BANKS, RETAIL

Table listing companies in the Banks, Retail sector with columns for company name, price, and change.

BREWERIES, PUBS & REST

Table listing companies in the Breweries, Pubs & Rest sector with columns for company name, price, and change.

BUILDING & CONSTRUCTION

Table listing companies in the Building & Construction sector with columns for company name, price, and change.

BUILDING MATS. & MERCHANTS

Table listing companies in the Building Mats. & Merchants sector with columns for company name, price, and change.

CHEMICALS

Table listing companies in the Chemicals sector with columns for company name, price, and change.

DIVERSIFIED INDUSTRIALS

Table listing companies in the Diversified Industrials sector with columns for company name, price, and change.

ELECTRICITY

Table listing companies in the Electricity sector with columns for company name, price, and change.

ELECTRONIC & ELECTRICAL EQPT

Table listing companies in the Electronic & Electrical Eqpt sector with columns for company name, price, and change.

ENGINEERING, VEHICLES

Table listing companies in the Engineering, Vehicles sector with columns for company name, price, and change.

EXTRACTIVE INDUSTRIES

Table listing companies in the Extractive Industries sector with columns for company name, price, and change.

ELECTRONIC & ELECTRICAL EQPT - Cont.

Continuation of Electronic & Electrical Eqpt sector table.

ENGINEERING

Table listing companies in the Engineering sector with columns for company name, price, and change.

EXTRACTIVE INDUSTRIES - Cont.

Continuation of Extractive Industries sector table.

ENGINEERING - Cont.

Continuation of Engineering sector table.

FOOD PRODUCERS

Table listing companies in the Food Producers sector with columns for company name, price, and change.

GAS DISTRIBUTION

Table listing companies in the Gas Distribution sector with columns for company name, price, and change.

HEALTH CARE

Table listing companies in the Health Care sector with columns for company name, price, and change.

HOUSEHOLD GOODS

Table listing companies in the Household Goods sector with columns for company name, price, and change.

INSURANCE

Table listing companies in the Insurance sector with columns for company name, price, and change.

INVESTMENT TRUSTS

Table listing companies in the Investment Trusts sector with columns for company name, price, and change.

INVESTMENT TRUSTS - Cont.

Continuation of Investment Trusts sector table.

INV TRUSTS SPLIT CAPITAL

Table listing companies in the Inv Trusts Split Capital sector with columns for company name, price, and change.

HEALTH CARE - Cont.

Continuation of Health Care sector table.

HOUSEHOLD GOODS

Table listing companies in the Household Goods sector with columns for company name, price, and change.

INSURANCE

Table listing companies in the Insurance sector with columns for company name, price, and change.

INVESTMENT TRUSTS

Table listing companies in the Investment Trusts sector with columns for company name, price, and change.

INVESTMENT TRUSTS - Cont.

Continuation of Investment Trusts sector table.

INV TRUSTS SPLIT CAPITAL

Table listing companies in the Inv Trusts Split Capital sector with columns for company name, price, and change.

INVESTMENT TRUSTS

Table listing companies in the Investment Trusts sector with columns for company name, price, and change.

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Table listing companies in the Investment Trusts sector with columns for company name, price, and change.

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Table listing companies in the Inv Trusts Split Capital sector with columns for company name, price, and change.

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Table listing companies in the Investment Trusts sector with columns for company name, price, and change.

INV TRUSTS SPLIT CAPITAL

Table listing companies in the Inv Trusts Split Capital sector with columns for company name, price, and change.

Advertisement for Hewlett-Packard and Computacenter, featuring the HP logo and text: 'Print leader, performance servers, managed desktops. From the UK's leading provider of distributed IT systems and services. Computacenter'.

On 12th May 1996 at 10:00 AM

Handwritten Arabic text: 'السوق من الارتفاع' (Market from the rise)

LONDON SHARE SERVICE

Handwritten note: 20/11/95

RV TRUSTS SPLIT CAPITAL - Cont.

Table listing RV Trusts Split Capital with columns for Name, Price, and other financial metrics.

LEISURE & HOTELS - Cont.

Table listing Leisure & Hotels companies with columns for Name, Price, and other financial metrics.

OTHER FINANCIAL - Cont.

Table listing Other Financial companies with columns for Name, Price, and other financial metrics.

PROPERTY - Cont.

Table listing Property companies with columns for Name, Price, and other financial metrics.

SUPPORT SERVICES - Cont.

Table listing Support Services companies with columns for Name, Price, and other financial metrics.

AIM - Cont.

Table listing AIM companies with columns for Name, Price, and other financial metrics.

LIFE ASSURANCE

Table listing Life Assurance companies with columns for Name, Price, and other financial metrics.

MEDIA

Table listing Media companies with columns for Name, Price, and other financial metrics.

PAPER, PACKAGING & PRINTING

Table listing Paper, Packaging & Printing companies with columns for Name, Price, and other financial metrics.

RETAILERS, FOOD

Table listing Retailers, Food companies with columns for Name, Price, and other financial metrics.

RETAILERS, GENERAL

Table listing Retailers, General companies with columns for Name, Price, and other financial metrics.

PHARMACEUTICALS

Table listing Pharmaceuticals companies with columns for Name, Price, and other financial metrics.

TELECOMMUNICATIONS

Table listing Telecommunications companies with columns for Name, Price, and other financial metrics.

TEXTILES & APPAREL

Table listing Textiles & Apparel companies with columns for Name, Price, and other financial metrics.

TOBACCO

Table listing Tobacco companies with columns for Name, Price, and other financial metrics.

TRANSPORT

Table listing Transport companies with columns for Name, Price, and other financial metrics.

AMERICANS

Table listing American companies with columns for Name, Price, and other financial metrics.

CANADIANS

Table listing Canadian companies with columns for Name, Price, and other financial metrics.

SOUTH AFRICANS

Table listing South African companies with columns for Name, Price, and other financial metrics.

OTHER INVESTMENT TRUSTS

Table listing Other Investment Trusts with columns for Name, Price, and other financial metrics.

INVESTMENT COMPANIES

Table listing Investment Companies with columns for Name, Price, and other financial metrics.

OIL EXPLORATION & PRODUCTION

Table listing Oil Exploration & Production companies with columns for Name, Price, and other financial metrics.

OIL, INTEGRATED

Table listing Oil, Integrated companies with columns for Name, Price, and other financial metrics.

PHARMACEUTICALS - Cont.

Table listing Pharmaceuticals companies (continued) with columns for Name, Price, and other financial metrics.

RETAILERS, GENERAL - Cont.

Table listing Retailers, General companies (continued) with columns for Name, Price, and other financial metrics.

PROPERTY

Table listing Property companies with columns for Name, Price, and other financial metrics.

SUPPORT SERVICES

Table listing Support Services companies with columns for Name, Price, and other financial metrics.

WATER

Table listing Water companies with columns for Name, Price, and other financial metrics.

AIM

Table listing AIM companies with columns for Name, Price, and other financial metrics.

LEISURE & HOTELS

Table listing Leisure & Hotels companies with columns for Name, Price, and other financial metrics.

OTHER FINANCIAL

Table listing Other Financial companies with columns for Name, Price, and other financial metrics.

Templeton advertisement: Seeking out under-valued investments across the globe. How to invest the Templeton way. AS EXPLAINED BY THE UGLY DUCKLING. Now you can share the investment principles which Templeton consider to be of enduring value to investors.

GUIDE TO LONDON SHARE SERVICE

Prices for the London Share Service delivered by FT... Company classifications are based on those used for the FT-SE 100... This service is available to investors who are regularly listed in the London Share Service by a fee of £250 a year for each security shown, subject to the Editor's discretion.

FT MANAGED FUNDS SERVICE

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 872 4378 for more details.

OFFSHORE AND OVERSEAS

BERMUDA (SIB RECOGNISED)

Table listing various fund units in Bermuda (SIB Recognised) with columns for fund name, price, and change.

BERMUDA (REGULATED)**

Table listing various fund units in Bermuda (Regulated) with columns for fund name, price, and change.

GUERNSEY (SIB RECOGNISED)

Table listing various fund units in Guernsey (SIB Recognised) with columns for fund name, price, and change.

GUERNSEY (REGULATED)**

Table listing various fund units in Guernsey (Regulated) with columns for fund name, price, and change.

IRELAND (SIB RECOGNISED)

Table listing various fund units in Ireland (SIB Recognised) with columns for fund name, price, and change.

IRELAND (REGULATED)**

Table listing various fund units in Ireland (Regulated) with columns for fund name, price, and change.

ROYAL BANK OF CANADA QVS FUND LTD - Contd.

Table listing Royal Bank of Canada QVS Fund Ltd units.

GUERNSEY (REGULATED)**

Table listing various fund units in Guernsey (Regulated).

BERMUDA (REGULATED)**

Table listing various fund units in Bermuda (Regulated).

GUERNSEY (SIB RECOGNISED)

Table listing various fund units in Guernsey (SIB Recognised).

IRELAND (SIB RECOGNISED)

Table listing various fund units in Ireland (SIB Recognised).

IRELAND (REGULATED)**

Table listing various fund units in Ireland (Regulated).

ROYAL BANK OF CANADA QVS FUND LTD - Contd.

Table listing Royal Bank of Canada QVS Fund Ltd units.

LET Asset Management Ltd

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Delaware Europe Fund Mgrs Ireland Ltd

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Bank of Ireland Asset Mgrs - Contd.

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Priority Funds (S)

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Priority Funds (S)

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S-S-Bankers Luxembourg SA - Contd.

Table listing S-S-Bankers Luxembourg SA units.

S-S-Bankers Luxembourg SA - Contd.

Table listing S-S-Bankers Luxembourg SA units.

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S-S-Bankers Luxembourg SA - Contd.

Table listing S-S-Bankers Luxembourg SA units.

S-S-Bankers Luxembourg SA - Contd.

Table listing S-S-Bankers Luxembourg SA units.

Handwritten note: 1000000000

Handwritten note: 27/11/96

FT MANAGED FUNDS SERVICE

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4378 for more details.

Table of fund prices including columns for fund name, price, and change. Includes sections for Credit Commercial de France, Merrill Lynch Asset Management, and various international funds.

Table of fund prices including columns for fund name, price, and change. Includes sections for Merrill Lynch Asset Management, Albion International Assurance, and various international funds.

Table of fund prices including columns for fund name, price, and change. Includes sections for Albion International Assurance, Prudential Life, and various international funds.

Table of fund prices including columns for fund name, price, and change. Includes sections for Prudential Life, Barchess Capital Management, and various international funds.

Table of fund prices including columns for fund name, price, and change. Includes sections for Barchess Capital Management, Global Asset Management, and various international funds.

Table of fund prices including columns for fund name, price, and change. Includes sections for Global Asset Management, M&I Unit Trust Managers, and various international funds.

Table of fund prices including columns for fund name, price, and change. Includes sections for M&I Unit Trust Managers, Regent Capital Management, and various international funds.

Table of fund prices including columns for fund name, price, and change. Includes sections for Regent Capital Management, various international funds, and offshore insurances.

Table of fund prices including columns for fund name, price, and change. Includes sections for various international funds, offshore insurances, and a summary of managed funds notes.

OFFSHORE INSURANCES

MANAGED FUNDS NOTES: This section provides detailed information regarding the funds listed, including their objectives, risks, and performance metrics.

LONDON STOCK EXCHANGE

MARKET REPORT

UK stocks in good form as Wall St nears record

By Steve Thompson, UK Stock Market Editor

Wall Street was again mainly responsible for the continuing strength of the UK equity market, with share prices in London ending a lively session only a fraction off the day's best levels.

The Dow Jones Industrial Average shot up 42 points on Tuesday evening and made rapid progress at the outset of trading yesterday, posting a gain of some 45 points within an hour of the start.

The US market drew much of its latest strength from a good early showing by Treasury bonds, in spite of some none too inspiring eco-

conomic news. London dealers, pointing out that Wall Street is now only 50 points short of its all-time closing record, reached on April 3, said London could not resist the upward pressures from the US.

The FT-SE 100 closed 16.5 higher at 3,776.2 for a two-day gain of 37 points, or 1 per cent. The strength across the leaders did not carry over into the rest of the market, however. The FT-SE Mid 250, modestly ahead in the morning, eventually settled 1.0 down at 4,508.8. Turnover at 6pm was 339.8m shares.

London lacked support from the gilts market and never recovered from an uncertain start, closing with widespread losses in the wake

of a series of disappointing economic news items.

These included a higher than forecast increase in underlying average earnings for March which, at 3.75 per cent on an annualised basis, was said by observers to rule out any lingering chances of a further reduction in UK interest rates.

The earnings report added to the market's unease which became apparent after the Bank of England warning on inflationary trends was published on Tuesday.

Some of the market's super optimists made the point, however, that anything is possible with a general election just around the corner.

The potential for share buybacks, one of the big positives for the market last year, was illustrated at the outset of trading when PowerGen, a late strong performer on Tuesday, confirmed its intention of buying back 10 per cent of its own shares, financed by the sale of its stake in Midlands Electricity.

Argyll, the Safeway supermarkets group, was another company to announce buyback news, telling shareholders of its intention to buy in 10 per cent of its own stock.

The big winners among the leaders, however, were the banks, which responded to a positive change of heart by stockbroker ABN-Amro Hoare Govett, plus continuing rumours of imminent tak-

over action concerning Bank of Scotland, Royal Bank of Scotland and Standard Chartered. Dealers said much of Tuesday's hectic activity, certainly in Royal Bank of Scotland, was down to the expiry of individually tailored stock options.

Grey market dealings commenced yesterday in Railtrack shares. IG index said the stock opened at 209p before slipping back to 205p. Official trading starts on Monday.

Oil shares were heavily bought, led by Shell Transport, where the shares hit another all-time high ahead of today's presentation to analysts, which is expected to contain news of more cost cutting and the potential for a share split.

its remaining 5 per cent stake in Hong Kong's container terminal for \$66m. The shares ended off 2 at 518p.

Biotechnology group Celltech jumped 3p to 67p, as it announced improved interim results and said it had made important progress on several drug discovery programmes.

Conglomerate Williams Holdings shot ahead following news of £178m worth of French fire protection deals. The shares ended 7 better at 329p in 6m trading.

Countdowns was the Footsie's star performer after BZW retreat to buy stance on the stock, ahead of figures next week. The shares forged ahead 16 to 42p.

Food retailers were again a feature as Argyll Group published full-year figures. However, the market was unexcited by the figures and one analyst said: "It is all a big yawn. It is all there, good profits, etc, but so what."

The shares, which have outperformed the market by around 8 per cent since the beginning of the year, lost 3 to 340p in heavy trade of 8.1m.

Elsewhere in the sector, Asda Group was a good trade and volume jumped to 30m as the shares edged forward 1/2 to 118 1/2p. Sentiment was said to have been enhanced by a positive presentation to investors on Tuesday at Kleinwort Benson. Tesco was reported to have made a presentation at the same meeting. The shares hardened 2 to 289p.

Marks and Spencer lost 5/2 to 429p, ahead of results due next week, for which there is a wide span of forecasts. Analysts are worried about businesses in a number of lines, including ladies' outerwear.

Innovations, the mail order business, moved up 9 to 307p on continuing speculation that a big rival might be interested in buying it.

In the drinks sector, Greenalls plunged 20 1/2 to 590 1/2p after

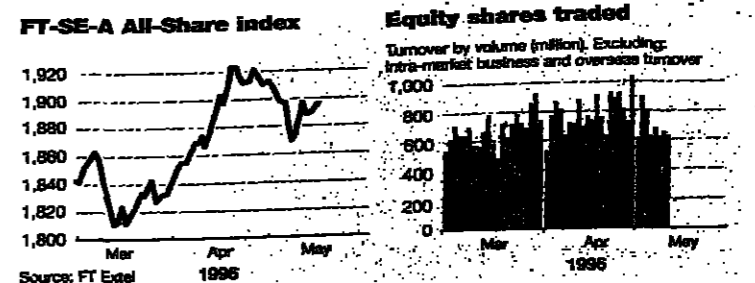


Table with 2 columns: Indices and ratios, and FT Ordinary Index. Includes FT-SE 100, FT-SE Mid 250, FT-SE All-Share, and various ratios like Dividend Yield and P/E Ratio.

Table titled 'FUTURES AND OPTIONS' showing FT-SE 100 Index Futures (Liffe) and FT-SE 100 Index Options (Liffe) with columns for Open, High, Low, and Close.

Table titled 'MARKET REPORTERS' listing names like Peter John, Joel Kibazo, and Jeffrey Brown, along with their contact information.

Table titled 'LONDON RECENT ISSUES: EQUITIES' listing various companies like BP, British Airways, and British Telecom with their share prices and changes.

Table titled 'FT GOLD MINES INDEX' showing gold mine share prices and indices for various companies like AngloGold and Barrick Gold.

Table titled 'FT-SE Actuaries Share Indices' showing indices for various actuarial firms like Axa and Allianz.

Table titled 'The UK Series' showing various UK stock indices and their performance metrics.

Table titled 'Hourly movements' showing stock price changes throughout the day for various sectors.

Table titled 'FT-SE Actuaries 350 Industry baskets' showing performance of different industry sectors.

All-time high for Shell

Prospects of radical restructuring sent Shell Transport shares rocketing to an all-time closing high yesterday. The company is to start its annual international roadshow of presentations to analysts today, commencing with London.

There is an argument that it will use the occasion to announce big cost cutting in its European downstream operations. Although the numbers are hard to quantify because Shell does not break up its results sufficiently, some analysts believe Shell could reduce its European costs by up to 40 per cent.

The company is expected to cut staff and sell one or two refineries.

Merrill Lynch has been citing potential cost cuts as one reason to recommend the shares aggressively. It has told institutional investors that the stock is worth buying at up to 97p a share.

There was further support from a strong oil price, a comforting annual meeting statement yesterday, and a belief that disappointing fourth-quarter figures at the end of last year were an anomaly. There has also been strong buying in the US.

Consequently, the stock moved rapidly up the Footsie rankings with an advance of 25 to 389p.

Electronics group Amstrad, a strong market lately following

an institutional visit, crashed lower on news that Danacell, its mobile handsets business, would not make a profits contribution this year.

Most analysts took a savage knife to their forecasts, and the shares reacted with equal violence. The stock ended as the day's heaviest faller, off 32 1/2 at 173 1/2p in above average turnover of 2.2m.

NatWest Securities had pencilled in 25m from Danacell for this year. But with the handset market facing a price squeeze from industry oversupply, the broker has cut its estimate of total Amstrad profits for 1996-97 from £12m to £6.5m.

NatWest has also trimmed for next year, coming back by £4.5m to £22m. However, volume growth at Danacell remains impressive. "Amstrad is a quality stock, long term," the broker said.

Heavy derivatives trading in motor engineer Lucas Industries sent a buzz through the market. The shares ended 2 better at 239p in 4.6m trade, but it was the action in the option pits that caught the eye.

Lucas announced that it was in joint venture talks with Varty, of the US, earlier this month, since when speculative interest in the shares has been intense. Rumours of a counter-measure within the industry have been rife, with Siemens, of Germany, topping most brokers' lists of possible predators.

Yesterday's options volume, the equivalent of 11.4m shares, appeared to be mostly made up of one big straddle trade of 5,000 lots. "It is a very positive punt," said one top options dealer.

Bank stocks moved higher as ABN Amro Hoare Govett

raised its recommendation on the sector and one leading US broker was said to have carried out big business in tailor-made options.

ABN moved to "hold" from "undervalued" on the sector and stressed its continued support for Lloyds TSB and Barclays, which it considers the cream of the crop. Lloyds TSB added 8 1/2 at 333p and Barclays 12 1/2 at 77p.

A results meeting described as a curate's egg saw PowerGen retreat 10 to 537p.

The market had been worried that the company might refuse to carry out the £1.7bn sale of three power stations. PowerGen was less aggressive than feared and the shares were up 10 in early trading.

However, analysts had also factored in a 100p a share return to shareholders. In the event, PowerGen said it was prepared to hand back about half that amount, and then

for several months. Subsequently the shares turned off, with additional impetus from the overhang of regulatory concern, which has been revived by the tough ruling on British Gas. The latter's shares slipped 6 1/2 to 198 1/2p.

Airports group BAA took a knock as regulatory worries caught up with the stock. The company negotiates on pricing with the Monopolies and Mergers Commission every five years. It is talking with the MMC currently, and analysts expect the results of the price review to be made public in July. The shares finished 4 cheaper at 529p in above average turnover of 3.9m.

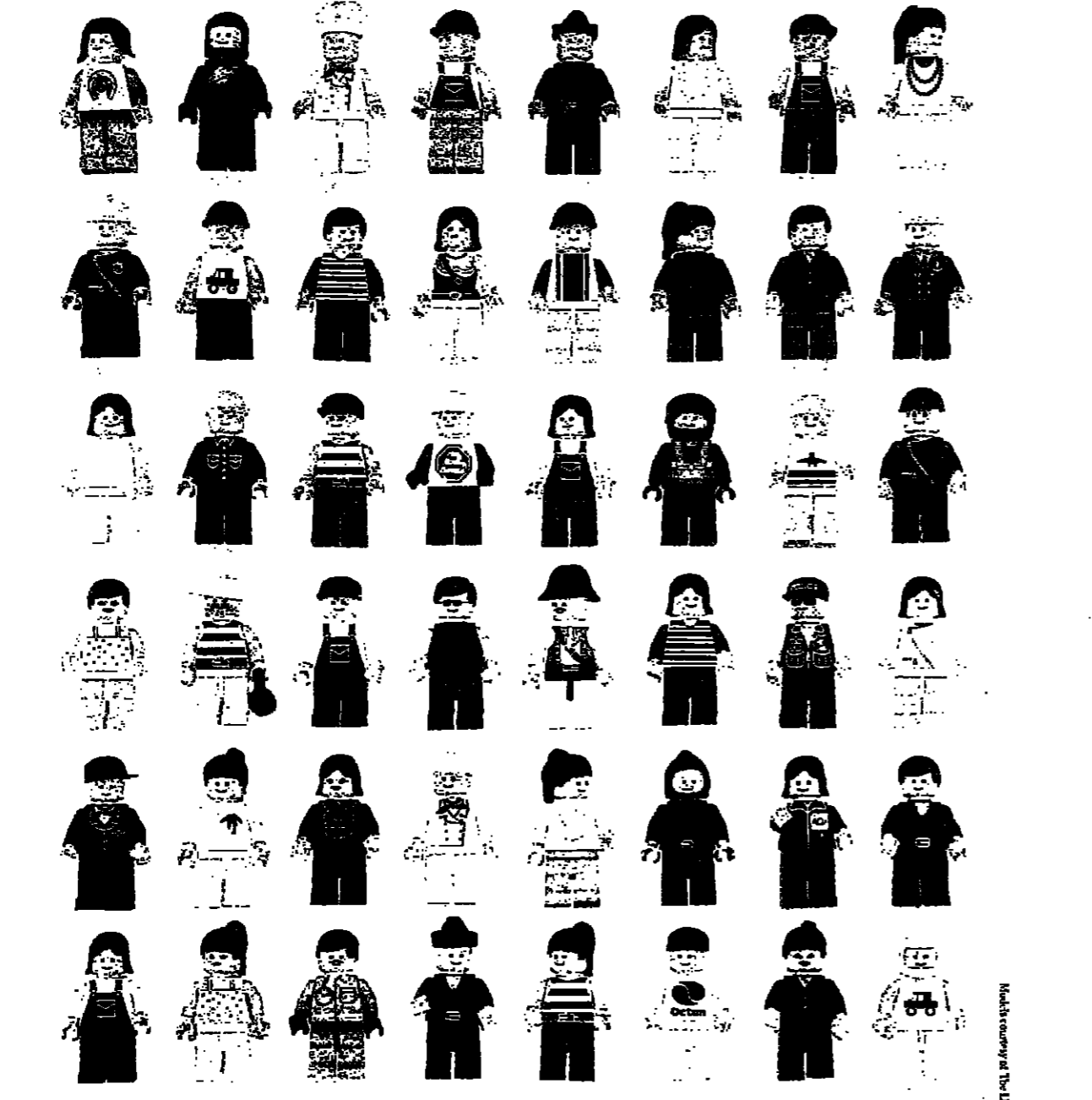
P&O was also well dealt, touching a three-year volume peak of 11m as a big line of stock changed hands. The company took analysts to Southampton on Tuesday for a cruise and container update; and yesterday it sold

FINANCIAL TIMES EQUITY INDICES

Table showing FT-SE 100, FT-SE Mid 250, FT-SE All-Share, and various ratios like Dividend Yield and P/E Ratio.

London market data

Table showing market volume, turnover, and other metrics for the London Stock Exchange.



SPOT THE REFUGEE

There he is. Fourth row, second from the left. The one with the moustache. Obvious really.

Maybe not. The unsavoury-looking character you're looking at is more likely to be your average neighbour-hood slob with a grubby vest and a weekend's stubble on his chin.

And the real refugee could just as easily be the clean-cut fellow on his left. You see, refugees are just like you and me.

Except for one thing.

Everything they once had has been left behind. Home, family, possessions, all gone. They have nothing.

And nothing is all they'll ever have unless we all extend a helping hand. We know you can't give them back the things that others have taken away.



We're not even asking for money (though every cent certainly helps). But we are asking that you keep an open mind. And a smile of welcome.

It may not seem much. But to a refugee it can mean everything.

UNHCR is a strictly humanitarian organization funded only by voluntary contributions. Currently it is responsible for more than 19 million refugees around the world.

UNHCR Public Information P.O. Box 2500 1211 Geneva 2, Switzerland

Handwritten text: 'بسم الله الرحمن الرحيم' (In the name of Allah, the Most Gracious, the Most Merciful)

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WORLD STOCK MARKETS

Main table of world stock markets including sections for EUROPE, GREECE, ITALY, BELGIUM/LUXEMBOURG, GERMANY, FRANCE, NETHERLANDS, SWITZERLAND, POLAND, TURKEY, PACIFIC, JAPAN, NEW ZEALAND, SINGAPORE, MALAYSIA, INDONESIA, THAILAND, SOUTH AFRICA, and AFRICA. Each section lists various stock indices and their performance.

Advertisement for Rockwell: 'By meeting customer needs, Rockwell has become a world leader in components and systems for cars, trucks and trailers. Rockwell logo and text.

INDEXES table showing various regional and global indices like Argentinian, Australian, Canadian, etc., with columns for date, high, low, and change.

US INDICES table showing Dow Jones, S & P 500, NASDAQ, and other US market indices with columns for date, high, low, and change.

US INDICES continuation table showing ratios, Dow Jones Ind. Div. Yield, and S & P Ind. Div. Yield.

ASIA table showing stock indices for Australia, New Zealand, Singapore, Malaysia, Indonesia, Thailand, and South Korea.

TOKYO - MOST ACTIVE STOCKS table listing top trading stocks in Tokyo with columns for stock name, closing price, change, and volume.

NEW YORK STOCK EXCHANGE PRICES

Main table of stock prices with columns for stock name, price, change, and volume. Includes sub-sections for 'D', 'E', 'F', 'G', 'H', 'I', 'J', 'K', 'L', 'M', 'N', 'O', 'P', 'Q', 'R', 'S', 'T', 'U', 'V', 'W', 'X', 'Y', 'Z'.

Advertisement for Hewlett-Packard with the text 'Perfect synergy. If the business decisions are yours, the computer system should be ours.' and the HP logo.

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4 pm close May 15

NYSE PRICES

Table of NYSE stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'Continued from previous page', 'A-Z', and 'T'.

NASDAQ NATIONAL MARKET

Table of NASDAQ National Market stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'Continued from previous page', 'A-Z', and 'T'.

AMEX PRICES

Table of AMEX stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'Continued from previous page', 'A-Z', and 'T'.

Large table of stock prices, likely a continuation of the NYSE or NASDAQ data, with multiple columns for stock names and prices.

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AMERICA

Boost for tech stocks leads equities higher

Wall Street

Signs that computer sales remained strong boosted the technology sector and helped to lead the broader market higher at mid-session.

Internet-related companies were particularly strong on a spate of separate announcements. The Interactive Week index of Internet companies added 1.4 per cent in mid-session trading.

Netpage Communications, the Internet software company, was up \$4 or 6 per cent at \$70.5 after the company announced that Hewlett-Packard would include Netpage products in the software products that accompany its personal computers.

EUROPE

Kaufhof stands out in sleepy Frankfurt

On the run-in to today's Ascension Day holiday, senior bourses were unwilling to respond to yesterday's touch on the Wall Street accelerator.

Schneider, the electrical and construction group, which reported a 7 per cent gain in first-quarter sales, rose FFY2.20 or 3 per cent to FF243.2, while Docks of France recovered from Tuesday's heavy fall, putting on FF7.3, or 7.5 per cent, at FF1.054.

FT-SE Actuaries Share Indices

Table with columns: May 15, May 14, May 13, May 10, May 9. Rows: FT-SE European 100, FT-SE European 200, FT-SE European 300.

early gains on profit-taking and a weak domestic bond market, and the SMI index shed 9.9 to 3,572.5.

the newly demerged Nycomed A added NKr0.50 at NKr142.50 and Hafslund A dipped NKr0.50 to NKr52. Uni Storebrand lost NKr0.80 to NKr22.10 on results.

Buenos Aires ahead 2% by noon

A rally in ADRs helped BUENOS AIRES to a mid-session gain of 1.9 per cent. The Merval index was up 11.65 at 555.83.

Analysts said first-quarter results from Telefonos later in the session could provide additional support. Brokers' estimates were for profits of between \$400m and \$600m.

MEXICO CITY started slightly weaker as investors took profits and by mid-session the IPC index was 32.22 points easier at 3,215.11.

ASIA PACIFIC

Nikkei climbs 3.5% in biggest rise this year

Tokyo

Equities scored their biggest daily gain this year, the Nikkei average climbing 3.5 per cent as receding concerns over an imminent interest rate rise combined with technical influences and a further gain in the dollar against the yen.

Bombay

Nippondenso, a car parts maker and a subsidiary of Toyota, gained Y100 at Y2,270 on its announcement that it will purchase Y200m worth of its own stock this year.

Roundup

News that Mr Atal Behari Vajpayee, the BJP prime ministerial candidate, would be sworn in today heralded an intra-day recovery in

Karachi

Indian equities finished sharply up from the day's lows, as speculators tried to keep up with the fast moving political action.

Taipei

TAIPEI questioned the quality of the rally which had been taking place ahead of next Monday's presidential inauguration, and the weighted index, which topped 6,200 briefly in early trade, eventually closed 60.42 lower at 6,095.41.

EMERGING MARKETS: IFC WEEKLY INVESTABLE PRICE INDICES

Table with columns: Market, No. of stocks, Dollar terms (May 10 1996, % Change over week, % Change on Dec '95), Local currency terms (May 10 1996, % Change over week, % Change on Dec '95).

Malaysia has been chosen by Mr Alan Butler-Henderson, Asian strategist for ING Barings, as the pick of the region. Mr Butler-Henderson believes that the ringgit, the Malaysian currency, will appreciate significantly during the rest of the year, but that domestic interest rate cuts would lead to an equity rally in the second half of the year.

FT/S&P ACTUARIES WORLD INDICES

Table with columns: Country, Index, % Change, etc. Rows include Australia, Austria, Belgium, Brazil, Canada, Denmark, Finland, France, Germany, Hong Kong, Ireland, Italy, Japan, Korea, Luxembourg, Malaysia, Netherlands, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, Thailand, United Kingdom, USA, Americas, Europe, North America, Pacific, Euro-Pacific, North America, Europe, Pacific, World Ex. US, World Ex. UK, World Ex. Japan, World Ex. Japan (1979), World Ex. Japan (2000).

Advertisement for SBC Warburg, a division of Swiss Bank Corporation. Text includes: 'Your Key Investment Bankers.', 'Private placement of new shares to raise GBP29.4 million', 'Co-operation agreement with Scottish Telecom to raise GBP22 million', 'Private placement of new shares to raise GBP59.2 million'. Includes IONICA logo.

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